

CITY OF PHILADELPHIA

Office of the Mayor
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MICHAEL A. NUTTER
Mayor

August 27, 2009

Mr. James Eisenhower, Chairperson
Pennsylvania Intergovernmental Cooperation Authority
1500 Walnut Street, Suite 1600
Philadelphia, PA 19102

Dear Mr. Eisenhower:

In accordance with PICA's communication to me on August 18, 2009, please find attached the details of the Revised Five Year Financial Plan for FY2010-2014 (including financial schedules) that the City will have to implement without Commonwealth approval of HB1828, the bill containing the City's two fiscal requests – a temporary increase in the sales tax and various funding changes to the City's pension plan.

The reductions outlined in the accompanying documents will have very significant impacts on residents, businesses, and visitors to Philadelphia. Under this Revised Plan, the Police Department will reduce its staff by approximately 1,000, including over 900 police officers. The Fire Department will deactivate engine and ladder companies, as well as Advance Life Support paramedic units. Garbage collection will be reduced to a bi-weekly pick-up, and two City Health Centers will cease operations. Five departments will cease operations – the Free Library, Recreation, Fairmount Park, Commerce, and the Planning Commission – and the remaining departments will have substantial position reductions and other program cuts. These reductions are devastating to the City – and I am hopeful that the General Assembly will pass HB 1828 without further amendments swiftly to prevent this from occurring. The City will also cease funding the Court system since this is a Commonwealth responsibility.

Without Commonwealth approval of the two measures requested by the City, however, actions must begin immediately in order to effectuate the necessary savings to ensure a balanced budget and five-year plan. Departments have begun processing layoff scores for employees, and those employees affected will receive layoff notices in mid-September. Implementation plans are being prepared, and the departments are ready to operate on a significantly reduced budget if that becomes necessary. We will also immediately conduct the necessary studies to identify the specific units or locations impacted by Fire Department and Health Department funding reductions.

Mr. James Eisenhower, Chairperson
August 27, 2009
Page Two

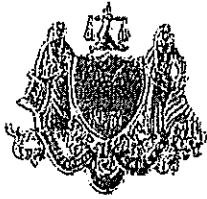
Since time is of the essence, the Council President has waived the requirement that City Council approve the revised plan. A copy of that communication is enclosed. Consequently, we are submitting this plan promptly to ensure that PICA has sufficient opportunity to review and approve it.

Sincerely,

A handwritten signature in black ink, appearing to read "Michael A. Nutter", with a long horizontal line extending to the right.

Michael A. Nutter
Mayor

enclosure



CITY OF PHILADELPHIA
CITY COUNCIL

OFFICE OF THE PRESIDENT

ANNA C. VERNA
PRESIDENT

Room 494 City Hall
Philadelphia, Pennsylvania 19107
(215) 686-3412-13
Fax No. (215) 563-3162

COUNCILWOMAN - 2nd DISTRICT

August 24, 2009

**TO THE MAYOR, THE FINANCE DIRECTOR, AND
EACH MEMBER OF THE COUNCIL:**

I am responding to Mayor Nutter's letter of August 20, 2009, which transmitted to Council a proposed revised Five Year Plan covering Fiscal Years 2010 through 2014. Although the transmittal included a proposed Resolution providing for approval by the Council of that revised Plan, it also requested, pursuant to Bill No. 1563-A (approved January 3, 1992), that I waive the requirement for Council approval in order to expedite the delivery of the Plan to PICA.

A crisis is upon us. The proposed revised Plan ranks among the most distressing documents I have encountered in my entire time in Council. The pain that it proposes is profoundly damaging to the City that I cherish and the people whom I serve. It is my deepest hope that the draconian cuts in services and personnel that it contains never come to pass. That hope will be realized if our friends and colleagues in the General Assembly grant Philadelphia the authority we seek to help ourselves balance our budget and Five Year Plan without any additional dollars from the Commonwealth.

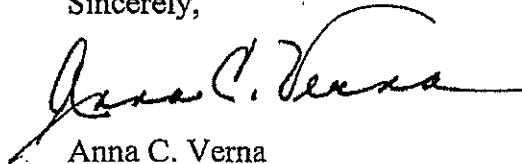
Pending such action by the General Assembly, however, PICA has directed the City to submit an alternative plan no later than August 31, a week from today. The Mayor's Administration must also immediately begin to take the actions that will be required to implement that plan. With those considerations in mind, this letter is to advise each of you that in response to the Mayor's request, and after consultation with my colleagues, I hereby waive the requirement, contained in Section 2 of Bill No. 1563-A, that City Council approve the proposed revised Plan.

In providing this waiver, I by no means waive Council's right in the future to hold public hearings on cuts in services or staffing levels. At this juncture, however, with the August 31 deadline for submitting a revised Plan to PICA rapidly approaching, I see little value in holding hearings on what we hope will prove to be hypothetical measures, particularly when, as noted in the Mayor's transmittal, "the necessary studies to identify specific units or locations impacted by Fire Department and Health Department funding reductions" have yet to be conducted.

This waiver is intended to reflect in the strongest way possible my support for the sales tax and pension fund legislation currently sought in Harrisburg. It is not often that a City speaks with one strong, clear voice – but this is one such time. It bears repeating that the City is not requesting an additional dime from Harrisburg. Rather, the City is seeking limited authority to impose an additional 1% sales tax over the next five years only, and authority to make reasonable, safe and actuarially sound adjustments to the funding of the City's pension plan.

This revised Plan is terrible. It is cruel. It dashes the hopes for a vital, thriving City. Yet, as wholly unacceptable as it is, it is a necessary interim response to PICA as we await needed action in Harrisburg. I know we all hope that this proposed revised Plan ultimately becomes merely a description of what might have been – and nothing more.

Sincerely,



Anna C. Verna

ACV/dmc

CITY OF PHILADELPHIA
FY2009-2014 Five Year Financial Plan

SUMMARY OF OPERATIONS
FISCAL YEARS 2008 TO 2014

(Amounts in Thousands)

FUND		F.Y. 2008	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014
General		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
NO.	ITEM	(3)	(4)	(5)	(6)	(7)	(8)	(9)
OPERATIONS OF FISCAL YEAR REVENUES								
1	Taxes	2,396,499	2,238,506	2,259,353	2,284,239	2,341,971	2,422,454	2,481,952
2	Locally Generated Non-Tax Revenues	265,764	264,104	240,427	246,645	280,201	289,668	291,912
3	Revenue from Other Governments	1,033,367	1,076,212	1,122,146	1,120,105	1,150,845	1,180,125	1,208,893
4	Sub-Total (1) + (2) + (3)	3,695,630	3,578,822	3,621,926	3,650,989	3,773,017	3,892,247	3,982,757
5	Revenue from Other Funds of City	27,212	135,927	28,134	28,777	29,788	30,698	31,268
6	Total - Revenue (4) + (5)	3,722,842	3,714,749	3,650,060	3,679,766	3,802,804	3,922,945	4,014,024
7	Revenues Forgone	0	0	0	0	0	0	0
8	Total Revenue and Other Sources (6)+(7)	3,722,842	3,714,749	3,650,060	3,679,766	3,802,804	3,922,945	4,014,024
OBLIGATIONS/APPROPRIATIONS								
9	Personal Services	1,390,720	1,420,839	1,170,769	1,134,941	1,281,247	1,281,747	1,281,747
10	Personal Services-Pensions	430,764	461,065	479,117	565,115	578,518	621,116	640,300
11	Personal Services-Other Employee Benefits	552,275	504,123	460,953	466,046	474,239	482,516	540,987
12	Sub-Total Employee Compensation	2,373,759	2,386,027	2,110,839	2,166,102	2,334,004	2,385,379	2,463,034
13	Purchase of Services	1,188,737	1,188,843	1,079,941	1,116,544	1,149,546	1,168,212	1,179,327
14	Materials, Supplies and Equipment	92,097	87,226	68,691	77,188	82,099	82,599	82,599
15	Contributions, Indemnities, and Taxes	120,957	130,249	111,660	109,333	117,769	117,837	117,836
16	Debt Service	87,161	108,269	121,867	125,913	131,952	142,019	148,636
17	Capital Budget Financing	0	0	0	0	0	0	0
18	Advances and Miscellaneous Payments	32,310	22,653	25,000	15,000	15,000	15,000	15,000
19	Sub-Total (12 thru 18)	3,895,021	3,923,267	3,517,998	3,610,080	3,830,370	3,911,046	4,006,432
20	Payments to Other Funds	24,821	29,985	28,512	33,958	34,414	34,924	35,472
21	Total - Obligations (19+20)	3,919,842	3,953,252	3,546,510	3,644,038	3,864,784	3,945,970	4,041,904
22	Oper.Surplus (Deficit) for Fiscal Year (8-21)	(197,000)	(238,503)	103,550	35,728	(61,980)	(23,025)	(27,880)
23	Prior Year Adjustments:							
24	Revenue Adjustments	0	0	0	0	0	0	0
25	Other Adjustments	18,655	24,500	24,500	24,500	24,500	24,500	24,500
26	Obligation Spending Reserve	0	0	0	0	0	0	0
27	Total Prior Year Adjustments	18,655	24,500	24,500	24,500	24,500	24,500	24,500
28	Adjusted Oper. Surplus/ (Deficit) (22+27)	(178,345)	(214,003)	128,050	60,228	(37,480)	1,475	(3,380)
OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS								
Fund Balance Available for Appropriation								
29	June 30 of Prior Fiscal Year	297,869	119,524	(94,479)	33,570	93,798	56,318	57,793
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30 (28)+(29) + (30)	119,524	(94,479)	33,570	93,798	56,318	57,793	54,414

**City of Philadelphia
General Fund
FY 2010 - 2014 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 08</u>	<u>Budgeted FY 09</u>	<u>Projected FY 09</u>	<u>Projected FY 10</u>	<u>Projected FY 11</u>	<u>Projected FY 12</u>	<u>Projected FY 13</u>	<u>Projected FY 14</u>
Class 100 - Wages	1,390,720,193	1,415,816,200	1,420,839,241	1,170,769,125	1,134,935,051	1,281,247,325	1,281,747,325	1,281,747,325
Class 100 - Benefits	983,038,761	1,004,944,233	965,187,833	940,070,362	1,031,161,130	1,052,757,089	1,103,632,150	1,181,286,805
Class 200 - Contracts / Leases	1,188,737,137	1,198,333,609	1,188,842,619	1,079,940,736	1,116,545,441	1,149,545,784	1,168,211,755	1,179,326,896
Class 300/400 - Supplies, Equipment	92,097,500	92,960,907	87,226,368	68,690,387	77,192,734	82,099,035	82,599,035	82,599,035
Class 500 - Indemnities / Contributions	120,956,593	123,842,594	130,248,594	111,660,021	109,332,902	117,769,472	117,836,472	117,836,472
Class 700 - Debt Service	87,160,770	111,146,240	108,269,380	121,867,172	125,913,411	131,951,709	142,019,294	148,635,444
Class 800 - Payments to Other Funds	24,821,149	44,713,595	29,985,329	28,512,362	33,957,362	34,413,362	34,923,927	35,471,456
Class 900 - Advances / Misc. Payments	32,310,293	39,954,622	22,652,622	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Total	<u>3,919,842,396</u>	<u>4,031,712,000</u>	<u>3,953,251,986</u>	<u>3,546,510,165</u>	<u>3,644,038,031</u>	<u>3,864,783,776</u>	<u>3,945,969,958</u>	<u>4,041,903,434</u>

City of Philadelphia
FY 2010 - 2014 Five Year Financial Plan
General Fund
Estimated Fringe Benefit Allocation

	Actual FY 08	Budgeted FY 09	Projected FY09	Budgeted FY 10	Budgeted FY 11	Budgeted FY 12	Budgeted FY 13	Budgeted FY 14
Unemployment Compensation	2,794,799	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968	2,547,968
Employee Disability	46,716,813	50,472,890	50,472,890	51,931,806	54,031,478	59,215,137	63,486,000	65,407,380
Pension	352,386,519	459,744,000	377,961,658	384,800,000	466,500,000	475,600,000	513,900,000	532,300,000
Pension Obligation Bonds	78,377,236	0	83,103,342	94,317,000	98,615,000	102,918,000	107,216,000	108,000,000
FICA	69,651,940	69,199,121	69,199,121	69,217,716	70,227,016	73,236,316	77,242,514	79,559,789
Health / Medical	421,031,060	385,827,854	368,777,854	349,130,872	351,114,668	351,114,668	351,114,668	351,114,668
Group Life	7,241,523	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000
Group Legal	4,046,836	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000
Tool Allowance	63,325	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Flex Cash Payments	728,710	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserve for Wage/Health Benefits Increases	0	24,027,400	0	0	0	0	0	54,232,000
Anticipated Workforce Savings	0	0	0	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)
TOTAL	<u>983,038,761</u>	<u>1,004,944,233</u>	<u>965,187,833</u>	<u>940,070,362</u>	<u>1,031,161,130</u>	<u>1,052,757,089</u>	<u>1,103,632,150</u>	<u>1,181,286,805</u>

City of Philadelphia
FY 2010 - 2014 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 08	Budgeted FY 09	Projected FY 09	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14
Art Museum Subsidy	2,500,000	3,000,000	3,000,000	575,000	0	2,300,000	2,300,000	2,300,000
Atwater Kent Museum Subsidy	306,702	320,000	291,300	62,157	0	248,630	248,630	248,630
Auditing Department (City Controller's Office)	8,218,657	8,255,248	7,922,786	7,424,923	7,424,923	7,424,923	7,424,923	7,424,923
Board of Building Standards	95,694	112,792	113,892	55,400	50,000	71,601	71,601	71,601
Board of Ethics	542,111	1,000,000	950,000	390,000	250,000	810,000	810,000	810,000
Board of L & I Review	202,726	222,458	223,558	76,430	50,000	155,721	155,721	155,721
Board of Revision of Taxes	8,359,922	8,611,144	10,034,344	7,816,024	7,816,024	7,816,024	7,816,024	7,816,024
Camp William Penn	377,966	100,000	132,000	100,000	100,000	100,000	100,000	100,000
Capital Program Office	2,337,649	3,518,636	3,059,904	0	0	0	0	0
City Commissioners	9,285,945	8,995,597	9,325,567	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177
City Council	14,578,420	17,832,493	16,940,883	16,048,973	16,048,973	16,048,973	16,048,973	16,048,973
City Planning Commission	3,348,132	3,328,054	3,367,654	606,911	0	2,377,649	2,377,649	2,377,649
City Representative	0	5,981,231	5,362,513	837,491	837,491	837,491	837,491	837,491
Commerce Department	9,629,152	1,574,923	1,985,318	459,569	0	1,838,276	1,838,276	1,838,276
Commerce Department-Economic Stimulus	4,000,000	2,000,000	1,777,500	363,097	0	1,452,386	1,452,386	1,452,386
City Treasurer	718,384	770,304	776,904	751,113	751,113	751,113	751,113	751,113
Civil Service Commission	148,624	169,209	170,309	80,077	50,000	170,309	170,309	170,309
Clerk of Quarter Sessions	4,864,504	5,017,014	5,289,363	4,915,313	4,915,313	4,915,313	4,915,313	4,915,313
Community College Subsidy	24,467,924	28,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924
Convention Center Subsidy	32,310,293	39,954,522	22,852,522	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service (Sinking Fund)	172,220,972	202,567,604	199,866,010	215,530,786	222,132,004	227,894,534	243,396,936	249,970,424
District Attorney	31,751,555	31,987,373	30,578,148	7,235,762	28,943,050	28,943,050	28,943,050	28,943,050
Division of Technology	34,036,863	38,147,598	37,680,898	21,744,368	21,744,368	21,744,368	21,744,368	21,744,368
Fairmount Park Commission	13,172,039	15,740,540	14,301,486	4,362,262	5,119,513	16,590,512	17,590,512	17,590,512
Finance Department	20,703,258	21,147,923	17,325,608	10,703,851	10,207,283	12,193,558	12,193,558	12,193,558
Finance - Contib. School Dist./Tax Cuts	37,000,000	38,490,000	38,490,000	38,540,000	38,600,000	38,665,000	38,732,000	38,732,000
Finance - Employee Benefits	983,038,761	1,004,944,233	965,187,833	940,070,362	1,031,161,130	1,052,757,089	1,103,632,150	1,181,286,805
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
Fire Department	189,179,212	192,693,965	194,259,154	176,168,891	171,947,391	188,893,391	189,403,956	189,951,485
First Judicial District	120,016,366	114,552,203	108,824,593	24,774,246	0	0	0	0
Fleet Management Office	49,211,366	50,083,424	48,681,690	44,703,299	47,703,299	47,703,299	47,703,299	47,703,299
Fleet Mgmt. - Vehicle Purchase	17,348,572	13,100,000	6,275,926	2,750,926	11,575,000	11,575,000	11,575,000	11,575,000
Free Library	40,458,971	40,245,065	36,984,508	10,726,226	3,400,182	32,968,362	32,968,362	32,968,362
Hero Scholarship Awards	32,000	25,000	30,500	25,000	25,000	25,000	25,000	25,000
Historical Commission	404,836	407,620	413,120	163,280	80,000	413,120	413,120	413,120
Human Relations Commission	2,121,591	2,186,091	2,156,791	708,467	250,000	2,083,869	2,083,869	2,083,869
Human Services Department	614,779,975	616,308,936	605,419,669	590,878,063	597,738,063	597,738,063	597,738,063	597,738,063
Indemnities	29,786,468	25,613,915	35,619,915	24,500,000	24,500,000	24,500,000	24,500,000	24,500,000
Labor Relations, Mayor's Office of	524,095	549,350	544,350	485,415	485,415	485,415	485,415	485,415
Law Department	21,090,936	15,848,318	20,917,618	19,468,318	18,718,318	18,718,318	18,718,318	18,718,318
Legal Services (incl. Defenders Assoc.)	37,259,093	37,506,660	37,338,074	8,985,297	36,034,463	36,034,463	36,034,463	36,034,463

City of Philadelphia
FY 2010 - 2014 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 08	Budgeted FY 09	Projected FY 09	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14
Licenses and Inspections Department	30,254,839	27,635,668	27,307,561	23,737,601	23,662,601	23,962,601	23,962,601	23,962,601
Managing Director's Office	15,734,861	21,953,914	21,107,019	15,635,819	14,919,569	17,556,569	17,556,569	17,556,569
Mayor's Office	5,657,925	7,101,767	6,643,727	2,899,925	2,413,439	3,859,384	3,859,384	3,859,384
Mayor - Mural Arts Program	1,128,875	1,000,000	1,000,000	250,000	0	1,000,000	1,000,000	1,000,000
Mayor's Office of Community Services	3,540,164	0	0	0	0	0	0	0
Mayor's Office of Transportation	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Mayor - Scholarships	199,860	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Off. of Arts and Culture and the Creative Economy	0	0	0	983,778	0	3,935,113	3,935,113	3,935,113
Off. of Behavioral Health/Mental Retardation Svcs.	14,136,399	14,261,952	14,276,252	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572
Office of Housing & Community Development	5,200,000	5,000,000	4,000,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
Office of the Inspector General	0	0	0	1,309,677	1,309,677	1,309,677	1,309,677	1,309,677
Office of Supportive Housing	40,544,073	40,210,065	39,650,143	38,473,558	38,473,558	38,473,558	38,473,558	38,473,558
Personnel Department	4,684,931	4,732,808	4,761,408	3,884,301	3,769,301	4,229,301	4,229,301	4,229,301
Police Department	523,965,930	524,001,749	536,442,088	491,329,136	478,546,098	522,478,250	522,478,250	522,478,250
Prisons System	222,013,102	230,001,319	243,458,119	248,835,310	254,669,101	260,794,581	267,226,335	273,979,677
Procurement Department	4,983,699	5,222,603	4,762,424	3,775,000	3,775,000	3,775,000	3,775,000	3,775,000
Public Health Department	112,695,423	122,778,884	121,062,235	109,685,284	105,041,032	114,709,421	114,709,421	114,709,421
Public Property Department	53,054,886	61,742,541	58,716,330	53,859,878	53,859,878	53,859,878	53,859,878	53,859,878
Public Property - SEPTA Subsidy	61,339,000	63,077,000	63,077,000	64,164,000	65,787,000	67,456,000	69,160,000	70,926,000
Public Property - Space Rentals	15,546,843	16,543,000	15,788,554	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108
Public Property - Utilities	33,127,551	32,490,000	32,490,000	32,520,000	32,890,000	35,010,000	38,670,000	39,830,000
Public Property - Telecommunications	2,551,431	3,000,000	2,741,000	9,584,598	9,584,598	9,584,598	9,584,598	9,584,598
Records	7,633,941	7,679,871	6,952,864	4,734,815	4,534,816	5,334,815	5,334,815	5,334,815
Recreation Department	38,769,657	40,395,732	38,714,870	10,550,744	2,861,244	33,619,244	33,619,244	33,619,244
Refunds	234,892	250,000	244,500	250,000	250,000	250,000	250,000	250,000
Register of Wills	3,522,395	3,776,976	3,588,127	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278
Revenue Department	16,370,599	17,197,437	17,398,570	15,320,934	14,956,509	16,414,209	16,414,209	16,414,209
Sheriff's Office	15,218,436	15,271,619	15,220,138	13,066,657	13,066,657	13,066,657	13,066,657	13,066,657
Streets Department	33,583,751	42,520,085	32,355,385	25,559,385	30,183,385	31,783,385	31,783,385	31,783,385
Streets - Sanitation Division	95,005,450	102,572,395	100,832,895	77,817,923	75,788,675	89,911,267	91,346,667	92,825,129
Witness Fees	131,769	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Youth Commission	0	100,000	100,000	62,500	50,000	100,000	100,000	100,000
Zoning Board of Adjustment	342,536	445,810	449,110	319,468	300,000	377,871	377,871	377,871
Zoning Code Commission	239,444	500,000	500,000	125,000	0	0	0	0
Total	3,919,842,396	4,031,712,000	3,953,251,986	3,546,510,165	3,644,038,031	3,864,783,776	3,945,969,958	4,041,903,434

City of Philadelphia
Fiscal Year 2010 Operating Budget
FY 2010-2014 Five Year Plan
General Fund Full-Time Positions

Department	Filled						
	Positions 6/30/08	FY 2009 Budget	FY 2010 Revised	FY 2011 Proposed	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed
Atwater Kent Museum	4	4	0	0	3	3	3
Auditing	121	135	127	127	127	127	127
Board of Building Standards	2	2	1	1	1	1	1
Board of L & I Review	3	3	1	1	2	2	2
Board of Ethics	6	11	3	3	9	9	9
Bd. of Revision of Taxes	139	139	125	125	125	125	125
Camp William Penn	1	1	0	0	0	0	0
Capital Program Office	21	0	0	0	0	0	0
City Commissioners	91	88	88	88	88	88	88
City Council	192	195	195	195	195	195	195
City Planning Commission	44	39	0	0	33	33	33
City Representative	0	11	5	5	5	5	5
City Treasurer	11	14	14	14	14	14	14
Civil Service Commission	2	2	1	1	2	2	2
Commerce	13	29	0	0	25	25	25
Clerk of Quarter Sessions	117	121	115	115	115	115	115
District Attorney - Total	437	449	449	449	449	449	449
<i>Civilian</i>	423	435	435	435	435	435	435
<i>Uniformed</i>	14	14	14	14	14	14	14
Division of Technology	141	152	140	140	140	140	140
Fairmount Park	156	179	22	22	175	188	188
Finance	170	163	112	112	135	135	135
Fire	2,326	2,357	2,132	2,132	2,328	2,328	2,328
<i>Civilian</i>	101	110	111	111	111	111	111
<i>Uniformed</i>	2,225	2,247	2,021	2,021	2,217	2,217	2,217
First Judicial District	1,970	1,965	1,965	1,965	1,965	1,965	1,965
Fleet Management	307	329	309	309	309	309	309
Free Library	713	628	138	138	628	628	628
Historical Commission	6	6	1	1	6	6	6
Human Relations Commission	34	34	33	33	33	33	33
Human Services	1,784	1,858	1,858	1,858	1,858	1,858	1,858
Labor Relations	7	7	7	6	6	6	6
Law	192	201	192	192	192	192	192
Licenses & Inspections	356	309	324	324	330	330	330
Managing Director	117	167	119	119	140	140	140
Mayor	72	77	31	31	49	49	49
Mayor's Office of Transportation	0	6	6	6	6	6	6
Mural Arts Program	12	16	0	0	12	12	12
Office of Arts and Culture	0	0	0	0	2	2	2
Office of Behavioral Health	28	33	26	25	24	23	23
Office of Supportive Housing	126	132	132	132	132	132	132
Office of Inspector General	0		19	19	19	19	19
Office of Human Resources	68	78	59	59	67	67	67
Police	7,367	7,478	6,621	6,621	7,478	7,478	7,478
<i>Civilian</i>	837	854	811	811	854	854	854
<i>Uniformed</i>	6,530	6,624	5,810	5,810	6,624	6,624	6,624
Prisons	2,131	2,400	2,360	2,360	2,360	2,360	2,360
Procurement	58	62	50	50	50	50	50
Public Health	665	746	627	627	739	739	739
Public Property	165	172	172	172	172	172	172
Records	70	69	45	45	57	57	57
Recreation	464	517	28	28	478	478	478
Register of Wills	68	68	64	64	64	64	64
Revenue	252	277	261	261	263	263	263
Sheriff	238	263	263	263	263	263	263
Streets	1,839	1,888	1,397	1,397	1,797	1,797	1,797
Youth Commission	0	1	1	1	1	1	1
Zoning Code Commission	0	2	0	0	0	0	0
Zoning Board of Adjustment	5	5	4	4	5	5	5
TOTAL GENERAL FUND	23,111	23,888	20,642	20,640	23,476	23,488	23,488

CASH FLOW PROJECTIONS OFFICE OF THE DIRECTOR OF FINANCE
 EQUITY IN CON CASH GENERAL FUND FY2010
 FY 2010

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	Mar 31	April 30	May 31	June 30	Total	Accrued	Under Budget (Over)	Budget Obligations
REVENUES																
Property Taxes	5.9	7.6	6.7	6.6	4.9	13.8	32.2	195.7	92.8	22.4	15.8	8.2	412.7	0.0	0.0	412.7
Wage, Earnings, NP Tax	95.8	102.1	83.8	92.9	101.3	84.2	110.9	89.1	97.4	98.7	123.8	92.4	1,172.4	0.0	0.0	1,172.4
Ready Transfer Tax	10.9	8.1	7.8	7.7	6.9	8.1	8.2	5.5	7.5	8.0	8.5	7.6	94.7	0.0	0.0	94.7
Sales Tax	10.0	10.8	10.9	9.5	11.5	10.3	10.3	12.4	10.1	10.1	11.1	11.1	128.2	0.0	0.0	128.2
Business Privilege Tax	5.0	2.6	10.9	7.1	(0.7)	6.1	7.6	5.5	16.0	128.4	134.5	32.8	356.7	0.0	0.0	356.7
Other Taxes	7.8	10.3	7.3	7.3	7.2	6.7	6.6	8.5	5.5	11.5	7.8	8.3	94.7	0.0	0.0	94.7
Locally Generated Non-tax	18.4	23.5	18.4	16.2	18.5	22.0	21.0	18.2	22.2	17.3	20.0	24.9	240.5	0.0	0.0	240.5
Other Governments	0.0	88.6	52.4	146.4	29.7	16.2	61.6	78.2	73.4	48.5	52.5	85.9	731.5	93.3	0.0	824.8
Other Governments-PICA	25.2	28.9	13.2	23.0	24.6	7.9	30.2	27.5	33.2	22.1	36.6	16.9	293.3	8.0	0.0	297.3
Interfund Transfers	0.0	0.6	0.9	0.4	0.8	0.8	0.5	1.0	0.9	0.8	0.5	0.8	7.9	20.2	0.0	28.1
Total Current Revenue	179.0	283.0	212.3	317.3	204.7	176.1	288.9	439.6	359.0	368.9	410.9	288.8	3,528.6	121.5	0.0	3,650.1
Collection of 6-30-09 Govt. Other Fund Balance Adj. Non-revenue receipts	18.5	25.3	3.0	61.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	108.0	0.0	0.0	108.0
Non-budget items	0.0												0.0			
TOTAL CASH RECEIPTS	197.5	308.3	215.3	378.5	204.7	176.1	288.9	439.6	359.0	368.9	410.9	288.8	3,638.5	0.0	0.0	3,638.5
EXPENSES AND OBLIGATIONS																
Payroll	86.0	104.0	130.1	84.9	84.9	107.4	82.9	82.9	105.4	82.9	83.6	107.0	1,142.0	28.8	0.0	1,170.8
Employee Benefits	38.8	38.3	36.6	38.2	33.8	42.2	40.0	33.9	37.3	33.8	34.8	33.4	441.2	19.7	0.0	460.9
Pension	3.7	0.0	0.0	15.7	0.0	0.0	3.7	0.0	389.3	86.7	0.0	0.0	478.1	0.0	0.0	478.1
Purchases of Services	22.2	49.7	95.1	88.1	92.4	71.0	81.2	79.7	96.6	79.5	85.7	67.6	908.9	41.0	0.0	1,079.9
Materials, Equipment	1.5	3.6	7.0	7.5	6.0	5.3	4.4	4.6	5.4	5.0	5.2	4.5	59.9	4.8	0.0	68.7
Contributions, Indemnities	5.7	4.4	5.3	7.7	3.3	6.6	2.4	5.2	7.3	9.5	24.2	26.0	107.6	4.0	0.0	111.7
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	13.0	13.0	0.0	0.0	13.0
Debt Service-Long Term	8.5	26.9	9.7	9.7	3.2	7.7	15.2	7.3	3.4	6.2	14.7	6.1	108.9	0.0	0.0	108.9
Interfund Charges	0.0	0.1	2.5	0.0	0.0	0.0	0.0	0.0	3.5	0.0	0.0	2.1	8.2	20.3	0.0	28.5
Advances, Subsidies	0.0	25.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	25.0	0.0	0.0	25.0
Current Year Appropriation	166.4	252.0	286.3	242.2	223.6	240.2	229.9	213.6	628.1	303.5	248.3	259.8	3,293.8	118.6	0.0	3,546.5
Prior Year Encumbrances	26.1	40.8	32.6	13.5	6.3	13.6	8.2	3.2	5.9	5.0	3.2	2.9	161.3	0.0	0.0	161.3
Prior Year Vouchers Payable	50.2	44.6	24.3	1.9	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	121.3	118.6	0.0	121.3
TOTAL DISBURSEMENTS	242.7	337.4	343.1	257.6	230.3	253.9	238.1	216.8	633.9	308.5	251.5	262.7	3,576.5	0.0	0.0	3,576.5
Excess (Def) of Receipts over Disbursements	(45.2)	(29.1)	(127.9)	120.9	(25.6)	(77.7)	50.8	222.8	(276.0)	60.4	159.4	26.1	59.9	0.0	0.0	59.9
Opening Balance TRANS	7.8	(37.4)	(66.5)	80.6	201.5	175.9	98.2	149.0	371.8	96.8	157.2	41.6	7.8	0.0	0.0	7.8
CLOSING BALANCE	(37.4)	(66.5)	80.6	201.5	175.9	98.2	149.0	371.8	96.8	157.2	41.6	67.7	67.7	0.0	0.0	67.7

(Amounts in \$millions)

V. P. Encumbrances Mergers Budget Obligations

OFFICE OF THE DIRECTOR OF FINANCE
 CASH FLOW PROJECTIONS
 CONSOLIDATED CASH--ALL FUNDS--FY2010

FY2010

(Amounts in \$millions)

	Estimate											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	(37.4)	(65.5)	80.6	201.5	175.9	98.2	149.0	371.8	96.8	157.2	41.6	67.7
Grants Revenue	59.9	55.0	53.5	74.0	65.0	40.0	55.0	50.0	40.0	40.0	35.0	35.0
Community Development	(9.0)	(8.0)	(7.0)	(7.0)	(6.0)	(6.0)	(6.0)	(6.0)	(6.0)	(7.0)	(7.0)	(7.0)
Vehicle Rental Tax	4.5	6.3	1.9	2.4	2.9	3.4	3.8	4.2	4.6	5.1	5.6	6.1
Other Funds	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
TOTAL OPERATING FUNDS	27.0	(4.2)	138.0	279.9	236.8	144.6	210.8	429.0	144.4	204.3	84.2	110.8
Capital Improvement	165.5	158.5	151.5	144.5	137.5	130.5	123.5	116.5	109.5	102.5	95.5	88.5
Industrial & Commercial Dev.	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5
TOTAL CAPITAL FUNDS	170.0	163.0	156.0	149.0	142.0	135.0	128.0	121.0	114.0	107.0	100.0	93.0
TOTAL FUND EQUITY	197.0	158.8	294.0	428.9	378.8	279.6	338.8	550.0	258.4	311.3	184.2	203.8