

CITY OF PHILADELPHIA

OFFICE OF THE DIRECTOR OF FINANCE

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Philadelphia, PA 19102
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July 7, 2011

Uri Monson, Executive Director
Pennsylvania Intergovernmental Cooperation Authority
1500 Walnut Street, Suite 1600
Philadelphia, PA 19102

Dear Mr. Monson:

In accordance with the PICA Act, please find the FY2012-2016 Five Year Financial Plan. The Five Year Financial Plan addresses changes required as a result of the FY12 budget passed by City Council. In addition, the Five Year Plan includes changes to revenues and expenditures to reflect updates to current estimates through June 2011.

The budget passed by City Council and signed by the Mayor includes a \$10 million additional contribution to the School District. In addition, several other changes were added to the budget by City Council without agreement from the Administration which together totaled a net increase of \$3.1 million in FY12. These changes include:

- \$500,000 to the Office of Housing and Community Development for lot cleaning;
- An increase of \$4 million to the First Judicial District's budget to fund an expanded electronic monitoring program coupled with a \$4 million reduction to the Prisons budget;
- An increase to the Legal Services (Defender's Association) budget of \$500,000;
- A \$1 million increase to the Streets budget for fixing city-owned alley lights;
- Several smaller increases to departmental budgets.

The Administration is still reviewing these proposals by City Council to determine if funding will be provided, but has conservatively put all of these budgetary changes into the Five Year Plan. The Plan

submitted to PICA therefore includes all of the budgeted changes annually from FY12-FY16 except for costs which were one time in nature. In addition, although the Administration remains fully committed to reducing wage tax rates, recognizing the importance such reductions have to future economic growth, in order to balance the Five Year Plan and have adequate fund balance levels in each year of the plan, it was necessary to slightly reduce the level of wage tax cuts in FY14 through FY16. The resident wage tax rate in fiscal 2016 is now expected to be 0.038364, a 0.00025 change from the tax rate assumed in the Proposed Five Year Financial Plan. For a resident making \$50,000 per year, this equates to \$4.75 less in savings.

After two years of painful budget balancing actions forced by dramatic declines in tax revenues and steep increases in pension costs, tax revenues are stabilizing. Tax revenues, however, are still considerably lower than they were a few fiscal years earlier. Based on FY11 collections through the end of June, the Plan the Administration is submitting to PICA includes revised estimates for the Business Privilege Tax (BPT) for FY11 and revised Real Estate Transfer Tax receipts for FY11-16. The BPT is coming in stronger than anticipated so projected receipts have been revised upwards by \$10 million in FY11. FY12-16 BPT revenue projections have not been changed because the majority of the BPT revenues are from corporate profits, which had a strong year in calendar year 2010 but are volatile. Real Estate Transfer Tax receipts are coming in lower than anticipated for FY11 so projected receipts have been revised downward by \$2.5 million in FY11, and FY12-16 projections have been revised downward based off of this. Overall, non-tax revenues in FY11 are down \$4.9 million and revenues from other governments are down \$35 million from third quarter projections largely as a result of late state reimbursements for the Department of Human Services. These changes, taken together with expenditures anticipated to be \$31 million below third quarter projections, result in a projected fund balance for FY11 of positive \$3.5 million. The expectation for a positive fund balance depends on the timely receipt of \$126 million of state reimbursements for the Department of Human Services by the end of August. If these funds are not received by then, the fund balance would be negative at the beginning of FY12.

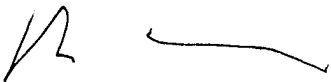
The City will feel the impact of state and federal cuts in FY12 and throughout the Five Year Plan. The state budget for FY12 includes cuts to portions of the City's budget including the Office of Supportive Housing, the Department of Human Services, and the Commerce Department among other departments. The City plans to handle these cuts by reducing spending in certain areas or shifting funds from one area to another. Federal cuts to CDBG and CSBG funding resulted in cuts across many departments. Additional general fund budget support to compensate for these cuts is not included in the FY12-FY16 Plan.

Details for the Five Year Plan that the Administration will use to manage the City's resources are provided in the attachments. The attachments also include a revised monthly cash flow for FY12 based on revised revenue and expenditure levels. In addition, information on property tax revenue projections is included, showing what the tax rate would need to be lowered to for fiscal 2013 when the Actual Value Initiative takes effect to produce the amount of revenue projected in the Plan.

There are a number of remaining risks to the Plan including the appeal of the October 2010 interest arbitration award to the Firefighters, the potential for additional state and federal budget cuts, continued weakness in the economy, and the timing issue of DHS reimbursements highlighted above.

We look forward to working with PICA's Board and Staff as you continue your review of the Plan. Please let me know if you have any questions about the Plan as you and the staff conduct that review.

Sincerely,

A handwritten signature in black ink, appearing to read 'Rob Dubow', with a long horizontal flourish extending to the right.

Rob Dubow

Finance Director

Cc: Mayor Michael A. Nutter

Anna Verna, President, City Council

Alan Butkovitz, City Controller

Suzanne Biemiller, Acting Chief of Staff to Mayor Nutter

Rebecca Rhynhart, Budget Director

City of Philadelphia

SUMMARY OF OPERATIONS

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|--|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| General | | | | | | | | |
| NO. | ITEM | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| OPERATIONS OF FISCAL YEAR | | | | | | | | |
| <u>REVENUES</u> | | | | | | | | |
| 1 | Taxes | 2,316,641 | 2,489,042 | 2,539,452 | 2,614,063 | 2,670,726 | 2,578,109 | 2,627,820 |
| 2 | Locally Generated Non-Tax Revenues | 229,359 | 266,086 | 259,959 | 265,951 | 273,252 | 275,383 | 275,981 |
| 3 | Revenue from Other Governments | 1,076,381 | 1,076,562 | 651,800 | 667,137 | 620,838 | 633,140 | 645,453 |
| 4 | Sub-Total (1)+(2)+(3) | 3,622,381 | 3,831,690 | 3,451,211 | 3,547,151 | 3,564,816 | 3,486,632 | 3,549,254 |
| 5 | Revenue from Other Funds of City | 31,945 | 64,224 | 51,510 | 50,773 | 51,244 | 43,453 | 43,745 |
| 6 | Total - Revenue (4)+(5) | 3,654,326 | 3,895,914 | 3,502,721 | 3,597,924 | 3,616,060 | 3,530,085 | 3,592,999 |
| 7 | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8 | Total Revenue and Other Sources (6)+(7) | 3,654,326 | 3,895,914 | 3,502,721 | 3,597,924 | 3,616,060 | 3,530,085 | 3,592,999 |
| <u>OBLIGATIONS/APPROPRIATIONS</u> | | | | | | | | |
| 9 | Personal Services | 1,358,456 | 1,363,788 | 1,330,088 | 1,331,929 | 1,332,627 | 1,333,117 | 1,333,482 |
| 10 | Personal Services-Pensions | 346,730 | 492,478 | 554,325 | 661,009 | 657,416 | 588,930 | 595,786 |
| 11 | Personal Services-Other Employee Benefits | 484,670 | 487,409 | 468,378 | 487,158 | 503,433 | 518,691 | 534,365 |
| 12 | Sub-Total Employee Compensation | 2,189,856 | 2,343,675 | 2,352,791 | 2,480,096 | 2,493,476 | 2,440,738 | 2,463,633 |
| 13 | Purchase of Services | 1,111,393 | 1,130,776 | 758,994 | 768,395 | 772,573 | 768,054 | 768,902 |
| 14 | Materials, Supplies and Equipment | 68,694 | 80,694 | 78,960 | 76,164 | 77,594 | 77,594 | 77,594 |
| 15 | Contributions, Indemnities, and Taxes | 128,042 | 109,417 | 117,544 | 117,104 | 117,165 | 117,726 | 117,288 |
| 16 | Debt Service | 105,513 | 110,414 | 130,739 | 134,682 | 149,835 | 149,708 | 152,465 |
| 17 | Capital Budget Financing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 18 | Advances and Miscellaneous Payments | 24,172 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 19 | Sub-Total (12 thru 18) | 3,627,670 | 3,774,976 | 3,443,028 | 3,580,441 | 3,614,643 | 3,557,820 | 3,583,882 |
| 20 | Payments to Other Funds | 26,056 | 27,956 | 27,066 | 31,138 | 32,219 | 33,291 | 33,291 |
| 21 | Total - Obligations (19+20) | 3,653,726 | 3,802,932 | 3,470,094 | 3,611,579 | 3,646,862 | 3,591,111 | 3,617,173 |
| 22 | Oper.Surplus (Deficit) for Fiscal Year (8-21) | 600 | 92,982 | 32,627 | (13,655) | (30,802) | (61,026) | (24,174) |
| 23 | Prior Year Adjustments: | | | | | | | |
| 24 | Revenue Adjustments | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 25 | Other Adjustments | 22,560 | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| 27 | Total Prior Year Adjustments | 22,560 | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 | 24,500 |
| 28 | Adjusted Oper. Surplus/ (Deficit) (22+27) | 23,160 | 117,482 | 57,127 | 10,845 | (6,302) | (36,526) | 326 |
| <u>OPERATIONS IN RESPECT TO</u> | | | | | | | | |
| <u>PRIOR FISCAL YEARS</u> | | | | | | | | |
| Fund Balance Available for Appropriation | | | | | | | | |
| 29 | June 30 of Prior Fiscal Year | (137,188) | (114,028) | 3,454 | 60,581 | 71,426 | 65,124 | 28,598 |
| 30 | Residual Equity Transfer | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31 | Fund Balance Available for Appropriation June 30 (28)+(29)+(30) | (114,028) | 3,454 | 60,581 | 71,426 | 65,124 | 28,598 | 28,924 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Taxes | | | | | | | | |
| NO. | AGENCY AND REVENUE SOURCE | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| A. Real Property | | | | | | | | |
| 1 | 1. Current | 364,313 | 451,238 | 449,243 | 449,243 | 454,334 | 462,686 | 469,485 |
| 2 | 2. Prior | 37,874 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 |
| 3 | Subtotal | 402,187 | 488,738 | 486,743 | 486,743 | 491,834 | 500,186 | 506,985 |
| B. Wage and Earnings | | | | | | | | |
| 4 | 1. Current | 1,102,285 | 1,137,888 | 1,176,577 | 1,223,640 | 1,252,117 | 1,278,728 | 1,305,482 |
| 5 | 2. Prior | 11,918 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 |
| 6 | Subtotal | 1,114,203 | 1,149,888 | 1,188,577 | 1,235,640 | 1,264,117 | 1,290,728 | 1,317,482 |
| C. Business Taxes | | | | | | | | |
| 1. Business Privilege | | | | | | | | |
| 7 | a. Current | 329,275 | 350,800 | 349,320 | 358,053 | 363,122 | 360,732 | 364,105 |
| 8 | b. Prior | 35,428 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 9 | Subtotal | 364,703 | 370,800 | 369,320 | 378,053 | 383,122 | 380,732 | 384,105 |
| 2. Net Profits | | | | | | | | |
| 10 | a. Current | 12,058 | 14,603 | 14,968 | 15,342 | 15,576 | 15,812 | 16,063 |
| 11 | b. Prior | 2,447 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 12 | Subtotal | 14,505 | 17,103 | 17,468 | 17,842 | 18,076 | 18,312 | 18,563 |
| 13 | Total, Business Taxes | 379,208 | 387,903 | 386,788 | 395,895 | 401,198 | 399,044 | 402,668 |
| D. Other Taxes | | | | | | | | |
| 14 | 1. Sales | 207,114 | 247,510 | 256,450 | 266,419 | 275,377 | 142,069 | 146,446 |
| 15 | 2. Amusement | 21,850 | 21,103 | 21,631 | 22,171 | 22,726 | 23,294 | 23,876 |
| 16 | 3. Real Property Transfer | 119,236 | 117,332 | 120,852 | 126,895 | 133,239 | 138,569 | 144,112 |
| 17 | 4. Parking | 70,453 | 72,493 | 74,305 | 76,163 | 78,067 | 80,019 | 82,019 |
| 18 | 5. Smokeless Tobacco Tax | 0 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 19 | 6. Other | 2,390 | 3,075 | 3,106 | 3,137 | 3,168 | 3,200 | 3,232 |
| 20 | Subtotal | 421,043 | 462,513 | 477,344 | 495,785 | 513,577 | 388,151 | 400,685 |
| 21 | Total Taxes | 2,316,641 | 2,489,042 | 2,539,452 | 2,614,063 | 2,670,726 | 2,578,109 | 2,627,820 |

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|-------------------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| <u>Div. of Technology</u> | | | | | | | | |
| 1 | Cable Franchise Fees | 12,452 | 19,550 | 17,600 | 18,500 | 20,396 | 20,800 | 20,800 |
| 2 | Other | 1,344 | 1,200 | 1,110 | 1,110 | 1,110 | 1,110 | 1,110 |
| 3 | Subtotal | 13,796 | 20,750 | 18,710 | 19,610 | 21,506 | 21,910 | 21,910 |
| <u>Mayor</u> | | | | | | | | |
| 4 | Other | 28 | 15 | 3 | 3 | 3 | 3 | 3 |
| <u>Managing Director</u> | | | | | | | | |
| 5 | Strategic Marketing Fees | 0 | 0 | 1,400 | 1,400 | 1,400 | 1,400 | 1,400 |
| 6 | Other | 38 | 200 | 275 | 275 | 275 | 275 | 275 |
| 7 | Subtotal | 38 | 200 | 1,675 | 1,675 | 1,675 | 1,675 | 1,675 |
| <u>Police</u> | | | | | | | | |
| 8 | Prior Year Reimb.- Special Services | 2,834 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 9 | Carry Arms Fees | 82 | 120 | 120 | 120 | 120 | 120 | 120 |
| 10 | Towing of Recovered Stolen Vehicles | 49 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11 | Other | 561 | 650 | 650 | 650 | 650 | 650 | 650 |
| 12 | Subtotal | 3,526 | 3,770 | 3,770 | 3,770 | 3,770 | 3,770 | 3,770 |
| <u>Streets</u> | | | | | | | | |
| 13 | Survey Charges | 1,085 | 1,000 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| 14 | Streets Issued Permits | 1,463 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 15 | Prior Year Reimbursements | 31 | 50 | 50 | 50 | 50 | 50 | 50 |
| 16 | Collection Fee - Housing Authority | 1,602 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 17 | Disposal of Salvage (Recyclables) | 120 | 4,800 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 18 | Right of Way Fees | 1,213 | 700 | 700 | 700 | 700 | 700 | 700 |
| 19 | Commercial Property Collection Fee | 227 | 5,231 | 14,031 | 14,031 | 14,031 | 14,031 | 14,031 |
| 20 | Other | 622 | 1,995 | 1,995 | 995 | 995 | 995 | 995 |
| 21 | Subtotal | 6,363 | 16,776 | 24,026 | 23,026 | 23,026 | 23,026 | 23,026 |
| <u>Fire</u> | | | | | | | | |
| 22 | Emergency Medical Services | 34,111 | 34,900 | 36,900 | 36,900 | 36,900 | 36,900 | 36,900 |
| 23 | Other | 521 | 500 | 300 | 300 | 300 | 300 | 300 |
| 24 | Subtotal | 34,632 | 35,400 | 37,200 | 37,200 | 37,200 | 37,200 | 37,200 |
| <u>Public Health</u> | | | | | | | | |
| 25 | Payments for Patient Care (D.H.C.) | 8,284 | 7,455 | 7,455 | 7,455 | 7,455 | 7,455 | 7,455 |
| 26 | Pharmacy Fees | 2,586 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 27 | Environment User Fees | 1,851 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |
| 28 | Other | 932 | 677 | 502 | 502 | 502 | 502 | 502 |
| 29 | Subtotal | 13,653 | 12,332 | 12,157 | 12,157 | 12,157 | 12,157 | 12,157 |

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|--------------------------------------|----------------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| <u>Parks & Recreation</u> | | | | | | | | |
| 30 | Other Leases | 382 | 300 | 300 | 300 | 300 | 300 | 300 |
| 31 | Rent from Land, Real Estate | 63 | 15 | 15 | 15 | 15 | 15 | 15 |
| 32 | Other | 1,102 | 474 | 994 | 394 | 394 | 394 | 394 |
| 33 | Subtotal | 1,547 | 789 | 1,309 | 709 | 709 | 709 | 709 |
| <u>Public Property</u> | | | | | | | | |
| 34 | Rent from Real Estate | 811 | 600 | 600 | 600 | 600 | 600 | 600 |
| 35 | PATCO Lease Payment | 2,973 | 3,060 | 3,418 | 3,555 | 3,697 | 3,697 | 3,697 |
| 36 | Sale/Lease of Capital Assets | 3,457 | 5,325 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 37 | Prior Year Reimbursements | 1,080 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| 38 | Other | 548 | 400 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 39 | Subtotal | 8,869 | 10,485 | 8,618 | 8,755 | 8,897 | 8,897 | 8,897 |
| <u>Human Services</u> | | | | | | | | |
| 40 | Payments for Child Care - S.S.I. | 3,820 | 4,500 | 0 | 0 | 0 | 0 | 0 |
| 41 | Other | 389 | 500 | 0 | 0 | 0 | 0 | 0 |
| 42 | Subtotal | 4,209 | 5,000 | 0 | 0 | 0 | 0 | 0 |
| <u>Philadelphia Prisons</u> | | | | | | | | |
| 43 | Work Release | 163 | 200 | 200 | 200 | 200 | 200 | 200 |
| 44 | Inmate Account Fees | 305 | 308 | 308 | 308 | 308 | 308 | 308 |
| 45 | Other | 27 | 42 | 42 | 42 | 42 | 42 | 42 |
| 46 | Subtotal | 495 | 550 | 550 | 550 | 550 | 550 | 550 |
| <u>Office of the Homeless</u> | | | | | | | | |
| 47 | Payments for Patient Care | 1,374 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 48 | Other | 18 | 38 | 38 | 38 | 38 | 38 | 38 |
| 49 | Subtotal | 1,392 | 1,338 | 1,338 | 1,338 | 1,338 | 1,338 | 1,338 |
| <u>Fleet Management</u> | | | | | | | | |
| 50 | Sale of Vehicles | 641 | 700 | 700 | 700 | 700 | 700 | 700 |
| 51 | Fuel and Warranty Reimbursements | 1,940 | 3,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 52 | Other | 337 | 100 | 100 | 100 | 100 | 100 | 100 |
| 53 | Subtotal | 2,918 | 3,800 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|--|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Licenses and Inspections</u> | | | | | | | |
| 54 | Amusement | 34 | 40 | 40 | 40 | 40 | 40 | 40 |
| 55 | Health and Sanitation | 15,186 | 16,725 | 16,900 | 17,300 | 17,700 | 17,750 | 17,750 |
| 56 | Police and Fire Protection | 709 | 725 | 732 | 735 | 745 | 750 | 750 |
| 57 | Street Use | 2,360 | 2,550 | 2,575 | 2,600 | 2,625 | 2,650 | 2,650 |
| 58 | Professional & Occupational | 904 | 800 | 808 | 820 | 850 | 875 | 875 |
| 59 | Building Structure & Equipment | 14,656 | 15,900 | 16,060 | 17,200 | 18,200 | 19,500 | 19,500 |
| 60 | Business | 3,598 | 3,725 | 3,762 | 3,775 | 3,800 | 3,825 | 3,825 |
| 61 | Other Licenses & Permits | 912 | 500 | 505 | 515 | 525 | 550 | 550 |
| 62 | Code Violation Fines | 665 | 525 | 530 | 545 | 550 | 555 | 555 |
| 63 | Other | 5,436 | 4,529 | 4,575 | 4,600 | 4,620 | 4,625 | 4,625 |
| 64 | Subtotal | 44,460 | 46,019 | 46,487 | 48,130 | 49,655 | 51,120 | 51,120 |
| | <u>Zoning Board of Adjustment</u> | | | | | | | |
| 65 | Accelerated Review Fees | 327 | 300 | 300 | 300 | 300 | 300 | 300 |
| 66 | Zoning Permits | 275 | 375 | 375 | 375 | 375 | 375 | 375 |
| 67 | Subtotal | 602 | 675 | 675 | 675 | 675 | 675 | 675 |
| | <u>Records</u> | | | | | | | |
| 68 | Recording of Legal Instrument Fees | 10,541 | 10,400 | 11,000 | 11,700 | 12,400 | 12,400 | 12,400 |
| 69 | Preparation of Records | 377 | 350 | 350 | 350 | 350 | 350 | 350 |
| 70 | Commission on Tax Stamps | 359 | 620 | 620 | 620 | 620 | 620 | 620 |
| 71 | Accident Investigation Reports | 1,716 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 |
| 72 | Document Technology Fee | 2,262 | 2,250 | 2,500 | 2,750 | 3,000 | 3,000 | 3,000 |
| 73 | Other | 700 | 900 | 900 | 900 | 900 | 900 | 900 |
| 74 | Subtotal | 15,955 | 16,220 | 17,070 | 18,020 | 18,970 | 18,970 | 18,970 |
| | <u>Director of Finance</u> | | | | | | | |
| 75 | Prior Year Refunds | 151 | 240 | 200 | 200 | 200 | 200 | 200 |
| 76 | SWEEP Fines | 3,718 | 4,570 | 3,750 | 3,750 | 3,750 | 3,750 | 3,750 |
| 77 | Burglar Alarm Licenses | 2,657 | 2,500 | 2,800 | 2,800 | 2,800 | 2,800 | 2,800 |
| 78 | False Alarm Fines | 2,077 | 1,777 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| 79 | Reimbursement - Pr. Yr. Expenditures | 3,661 | 8,040 | 2,170 | 2,170 | 2,170 | 2,170 | 2,170 |
| 80 | Reimbursement - Prescription Program | 2,223 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 81 | Health Benefit Charges | 1,169 | 1,190 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 82 | Subtotal | 15,656 | 19,817 | 13,420 | 13,420 | 13,420 | 13,420 | 13,420 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|---------------------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | Revenue | | | | | | | |
| 83 | Miscellaneous Fines | 80 | 100 | 100 | 100 | 100 | 100 | 100 |
| 84 | Search Costs | 36 | 45 | 45 | 45 | 45 | 45 | 45 |
| 85 | Non-Profit Org. Voluntary Payments | 2,090 | 2,950 | 3,240 | 3,240 | 3,240 | 3,240 | 3,240 |
| 86 | Gaming Fees (see Rev. - Other Govts.) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 87 | Other | 1,059 | 1,055 | 305 | 305 | 305 | 305 | 305 |
| 88 | Subtotal | 3,265 | 4,150 | 3,690 | 3,690 | 3,690 | 3,690 | 3,690 |
| | Procurement | | | | | | | |
| 92 | Performance Bonds | 100 | 265 | 265 | 265 | 265 | 265 | 265 |
| 93 | Master Performance Bonds | 47 | 298 | 88 | 300 | 88 | 300 | 88 |
| 94 | Bid Application Fees etc. | 181 | 165 | 165 | 165 | 165 | 165 | 165 |
| 95 | Other | 176 | 350 | 350 | 350 | 350 | 350 | 350 |
| 96 | Subtotal | 504 | 1,078 | 868 | 1,080 | 868 | 1,080 | 868 |
| | City Treasurer | | | | | | | |
| 97 | Interest Earnings | 3,517 | 4,626 | 6,226 | 9,226 | 12,226 | 12,226 | 13,036 |
| 98 | Other | 537 | 650 | 600 | 600 | 600 | 600 | 600 |
| 99 | Subtotal | 4,054 | 5,276 | 6,826 | 9,826 | 12,826 | 12,826 | 13,636 |
| | Commerce | | | | | | | |
| 100 | Other | 201 | 250 | 336 | 336 | 336 | 336 | 336 |
| | Law | | | | | | | |
| 101 | Legal Fees & Charges | 154 | 250 | 250 | 250 | 250 | 250 | 250 |
| 102 | Court Awarded damages | 20 | 950 | 950 | 950 | 950 | 950 | 950 |
| 103 | Other | 216 | 50 | 50 | 50 | 50 | 50 | 50 |
| 104 | Subtotal | 390 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 | 1,250 |
| | Board of Ethics | | | | | | | |
| 105 | Other Fines | 60 | 15 | 50 | 50 | 50 | 50 | 50 |
| | City Planning Commission | | | | | | | |
| 106 | Other | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| | Free Library | | | | | | | |
| 107 | Library Fees & Fines | 299 | 277 | 277 | 277 | 277 | 277 | 277 |
| 108 | Other | 536 | 925 | 925 | 925 | 925 | 925 | 925 |
| 109 | Subtotal | 835 | 1,202 | 1,202 | 1,202 | 1,202 | 1,202 | 1,202 |

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|---|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Personnel</u> | | | | | | | |
| 110 | Employment Application Fee | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| | <u>Auditing</u> | | | | | | | |
| 111 | Other | 1,118 | 50 | 50 | 50 | 50 | 50 | 50 |
| | <u>Office of Property Assessment</u> | | | | | | | |
| 112 | Other | 0 | 0 | 4 | 4 | 4 | 4 | 4 |
| | <u>Board of Revision of Taxes</u> | | | | | | | |
| 113 | Other | 1 | 4 | 0 | 0 | 0 | 0 | 0 |
| | <u>Clerk of Quarter Sessions</u> | | | | | | | |
| 114 | Other Fines | 586 | 600 | 0 | 0 | 0 | 0 | 0 |
| 115 | Court Costs, Fees & Charges | 1,537 | 1,500 | 0 | 0 | 0 | 0 | 0 |
| 116 | Bail Forfeited | 151 | 9,300 | 0 | 0 | 0 | 0 | 0 |
| 117 | Cash Bail Fees | 3,301 | 4,500 | 0 | 0 | 0 | 0 | 0 |
| 118 | Other | 3,002 | 125 | 0 | 0 | 0 | 0 | 0 |
| 119 | Subtotal | 8,577 | 16,025 | 0 | 0 | 0 | 0 | 0 |
| | <u>Register of Wills</u> | | | | | | | |
| 120 | Court Costs, Fees & Charges | 745 | 1,044 | 1,544 | 1,544 | 1,544 | 1,544 | 1,544 |
| 121 | Recording Fees | 2,190 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 122 | Other | 647 | 650 | 650 | 650 | 650 | 650 | 650 |
| 123 | Subtotal | 3,582 | 3,694 | 4,194 | 4,194 | 4,194 | 4,194 | 4,194 |
| | <u>District Attorney</u> | | | | | | | |
| 124 | Other | 3 | 25 | 25 | 25 | 25 | 25 | 25 |
| | <u>Sheriff</u> | | | | | | | |
| 125 | Sheriff Fees | 2,087 | 1,500 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 126 | Commission Fees | 4,183 | 2,100 | 4,300 | 4,300 | 4,300 | 4,300 | 4,300 |
| 127 | Sheriff Mileage Fees | 153 | 100 | 200 | 200 | 200 | 200 | 200 |
| 128 | Interest Earnings | 900 | 1,300 | 1,500 | 1,750 | 1,750 | 1,800 | 1,800 |
| 129 | Other | 17 | 50 | 50 | 50 | 50 | 50 | 50 |
| 130 | Subtotal | 7,340 | 5,050 | 9,050 | 9,300 | 9,300 | 9,350 | 9,350 |
| | <u>City Commissioners</u> | | | | | | | |
| 131 | Other | 6 | 30 | 30 | 30 | 30 | 30 | 30 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|------------------------------------|---|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Locally Generated Non - Tax | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 Actual | F.Y. 2011 Estimate | F.Y. 2012 Estimate | F.Y. 2013 Estimate | F.Y. 2014 Estimate | F.Y. 2015 Estimate | F.Y. 2016 Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>1st Judicial District - Clerk of Courts</u> | | | | | | | |
| 132 | Other Fines | 0 | 0 | 600 | 600 | 600 | 600 | 600 |
| 133 | Court Costs, Fees & Charges | 0 | 0 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 134 | Bail Forfeited | 0 | 0 | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 |
| 135 | Cash Bail Fees | 0 | 0 | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 136 | Other | 0 | 0 | 125 | 125 | 125 | 125 | 125 |
| 137 | Subtotal | 0 | 0 | 8,025 | 8,025 | 8,025 | 8,025 | 8,025 |
| | <u>1st Judicial District - Traffic Court</u> | | | | | | | |
| 138 | Traffic Court Fines | 8,887 | 9,250 | 9,750 | 10,250 | 10,250 | 10,250 | 10,250 |
| | <u>1st Judicial District - CP & Mun. Court</u> | | | | | | | |
| 139 | Court Costs, Fees & Charges | 20,437 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 |
| 140 | Other | 210 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 | 1,050 |
| 141 | Other Fines | 1,516 | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 |
| 142 | Subtotal | 22,163 | 24,800 | 24,800 | 24,800 | 24,800 | 24,800 | 24,800 |
| 143 | Other Adjustments | 230 | 0 | 0 | 0 | 0 | 0 | 0 |
| 144 | Total Locally Generated Non-Tax | 229,359 | 266,086 | 259,959 | 265,951 | 273,252 | 275,383 | 275,981 |

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|---------------------------------------|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>Managing Director</u> | | | | | | | |
| | Federal: | | | | | | | |
| 1 | Emergency Management | 145 | 100 | 100 | 100 | 100 | 100 | 100 |
| 2 | Snow Emergency | 217 | 3,145 | 0 | 0 | 0 | 0 | 0 |
| 3 | Subtotal | 362 | 3,245 | 100 | 100 | 100 | 100 | 100 |
| | <u>Police</u> | | | | | | | |
| | State: | | | | | | | |
| 4 | Police on Patrol | 4,955 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5 | Other | 93 | 0 | 0 | 0 | 0 | 0 | 0 |
| 6 | Police Training - Reimbursement | 3,838 | 1,350 | 2,350 | 2,350 | 2,350 | 2,350 | 2,350 |
| 7 | Subtotal | 8,886 | 1,350 | 2,350 | 2,350 | 2,350 | 2,350 | 2,350 |
| | <u>Streets</u> | | | | | | | |
| | Federal: | | | | | | | |
| 6 | Highways | 487 | 650 | 650 | 650 | 650 | 650 | 650 |
| 7 | Bridge Design | 916 | 500 | 500 | 500 | 500 | 500 | 500 |
| 8 | Delaware Valley Reg. Planning Comm. | 76 | 140 | 140 | 140 | 140 | 140 | 140 |
| | State: | | | | | | | |
| 9 | Snow Removal | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 10 | PennDot Bridge Design | 170 | 200 | 200 | 200 | 200 | 200 | 200 |
| 11 | PennDot Highways | 0 | 10 | 10 | 10 | 10 | 10 | 10 |
| 12 | Subtotal | 4,149 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| | <u>Public Health</u> | | | | | | | |
| | Federal: | | | | | | | |
| 13 | Medicare - Outpatient | 1,543 | 2,422 | 2,422 | 2,422 | 2,422 | 2,422 | 2,422 |
| 14 | Medicare - PNH | 1,786 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 |
| 15 | Medical Assistance - Outpatient | 274 | 5,420 | 5,420 | 5,420 | 5,420 | 5,420 | 5,420 |
| 16 | Medical Assistance - PNH | 19,744 | 18,649 | 18,649 | 18,649 | 18,649 | 18,649 | 18,649 |
| 17 | Summer Food Inspection | 0 | 49 | 49 | 49 | 49 | 49 | 49 |
| | State: | | | | | | | |
| 18 | County Health | 10,872 | 10,866 | 10,866 | 10,866 | 10,866 | 10,866 | 10,866 |
| 19 | Medical Assistance - Outpatient | 1,351 | 4,436 | 4,436 | 4,436 | 4,436 | 4,436 | 4,436 |
| 20 | Medical Assistance - PNH | 15,047 | 15,258 | 15,258 | 15,258 | 15,258 | 15,258 | 15,258 |
| 21 | Subtotal | 50,617 | 58,800 | 58,800 | 58,800 | 58,800 | 58,800 | 58,800 |
| | <u>Public Property</u> | | | | | | | |
| | Other Governments: | | | | | | | |
| 22 | PGW Rental | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|---------------------------------------|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| <u>Human Services</u> | | | | | | | | |
| Federal: | | | | | | | | |
| 23 | T.A.N.F. | 5,796 | 49,720 | 0 | 0 | 0 | 0 | 0 |
| 24 | Title IV-B Reimbursement | 2,735 | 2,735 | 0 | 0 | 0 | 0 | 0 |
| 25 | Title IV-E Reimbursement | 103,204 | 78,841 | 59,830 | 0 | 0 | 0 | 0 |
| State: | | | | | | | | |
| 26 | Reimbursement - Act 148 | 361,347 | 354,591 | 0 | 43,156 | 0 | 0 | 0 |
| 27 | Overmatch Recovery - Act 148 | 13,500 | 0 | 0 | 15,762 | 0 | 0 | 0 |
| 28 | Title IV-B State Match | 729 | 729 | 0 | 0 | 0 | 0 | 0 |
| 29 | Subtotal | 487,311 | 486,616 | 59,830 | 58,918 | 0 | 0 | 0 |
| <u>Philadelphia Prisons</u> | | | | | | | | |
| Federal: | | | | | | | | |
| 30 | Reimb. for Prisoner Hospitalization | 110 | 0 | 0 | 0 | 0 | 0 | 0 |
| 31 | SSA Prisoner Incentive Payments | 397 | 325 | 325 | 325 | 325 | 325 | 325 |
| 32 | Subtotal | 507 | 325 | 325 | 325 | 325 | 325 | 325 |
| <u>Director of Finance</u> | | | | | | | | |
| Federal: | | | | | | | | |
| 33 | Medicare Part D-Retirees | 138 | 200 | 200 | 200 | 200 | 200 | 200 |
| State: | | | | | | | | |
| 34 | Pension Aid- State Act 205 | 59,194 | 61,821 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| 35 | Juror Fee Reimbursement | 734 | 650 | 650 | 650 | 650 | 650 | 650 |
| 36 | State Police Fines (Phila. County) | 987 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 37 | Wage Tax Relief Funding | 86,271 | 86,277 | 86,277 | 86,277 | 86,277 | 86,277 | 86,277 |
| 38 | Gaming - Local Share Assessment | 0 | 1,000 | 8,800 | 10,800 | 10,800 | 10,800 | 10,800 |
| Other Governments: | | | | | | | | |
| 39 | PATCO Community Impact Fund | 75 | 94 | 94 | 94 | 94 | 94 | 94 |
| 40 | Parking-Community College | 153 | 120 | 120 | 120 | 120 | 120 | 120 |
| 41 | Subtotal | 147,552 | 151,162 | 157,141 | 159,141 | 159,141 | 159,141 | 159,141 |
| <u>Revenue</u> | | | | | | | | |
| Federal: | | | | | | | | |
| 42 | Reim. - PILOT | 93 | 0 | 0 | 0 | 0 | 0 | 0 |
| 43 | Tinicum Wildlife Preserve | 1 | 3 | 3 | 3 | 3 | 3 | 3 |
| Other Governments: | | | | | | | | |
| 44 | Parking Authority (Violation Fines) | 33,711 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| 45 | Burlington County Bridge Comm. | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| 46 | Subtotal | 33,812 | 32,010 | 32,010 | 32,010 | 32,010 | 32,010 | 32,010 |

City of Philadelphia

SUPPORTING REVENUE SCHEDULES

Five Year Financial Plan FY2012-2016

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|---------------------------------------|---|------------------|------------------|----------------|----------------|----------------|----------------|----------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Governments | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| | <u>City Treasurer</u> | | | | | | | |
| | State: | | | | | | | |
| 47 | Retail Liquor License | 1,153 | 1,118 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 48 | Public Utility Tax Refund | 3,909 | 3,598 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 49 | Subtotal | 5,062 | 4,716 | 5,200 | 5,200 | 5,200 | 5,200 | 5,200 |
| | <u>Commerce</u> | | | | | | | |
| | Other Governments: | | | | | | | |
| 50 | Convention Center Service Fee Offset | 1,659 | 0 | 0 | 0 | 0 | 0 | 0 |
| | <u>Commission on Human Relations</u> | | | | | | | |
| | Federal: | | | | | | | |
| 51 | Deferred Cases (EEOC Partial Reim.) | 110 | 250 | 250 | 250 | 250 | 250 | 250 |
| | <u>Office of Property Assessment</u> | | | | | | | |
| | Other Governments: | | | | | | | |
| 52 | Reimbursement - Property Assessment | 0 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| | <u>1st Judicial District</u> | | | | | | | |
| | Federal: | | | | | | | |
| 53 | Title IV-E | 2,106 | 300 | 300 | 300 | 300 | 300 | 300 |
| | State: | | | | | | | |
| 54 | Intensive Probation - Adult | 4,231 | 4,750 | 4,750 | 4,750 | 4,750 | 4,750 | 4,750 |
| 55 | Intensive Probation - Juvenile | 910 | 1,425 | 1,425 | 1,425 | 1,425 | 1,425 | 1,425 |
| 56 | Reimbursement - Court Costs | 8,882 | 8,882 | 8,882 | 8,882 | 8,882 | 8,882 | 8,882 |
| 57 | Reimbursement - Other | 105 | 15 | 15 | 15 | 15 | 15 | 15 |
| 58 | Subtotal | 16,234 | 15,372 | 15,372 | 15,372 | 15,372 | 15,372 | 15,372 |
| 57 | PICA City Account | 275,787 | 291,216 | 290,922 | 305,171 | 317,790 | 330,092 | 342,405 |
| 58 | PICA - Excess Interest Earnings | 25,000 | 2,000 | 0 | 0 | 0 | 0 | 0 |
| | <u>Totals</u> | | | | | | | |
| 59 | Federal | 139,878 | 165,149 | 90,538 | 30,708 | 30,708 | 30,708 | 30,708 |
| 60 | State | 580,778 | 560,476 | 212,619 | 273,537 | 214,619 | 214,619 | 214,619 |
| 61 | Other Governments | 78,605 | 55,721 | 53,721 | 53,721 | 53,721 | 53,721 | 53,721 |
| 62 | PICA Funding | 275,787 | 291,216 | 290,922 | 305,171 | 317,790 | 330,092 | 342,405 |
| 63 | Other Authorized Adjustments | 1,333 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 64 | Total, Revenue From Other Govts. | 1,076,381 | 1,076,562 | 651,800 | 667,137 | 620,838 | 633,140 | 645,453 |

City of Philadelphia

Five Year Financial Plan FY2012-2016

SUPPORTING REVENUE SCHEDULES

FISCAL YEARS 2010 TO 2016

(Amounts in Thousands)

| FUND | | | | | | | | |
|-----------------------------------|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| General | | | | | | | | |
| REVENUE | | | | | | | | |
| Revenue from Other Funds | | | | | | | | |
| No. | Agency and Revenue Source | F.Y. 2010 | F.Y. 2011 | F.Y. 2012 | F.Y. 2013 | F.Y. 2014 | F.Y. 2015 | F.Y. 2016 |
| (1) | (2) | Actual | Estimate | Estimate | Estimate | Estimate | Estimate | Estimate |
| (1) | (2) | (3) | (4) | (5) | (6) | (7) | (8) | (9) |
| <u>Water Fund</u> | | | | | | | | |
| 1 | Services performed & costs borne by General Fund | 9,499 | 10,045 | 10,245 | 10,450 | 10,659 | 10,872 | 11,090 |
| 2 | Excess interest on Sinking Fund reserve | 2,304 | 3,004 | 3,788 | 3,788 | 3,979 | 4,322 | 4,322 |
| 3 | Sub-total | 11,803 | 13,049 | 14,033 | 14,238 | 14,638 | 15,194 | 15,412 |
| <u>Aviation Fund</u> | | | | | | | | |
| 4 | Services performed & costs borne by General Fund | 3,737 | 3,300 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 |
| <u>Grants Revenue Fund</u> | | | | | | | | |
| 5 | Services performed & costs borne by General Fund | 116 | 1,660 | 1,762 | 750 | 750 | 750 | 750 |
| 6 | Productivity Bank Distribution | 1,162 | 0 | 0 | 0 | 0 | 0 | 0 |
| 7 | HAVA Grant reimbursement | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 |
| 8 | 911 Surcharge | 12,098 | 40,965 | 28,965 | 28,965 | 28,965 | 20,545 | 20,545 |
| 9 | Sub-total | 13,376 | 44,625 | 30,727 | 29,715 | 29,715 | 21,295 | 21,295 |
| <u>Other Funds</u> | | | | | | | | |
| 10 | Services performed & costs borne by General Fund | 3,029 | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 | 3,250 |
| 11 | Total Revenue from Other Funds | 31,945 | 64,224 | 51,510 | 50,773 | 51,244 | 43,453 | 43,745 |

**CITY OF PHILADELPHIA-OFFICE OF THE DIRECTOR OF FINANCE
FIVE YEAR PLAN - REAL ESTATE TAX FORECASTS**

| <u>Forecast Component</u> | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|---|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|
| Current Assessment | 11,975,264 | 12,005,577 | 12,076,291 | 12,105,816 | 36,000,000 | 36,000,000 | 37,080,000 | 38,192,400 |
| (1) Estimated Growth | 1.019 | 1.023 | 1.019 | 1.000 | 1.000 | 1.030 | 1.030 | 1.030 |
| Estimated Assessments | 12,205,577 | 12,276,291 | 12,305,816 | 12,105,816 | 36,000,000 | 37,080,000 | 38,192,400 | 39,338,172 |
| (2) Assessment Appeals & TIF's | (200,000) | (200,000) | (200,000) | (200,000) | | | | |
| Revised Assessment | 12,005,577 | 12,076,291 | 12,105,816 | 11,905,816 | 36,000,000 | 37,080,000 | 38,192,400 | 39,338,172 |
| Tax Rate | 0.03305 | 0.03305 | 0.04123 | 0.04123 | 0.01357 | 0.01357 | 0.01357 | 0.01357 |
| Gross Taxes Due | 396,784 | 399,121 | 499,123 | 490,877 | 488,520 | 503,176 | 518,271 | 533,819 |
| (3) Collection Factor - 8 mos. | 0.880 | 0.869 | 0.869 | 0.876 | 0.876 | 0.876 | 0.876 | 0.876 |
| Collections 1/1-8/30 | 349,356 | 346,896 | 433,738 | 430,008 | 427,944 | 440,782 | 454,005 | 467,625 |
| Collections 9/1-12/31 | 16,281 | 17,417 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 |
| (4) Subtotal Real Estate | 365,637 | 364,313 | 451,238 | 447,508 | 445,444 | 458,282 | 471,505 | 485,125 |
| Abatements Returning | 0 | 0 | 0 | 1,735 | 3,816 | 3,444 | 6,169 | 7,172 |
| (5) Real Estate - Current Year | 365,637 | 364,313 | 451,238 | 449,243 | 449,260 | 461,726 | 477,674 | 492,297 |
| (6) Prior Year Collections | 34,420 | 37,874 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 |
| (7) Total Real Estate | 400,057 | 402,187 | 488,738 | 486,743 | 486,760 | 499,226 | 515,174 | 529,797 |

| <u>Forecast Component</u> | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|---|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|
| Current Assessment | 11,975,264 | 12,005,577 | 12,076,291 | 12,105,816 | 40,000,000 | 40,000,000 | 41,200,000 | 42,436,000 |
| (1) Estimated Growth | 1.019 | 1.023 | 1.019 | 1.000 | 1.000 | 1.030 | 1.030 | 1.030 |
| Estimated Assessments | 12,205,577 | 12,276,291 | 12,305,816 | 12,105,816 | 40,000,000 | 41,200,000 | 42,436,000 | 43,709,080 |
| (2) Assessment Appeals & TIF's | (200,000) | (200,000) | (200,000) | (200,000) | | | | |
| Assessment @ \$41 Billion | 12,005,577 | 12,076,291 | 12,105,816 | 11,905,816 | 40,000,000 | 41,200,000 | 42,436,000 | 43,709,080 |
| Tax Rate | 0.03305 | 0.03305 | 0.04123 | 0.04123 | 0.01222 | 0.01222 | 0.01222 | 0.01222 |
| Gross Taxes Due | 396,784 | 399,121 | 499,123 | 490,877 | 488,800 | 503,464 | 518,568 | 534,125 |
| (3) Collection Factor - 8 mos. | 0.880 | 0.869 | 0.869 | 0.876 | 0.876 | 0.876 | 0.876 | 0.876 |
| Collections 1/1-8/30 | 349,356 | 346,896 | 433,738 | 430,008 | 428,189 | 441,034 | 454,265 | 467,893 |
| Collections 9/1-12/31 | 16,281 | 17,417 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 |
| (4) Subtotal Real Estate | 365,637 | 364,313 | 451,238 | 447,508 | 445,689 | 458,534 | 471,765 | 485,393 |
| Abatements Returning | 0 | 0 | 0 | 1,735 | 3,816 | 3,444 | 6,169 | 7,172 |
| (5) Real Estate - Current Year | 365,637 | 364,313 | 451,238 | 449,243 | 449,505 | 461,978 | 477,934 | 492,565 |
| (6) Prior Year Collections | 34,420 | 37,874 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 |
| (7) Total Real Estate | 400,057 | 402,187 | 488,738 | 486,743 | 487,005 | 499,478 | 515,434 | 530,065 |

| <u>Forecast Component</u> | FY 2009 | FY 2010 | FY 2011 | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 |
|---|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|
| Current Assessment | 11,975,264 | 12,005,577 | 12,076,291 | 12,105,816 | 43,000,000 | 43,000,000 | 44,290,000 | 45,618,700 |
| (1) Estimated Growth | 1.019 | 1.023 | 1.019 | 1.000 | 1.000 | 1.030 | 1.030 | 1.030 |
| Estimated Assessments | 12,205,577 | 12,276,291 | 12,305,816 | 12,105,816 | 43,000,000 | 44,290,000 | 45,618,700 | 46,987,261 |
| (2) Assessment Appeals & TIF's | (200,000) | (200,000) | (200,000) | (200,000) | | | | |
| Assessment @ \$43 Billion | 12,005,577 | 12,076,291 | 12,105,816 | 11,905,816 | 43,000,000 | 44,290,000 | 45,618,700 | 46,987,261 |
| Tax Rate | 0.03305 | 0.03305 | 0.04123 | 0.04123 | 0.01137 | 0.01137 | 0.01137 | 0.01137 |
| Gross Taxes Due | 396,784 | 399,121 | 499,123 | 490,877 | 488,910 | 503,577 | 518,685 | 534,245 |
| (3) Collection Factor - 8 mos. | 0.880 | 0.869 | 0.869 | 0.876 | 0.876 | 0.876 | 0.876 | 0.876 |
| Collections 1/1-8/30 | 349,356 | 346,896 | 433,738 | 430,008 | 428,285 | 441,134 | 454,368 | 467,999 |
| Collections 9/1-12/31 | 16,281 | 17,417 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 |
| (4) Subtotal Real Estate | 365,637 | 364,313 | 451,238 | 447,508 | 445,785 | 458,634 | 471,868 | 485,499 |
| Abatements Returning | 0 | 0 | 0 | 1,735 | 3,816 | 3,444 | 6,169 | 7,172 |
| (5) Real Estate - Current Year | 365,637 | 364,313 | 451,238 | 449,243 | 449,601 | 462,078 | 478,037 | 492,671 |
| (6) Prior Year Collections | 34,420 | 37,874 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 |
| (7) Total Real Estate | 400,057 | 402,187 | 488,738 | 486,743 | 487,101 | 499,578 | 515,537 | 530,171 |

**City of Philadelphia
General Fund
FY 2012 - 2016 Five Year Financial Plan
Summary by Class**

| <u>Expenditure Class</u> | <u>Actual FY 10</u> | <u>Budgeted FY 11</u> | <u>Projected FY 11</u> | <u>Projected FY 12</u> | <u>Projected FY 13</u> | <u>Projected FY 14</u> | <u>Projected FY 15</u> | <u>Projected FY 16</u> |
|--|-------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Class 100 - Wages | 1,360,000,423 | 1,369,164,221 | 1,363,788,383 | 1,330,088,233 | 1,331,929,519 | 1,332,627,385 | 1,333,117,312 | 1,333,481,563 |
| Class 100 - Benefits | 829,855,069 | 964,887,316 | 979,887,316 | 1,022,702,609 | 1,148,167,205 | 1,160,848,491 | 1,107,620,760 | 1,130,151,425 |
| Class 200 - Contracts / Leases | 1,111,393,188 | 1,153,830,801 | 1,130,775,677 | 758,994,393 | 768,395,384 | 772,573,403 | 768,054,302 | 768,901,999 |
| Class 300/400 - Supplies, Equipment | 68,693,694 | 80,098,146 | 80,694,252 | 78,960,385 | 76,163,874 | 77,593,874 | 77,593,874 | 77,593,874 |
| Class 500 - Indemnities / Contributions | 128,042,365 | 135,765,046 | 109,416,853 | 117,543,800 | 117,103,800 | 117,164,400 | 117,725,600 | 117,287,400 |
| Class 700 - Debt Service | 105,513,466 | 121,394,847 | 110,414,263 | 130,739,164 | 134,681,761 | 149,834,740 | 149,707,708 | 152,465,005 |
| Class 800 - Payments to Other Funds | 26,055,692 | 27,955,623 | 27,955,623 | 27,065,946 | 31,137,816 | 32,219,276 | 33,291,441 | 33,291,441 |
| Class 900 - Advances / Misc. Payments | 24,171,817 | 0 | 0 | 4,000,100 | 4,000,100 | 4,000,100 | 4,000,100 | 4,000,100 |
| Total | <u>3,653,725,714</u> | <u>3,853,096,000</u> | <u>3,802,932,366</u> | <u>3,470,094,630</u> | <u>3,611,579,459</u> | <u>3,646,861,669</u> | <u>3,591,111,097</u> | <u>3,617,172,807</u> |

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Summary by Department

| Department | Actual FY 10 | Budgeted FY 11 | Projected FY 11 | Projected FY 12 | Projected FY 13 | Projected FY 14 | Projected FY 15 | Projected FY 16 |
|--|-----------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Art Museum Subsidy | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 |
| Atwater Kent Museum Subsidy | 298,059 | 248,630 | 268,630 | 268,630 | 268,630 | 268,630 | 268,630 | 268,630 |
| Auditing Department (City Controller's Office) | 7,408,017 | 7,291,566 | 7,948,052 | 7,556,052 | 7,356,052 | 7,356,052 | 7,356,052 | 7,356,052 |
| Board of Building Standards | 61,283 | 71,601 | 71,601 | 71,601 | 71,601 | 71,601 | 71,601 | 71,601 |
| Board of Ethics | 705,545 | 810,000 | 810,000 | 810,000 | 810,000 | 810,000 | 810,000 | 810,000 |
| Board of L & I Review | 127,040 | 155,721 | 155,721 | 155,721 | 155,721 | 155,721 | 155,721 | 155,721 |
| Board of Revision of Taxes | 7,463,012 | 6,502,559 | 2,084,029 | 723,000 | 723,000 | 723,000 | 723,000 | 723,000 |
| City Commissioners | 9,021,144 | 8,794,177 | 9,221,677 | 9,104,177 | 9,029,177 | 9,029,177 | 9,029,177 | 9,029,177 |
| City Council | 13,373,484 | 15,048,972 | 15,048,972 | 15,049,272 | 15,049,272 | 15,049,272 | 15,049,272 | 15,049,272 |
| City Planning Commission | 2,904,020 | 2,551,249 | 2,257,200 | 2,257,200 | 2,257,200 | 2,257,200 | 2,257,200 | 2,257,200 |
| City Representative | 906,162 | 945,591 | 907,766 | 907,766 | 907,766 | 907,766 | 907,766 | 907,766 |
| Commerce Department | 1,696,371 | 2,190,276 | 2,124,813 | 2,274,813 | 2,124,813 | 2,124,813 | 2,124,813 | 2,124,813 |
| Commerce Department-Economic Stimulus | 1,452,386 | 1,452,386 | 1,372,143 | 1,372,143 | 1,372,143 | 1,372,143 | 1,372,143 | 1,372,143 |
| City Treasurer | 647,559 | 904,699 | 904,699 | 904,699 | 904,699 | 904,699 | 904,699 | 904,699 |
| Civil Service Commission | 154,111 | 170,309 | 170,309 | 170,309 | 170,309 | 170,309 | 170,309 | 170,309 |
| Clerk of Quarter Sessions | 4,509,567 | 4,549,313 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community College Subsidy | 26,467,924 | 26,467,924 | 25,409,207 | 25,409,207 | 25,409,207 | 25,409,207 | 25,409,207 | 25,409,207 |
| Convention Center Subsidy | 24,171,817 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 | 15,000,000 |
| Debt Service (Sinking Fund) | 185,464,327 | 211,035,690 | 197,918,470 | 223,906,507 | 233,290,528 | 249,566,713 | 249,298,594 | 248,693,173 |
| District Attorney | 30,071,519 | 29,062,121 | 30,522,121 | 31,054,996 | 31,054,996 | 31,054,996 | 31,054,996 | 31,054,996 |
| Division of Technology | 38,521,370 | 67,432,032 | 63,582,751 | 63,942,751 | 63,942,751 | 63,942,751 | 55,521,887 | 55,521,887 |
| Finance Department | 15,895,412 | 12,171,642 | 13,583,509 | 12,703,760 | 12,023,542 | 12,023,542 | 12,523,542 | 12,023,542 |
| Finance - Contib. School Dist./Tax Cuts | 38,540,000 | 38,600,000 | 38,600,000 | 48,930,000 | 48,990,000 | 49,050,600 | 49,111,800 | 49,173,600 |
| Finance - Employee Benefits | 829,855,069 | 964,887,316 | 979,887,316 | 1,022,702,609 | 1,148,167,205 | 1,160,848,491 | 1,107,620,760 | 1,130,151,425 |
| Finance - PGW Rental Reimbursement | 18,000,000 | 18,000,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fire Department | 188,887,804 | 188,762,090 | 190,998,695 | 190,031,950 | 188,466,528 | 188,967,406 | 189,468,310 | 189,468,310 |
| First Judicial District | 107,227,069 | 99,096,983 | 110,113,478 | 110,817,323 | 109,380,935 | 109,380,935 | 109,380,935 | 109,380,935 |
| Fleet Management Office | 44,600,981 | 47,437,489 | 45,539,989 | 45,151,989 | 45,151,989 | 45,151,989 | 45,151,989 | 45,151,989 |
| Fleet Mgmt. - Vehicle Purchase | 2,722,425 | 4,000,000 | 5,500,000 | 8,500,000 | 9,500,000 | 11,500,000 | 11,500,000 | 11,500,000 |
| Free Library | 32,481,012 | 32,968,362 | 32,968,362 | 33,863,362 | 33,863,362 | 33,863,362 | 33,863,362 | 33,863,362 |
| Hero Scholarship Awards | 42,500 | 25,000 | 37,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Historical Commission | 386,824 | 403,942 | 387,784 | 387,784 | 387,784 | 387,784 | 387,784 | 387,784 |
| Human Relations Commission | 1,983,420 | 2,066,937 | 1,984,260 | 2,039,260 | 2,039,260 | 2,039,260 | 2,039,260 | 2,039,260 |
| Human Services Department | 561,082,074 | 576,365,473 | 549,365,506 | 111,934,770 | 111,934,770 | 111,934,770 | 111,934,770 | 111,934,770 |
| Indemnities | 32,718,289 | 42,000,000 | 35,040,904 | 33,120,000 | 33,120,000 | 33,120,000 | 33,120,000 | 33,120,000 |
| Labor Relations, Mayor's Office of | 523,171 | 523,350 | 502,416 | 552,416 | 552,416 | 552,416 | 552,416 | 552,416 |
| Law Department | 17,889,976 | 18,665,480 | 17,918,861 | 13,119,245 | 13,119,245 | 13,119,245 | 13,119,245 | 13,119,245 |
| Legal Services (incl. Defenders Assoc.) | 35,941,188 | 35,941,187 | 36,616,187 | 37,566,187 | 37,566,187 | 37,566,187 | 37,566,187 | 37,566,187 |

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Summary by Department

| Department | Actual FY 10 | Budgeted FY 11 | Projected FY 11 | Projected FY 12 | Projected FY 13 | Projected FY 14 | Projected FY 15 | Projected FY 16 |
|--|-------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| Licenses and Inspections Department | 22,696,814 | 23,068,925 | 19,146,168 | 21,780,905 | 21,780,905 | 21,780,905 | 21,780,905 | 21,780,905 |
| Managing Director's Office | 16,471,347 | 17,983,836 | 16,413,517 | 22,972,270 | 22,972,270 | 22,972,270 | 22,972,270 | 22,972,270 |
| Mayor's Office | 3,597,579 | 3,838,884 | 3,639,665 | 3,786,915 | 3,786,915 | 3,786,915 | 3,786,915 | 3,786,915 |
| Mayor - Mural Arts Program | 973,182 | 1,000,000 | 960,000 | 1,060,000 | 960,000 | 960,000 | 960,000 | 960,000 |
| Mayor's Office of Transportation | 482,014 | 500,000 | 480,000 | 480,000 | 480,000 | 480,000 | 480,000 | 480,000 |
| Mayor - Scholarships | 193,305 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Off. of Arts and Culture and the Creative Economy | 3,943,042 | 3,905,113 | 2,545,113 | 2,670,238 | 2,670,238 | 2,670,238 | 2,670,238 | 2,670,238 |
| Off. of Behavioral Health/Mental Retardation Svcs. | 14,238,870 | 14,271,572 | 14,271,572 | 14,271,572 | 14,271,572 | 14,271,572 | 14,271,572 | 14,271,572 |
| Office of Housing & Community Development | 2,800,000 | 2,800,000 | 1,820,000 | 3,020,000 | 3,020,000 | 3,020,000 | 3,020,000 | 3,020,000 |
| Office of Human Resources | 4,047,043 | 5,185,757 | 5,055,127 | 5,228,327 | 4,978,327 | 4,978,327 | 4,978,327 | 4,978,327 |
| Office of the Inspector General | 1,145,973 | 1,379,677 | 1,281,451 | 1,281,451 | 1,211,451 | 1,211,451 | 1,211,451 | 1,211,451 |
| Office of Property Assessment | 0 | 0 | 6,108,530 | 11,740,696 | 11,650,696 | 11,650,696 | 11,650,696 | 11,650,696 |
| Office of Supportive Housing | 38,386,664 | 38,473,558 | 36,466,253 | 36,466,253 | 36,466,253 | 36,466,253 | 36,466,253 | 36,466,253 |
| Parks and Recreation | 45,407,386 | 49,828,904 | 44,787,748 | 46,325,925 | 46,325,925 | 46,325,925 | 46,325,925 | 46,325,925 |
| Police Department | 528,853,734 | 538,403,280 | 530,035,214 | 550,686,244 | 551,514,375 | 551,642,241 | 552,132,168 | 552,496,419 |
| Prisons System | 233,814,188 | 234,139,870 | 233,139,870 | 227,172,870 | 228,672,870 | 228,672,870 | 228,672,870 | 228,672,870 |
| Procurement Department | 4,397,299 | 4,238,574 | 4,151,574 | 4,151,574 | 4,151,574 | 4,151,574 | 4,151,574 | 4,151,574 |
| Public Health Department | 111,098,894 | 113,962,348 | 113,724,556 | 110,426,170 | 112,459,882 | 112,459,882 | 112,459,882 | 112,459,882 |
| Public Property Department | 51,545,939 | 51,027,711 | 53,227,711 | 52,027,433 | 55,598,451 | 56,179,033 | 56,750,294 | 56,750,294 |
| Public Property - SEPTA Subsidy | 64,164,000 | 65,878,000 | 65,878,000 | 66,360,000 | 69,244,000 | 71,064,000 | 72,909,000 | 74,805,000 |
| Public Property - Space Rentals | 15,039,531 | 15,083,108 | 15,421,472 | 18,221,209 | 17,568,450 | 17,819,751 | 18,148,902 | 18,486,204 |
| Public Property - Utilities | 32,537,690 | 32,890,000 | 32,890,000 | 32,224,809 | 32,071,440 | 31,777,280 | 32,326,136 | 32,947,232 |
| Records | 5,194,997 | 4,009,212 | 4,009,212 | 4,009,212 | 4,009,212 | 4,009,212 | 4,009,212 | 4,009,212 |
| Refunds | 781 | 250,000 | 125,500 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| Register of Wills | 3,208,695 | 3,399,278 | 3,399,278 | 3,399,278 | 3,399,278 | 3,399,278 | 3,399,278 | 3,399,278 |
| Revenue Department | 16,399,279 | 15,049,812 | 15,538,009 | 19,899,715 | 19,665,715 | 19,665,715 | 19,665,715 | 19,665,715 |
| Sheriff's Office | 15,261,499 | 13,088,657 | 14,288,657 | 13,088,657 | 13,088,657 | 13,088,657 | 13,088,657 | 13,088,657 |
| Streets Department | 38,117,652 | 25,051,137 | 36,162,311 | 30,407,311 | 29,807,311 | 29,807,311 | 29,807,311 | 29,807,311 |
| Streets - Sanitation Division | 92,238,646 | 88,139,331 | 89,533,157 | 90,945,823 | 92,187,330 | 93,465,002 | 94,784,845 | 96,140,862 |
| Witness Fees | 104,142 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 | 171,518 |
| Youth Commission | 85,281 | 100,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 | 96,000 |
| Zoning Board of Adjustment | 310,775 | 377,871 | 362,756 | 362,756 | 362,756 | 362,756 | 362,756 | 362,756 |
| Zoning Code Commission | 467,542 | 500,000 | 480,000 | 225,000 | 0 | 0 | 0 | 0 |
| Total | 3,653,725,714 | 3,853,096,000 | 3,802,932,366 | 3,470,094,630 | 3,611,579,459 | 3,646,861,669 | 3,591,111,097 | 3,617,172,807 |

City of Philadelphia
FY 2012 - 2016 Five Year Financial Plan
General Fund
Estimated Fringe Benefit Allocation

| | Actual FY 10 | Budgeted FY 11 | Projected FY11 | Budgeted FY 12 | Budgeted FY 13 | Budgeted FY 14 | Budgeted FY 15 | Budgeted FY 16 |
|--|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Unemployment Compensation | 5,276,822 | 2,547,968 | 5,047,968 | 3,180,260 | 3,180,260 | 3,180,260 | 3,180,260 | 3,180,260 |
| Employee Disability | 50,256,169 | 54,031,478 | 54,031,478 | 55,853,503 | 60,124,277 | 62,045,657 | 63,045,657 | 63,045,657 |
| Pension | 250,009,741 | 381,363,000 | 393,863,000 | 452,250,487 | 554,671,487 | 549,986,487 | 477,233,487 | 480,926,487 |
| Pension Obligation Bonds | 96,719,881 | 98,615,000 | 98,615,000 | 102,075,000 | 106,338,000 | 107,430,000 | 111,697,000 | 114,860,000 |
| FICA | 65,177,998 | 70,227,016 | 70,227,016 | 62,145,805 | 64,893,903 | 66,308,797 | 66,335,253 | 66,354,923 |
| Health / Medical | 349,697,600 | 369,977,854 | 356,844,854 | 346,140,249 | 357,901,973 | 370,839,985 | 385,071,798 | 400,726,793 |
| Group Life | 7,703,547 | 7,600,000 | 7,600,000 | 7,690,367 | 7,690,367 | 7,690,367 | 7,690,367 | 7,690,367 |
| Group Legal | 4,140,577 | 4,425,000 | 4,425,000 | 4,133,938 | 4,133,938 | 4,133,938 | 4,133,938 | 4,133,938 |
| Tool Allowance | 94,600 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Flex Cash Payments | 778,134 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Reserve for Wage/Health Benefits Increases | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Anticipated Workforce Savings | 0 | (25,000,000) | (11,867,000) | (11,867,000) | (11,867,000) | (11,867,000) | (11,867,000) | (11,867,000) |
| TOTAL | <u>829,855,069</u> | <u>964,887,316</u> | <u>979,887,316</u> | <u>1,022,702,609</u> | <u>1,148,167,205</u> | <u>1,160,848,491</u> | <u>1,107,620,760</u> | <u>1,130,151,425</u> |

CASH FLOW PROJECTIONS
GENERAL FUND FY2012

OFFICE OF THE DIRECTOR OF FINANCE

Projection

Amounts in Millions

| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 | Total | Accrued | Estimated Revenues |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|-------------|--------------------|
| REVENUES | | | | | | | | | | | | | | | |
| Real Estate Tax | 8.3 | 8.5 | 6.6 | 6.3 | 5.6 | 14.9 | 38.0 | 242.7 | 117.1 | 22.6 | 7.7 | 8.4 | 486.7 | | 486.7 |
| Total Wage, Earnings, Net Profits | 99.1 | 108.4 | 85.8 | 95.8 | 107.0 | 88.9 | 113.8 | 97.9 | 101.8 | 103.3 | 111.5 | 92.7 | 1206.0 | | 1206.0 |
| Realty Transfer Tax | 13.6 | 12.9 | 10.5 | 9.7 | 8.7 | 10.2 | 9.6 | 6.2 | 8.4 | 9.6 | 10.2 | 11.1 | 120.9 | | 120.9 |
| Sales Tax | 20.3 | 22.3 | 19.9 | 18.5 | 21.7 | 20.0 | 21.6 | 25.7 | 20.0 | 20.9 | 23.8 | 21.8 | 256.5 | | 256.5 |
| Business Privilege Tax | 3.1 | 5.7 | 11.8 | 7.3 | (2.1) | 9.0 | 8.2 | 5.6 | 26.2 | 158.5 | 115.1 | 20.9 | 369.3 | | 369.3 |
| Other Taxes | 7.6 | 10.7 | 8.1 | 7.6 | 8.5 | 7.3 | 7.2 | 6.8 | 7.1 | 12.8 | 8.3 | 8.1 | 100.0 | | 100.0 |
| Locally Generated Non-tax | 19.4 | 22.5 | 23.2 | 16.9 | 21.4 | 24.1 | 21.5 | 20.9 | 24.3 | 18.0 | 21.0 | 26.8 | 260.0 | | 260.0 |
| Total Other Governments | 9.8 | 41.1 | 21.5 | 45.7 | 30.2 | 5.9 | 30.1 | 23.1 | 44.8 | 16.6 | 25.1 | 32.0 | 325.9 | 35.0 | 360.9 |
| Total PICA Other Governments | 23.5 | 21.1 | 16.9 | 27.2 | 24.7 | 18.2 | 28.9 | 25.5 | 21.1 | 29.7 | 29.2 | 24.9 | 290.9 | | 290.9 |
| Interfund Transfers | 8.4 | 0.4 | 3.2 | 0.2 | 0.5 | 3.1 | 0.2 | 0.7 | 1.1 | 3.0 | 0.2 | 10.5 | 31.5 | 20.0 | 51.5 |
| Total Current Revenue | 213.1 | 253.6 | 207.5 | 235.2 | 226.2 | 201.6 | 279.1 | 455.1 | 371.9 | 395.0 | 352.1 | 257.2 | 3447.7 | 55.0 | 3502.7 |
| Collection of prior year(s) revenue | 84.1 | 102.8 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 186.9 | | |
| Other fund balance adjustments | | | | | | | | | | | | | | | |
| TOTAL CASH RECEIPTS | 297.2 | 356.4 | 207.5 | 235.2 | 226.2 | 201.6 | 279.1 | 455.1 | 371.9 | 395.0 | 352.1 | 257.2 | 3634.6 | | |

Amounts in Millions

| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 | Total | Vouchers Payable | Encumbrances | Estimated Obligations |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|------------------|--------------|-----------------------|
| EXPENSES AND OBLIGATIONS | | | | | | | | | | | | | | | | |
| Payroll | 102.2 | 102.2 | 114.8 | 102.2 | 102.2 | 114.8 | 102.2 | 102.2 | 114.8 | 102.2 | 102.2 | 114.8 | 1276.9 | 53.2 | | 1330.1 |
| Employee Benefits | 36.0 | 36.0 | 40.5 | 36.0 | 36.0 | 40.5 | 36.0 | 36.0 | 40.5 | 36.0 | 36.0 | 40.5 | 450.0 | 18.4 | | 468.4 |
| Pension | 0.0 | 0.0 | 0.0 | 55.0 | 0.0 | 0.0 | 0.0 | 0.0 | 397.2 | 102.1 | 0.0 | 0.0 | 554.3 | | | 554.3 |
| Purchase of Services | 16.8 | 38.3 | 60.9 | 77.8 | 60.2 | 50.9 | 57.2 | 60.7 | 64.3 | 76.8 | 54.8 | 41.5 | 660.2 | 22.8 | 75.9 | 759.0 |
| Materials, Equipment | 4.4 | 3.4 | 6.9 | 4.9 | 5.0 | 4.8 | 5.4 | 4.4 | 5.4 | 6.1 | 5.4 | 5.2 | 61.5 | 4.1 | 13.4 | 79.0 |
| Contributions, Indemnities | 11.1 | 4.0 | 6.8 | 4.4 | 3.1 | 8.7 | 3.0 | 3.9 | 8.5 | 7.9 | 17.9 | 33.0 | 112.3 | 5.2 | | 117.5 |
| Debt Service-Short Term | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 11.0 | 11.0 | | | 11.0 |
| Debt Service-Long Term | 36.5 | 5.7 | 2.8 | 0.6 | 9.5 | 7.3 | 27.9 | 3.2 | 0.4 | 0.6 | 20.2 | 5.0 | 119.7 | | | 119.7 |
| Interfund Charges | 0.9 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 3.7 | 5.0 | 22.1 | | 27.1 |
| Advances, Subsidies | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 0.0 | 0.0 | 0.0 | 4.0 | | | 4.0 |
| Current Year Appropriation | 207.9 | 190.0 | 232.7 | 280.9 | 216.0 | 227.1 | 231.7 | 210.4 | 635.1 | 331.7 | 236.6 | 254.8 | 3255.0 | 125.8 | 89.3 | 3470.1 |
| Prior Yr. Expenditures against Encumbrances | 42.9 | 26.6 | 12.3 | 12.2 | 4.8 | 8.9 | 6.6 | 3.7 | 3.9 | 4.0 | 2.2 | 2.3 | 130.3 | | | |
| Prior Yr. Vouchers Payable | 76.2 | 43.1 | 4.9 | 0.7 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 124.9 | | | |
| TOTAL DISBURSEMENTS | 327.0 | 259.7 | 249.9 | 293.8 | 220.8 | 236.0 | 238.3 | 214.1 | 639.0 | 335.7 | 238.8 | 257.1 | 3510.2 | | | |
| Excess (Def) of Receipts over Disbursements | (29.7) | 96.7 | (42.4) | (58.6) | 5.4 | (34.4) | 40.8 | 241.0 | (267.1) | 59.3 | 113.3 | 0.1 | | | | |
| Opening Balance | 108.9 | 79.2 | 175.9 | 333.5 | 274.9 | 280.3 | 246.0 | 286.8 | 527.8 | 260.7 | 320.0 | 233.3 | | | | |
| TRANS | 0.0 | 0.0 | 200.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (200.0) | 0.0 | | | | |
| CLOSING BALANCE | 79.2 | 175.9 | 333.5 | 274.9 | 280.3 | 246.0 | 286.8 | 527.8 | 260.7 | 320.0 | 233.3 | 233.4 | | | | |

CASH FLOW PROJECTIONS
CONSOLIDATED CASH--ALL FUNDS--FY2012

OFFICE OF THE DIRECTOR OF FINANCE

Projection

| | Amounts in Millions | | | | | | | | | | | |
|------------------------------|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | July 31 | Aug 31 | Sept 30 | Oct 31 | Nov 30 | Dec 31 | Jan 31 | Feb 28 | March 31 | April 30 | May 31 | June 30 |
| General | 79.2 | 175.9 | 333.5 | 274.9 | 280.3 | 246.0 | 286.8 | 527.8 | 260.7 | 320.0 | 233.3 | 233.4 |
| Grants Revenue | 82.8 | 116.0 | 32.5 | 33.6 | (0.9) | (63.0) | (87.6) | (143.7) | (82.4) | (126.6) | (62.4) | (87.3) |
| Community Development | (9.8) | (5.0) | (5.2) | (7.7) | (5.7) | (3.8) | (6.8) | (6.4) | (4.4) | (5.2) | (7.4) | (7.5) |
| Vehicle Rental Tax | 5.4 | 5.9 | 3.5 | 3.9 | 4.3 | 4.7 | 5.1 | 5.4 | 3.9 | 4.3 | 4.8 | 5.2 |
| Hospital Assessment Fund | 4.1 | 3.8 | 19.6 | 16.9 | 5.4 | 7.3 | 7.6 | 7.1 | 20.1 | 8.6 | 23.4 | 19.8 |
| Housing Trust Fund | 18.9 | 19.1 | 19.0 | 19.0 | 17.8 | 17.1 | 16.5 | 16.5 | 15.7 | 14.7 | 14.4 | 14.7 |
| Other Funds | 12.7 | 16.6 | 14.2 | 13.2 | 22.2 | 15.2 | 10.9 | 10.5 | 4.2 | 11.2 | 11.1 | 20.6 |
| TOTAL OPERATING FUNDS | 193.1 | 332.2 | 417.0 | 353.7 | 323.4 | 223.4 | 232.3 | 417.1 | 217.7 | 227.0 | 217.1 | 198.9 |
| Capital Improvement | 184.4 | 179.4 | 168.4 | 160.4 | 153.4 | 143.4 | 139.4 | 133.4 | 125.4 | 118.4 | 110.4 | 96.4 |
| Industrial & Commercial Dev. | 4.6 | 4.6 | 4.7 | 4.8 | 4.8 | 4.4 | 4.4 | 4.1 | 4.1 | 4.1 | 4.2 | 4.2 |
| TOTAL CAPITAL FUNDS | 189.0 | 184.0 | 173.1 | 165.2 | 158.2 | 147.8 | 143.8 | 137.5 | 129.5 | 122.5 | 114.6 | 100.6 |
| TOTAL FUND EQUITY | 382.1 | 516.2 | 590.1 | 518.9 | 481.6 | 371.2 | 376.1 | 554.6 | 347.2 | 349.5 | 331.7 | 299.5 |

City of Philadelphia
Fiscal Year 2012 Operating Budget
FY 2012-2016 Five Year Plan
General Fund Full-Time Positions

| Department | Filled Positions 6/30/10 | FY 2011 Adopted Budget | Filled 12/10 Increment Run | FY 2012 Adopted Budget | FY 2013 Proposed Budget | FY 2014 Proposed Budget | FY 2015 Proposed Budget | FY 2016 Proposed Budget |
|----------------------------------|---|---------------------------------------|---|---------------------------------------|--|--|--|--|
| Atwater Kent Museum | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Auditing | 120 | 123 | 113 | 122 | 122 | 122 | 122 | 122 |
| Board of Building Standards | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Board of L & I Review | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Board of Ethics | 7 | 9 | 7 | 9 | 9 | 9 | 9 | 9 |
| Bd. of Revision of Taxes | 112 | 110 | 6 | 10 | 10 | 10 | 10 | 10 |
| City Commissioners | 102 | 88 | 99 | 98 | 98 | 98 | 98 | 98 |
| City Council | 176 | 195 | 171 | 195 | 195 | 195 | 195 | 195 |
| City Planning Commission | 40 | 38 | 34 | 38 | 38 | 38 | 38 | 38 |
| City Representative | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 |
| City Treasurer | 11 | 14 | 12 | 14 | 14 | 14 | 14 | 14 |
| Civil Service Commission | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Commerce | 24 | 25 | 24 | 25 | 25 | 25 | 25 | 25 |
| Clerk of Quarter Sessions | 106 | 115 | 0 | 0 | 0 | 0 | 0 | 0 |
| District Attorney - Total | 410 | 421 | 419 | 422 | 422 | 422 | 422 | 422 |
| <i>Civilian</i> | 400 | 407 | 408 | 410 | 410 | 410 | 410 | 410 |
| <i>Uniformed</i> | 10 | 14 | 11 | 12 | 12 | 12 | 12 | 12 |
| Division of Technology | 174 | 283 | 262 | 284 | 284 | 284 | 284 | 284 |
| Finance | 141 | 144 | 141 | 145 | 145 | 145 | 145 | 145 |
| Fire | 2,187 | 2,327 | 2,149 | 2,229 | 2,327 | 2,327 | 2,327 | 2,327 |
| <i>Civilian</i> | 103 | 110 | 103 | 110 | 110 | 110 | 110 | 110 |
| <i>Uniformed</i> | 2,084 | 2,217 | 2,046 | 2,119 | 2,217 | 2,217 | 2,217 | 2,217 |
| First Judicial District | 1,756 | 1,776 | 1,857 | 1,977 | 1,977 | 1,977 | 1,977 | 1,977 |
| Fleet Management | 292 | 283 | 275 | 283 | 283 | 283 | 283 | 283 |
| Free Library | 602 | 636 | 593 | 641 | 641 | 641 | 641 | 641 |
| Historical Commission | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Human Relations Commission | 33 | 33 | 32 | 32 | 32 | 32 | 32 | 32 |
| Human Services | 1,751 | 1,828 | 1,680 | 807 | 807 | 807 | 807 | 807 |
| Labor Relations | 7 | 7 | 6 | 8 | 8 | 7 | 7 | 7 |
| Law | 176 | 190 | 171 | 148 | 148 | 148 | 148 | 148 |
| Licenses & Inspections | 305 | 320 | 278 | 312 | 312 | 312 | 312 | 312 |
| Managing Director | 112 | 122 | 122 | 145 | 145 | 145 | 145 | 145 |
| Mayor | 38 | 39 | 35 | 35 | 35 | 35 | 35 | 35 |
| Mayor's Office of Transportation | 8 | 8 | 8 | 10 | 10 | 10 | 10 | 10 |
| Mural Arts Program | 12 | 12 | 11 | 12 | 12 | 12 | 12 | 12 |
| Office of Arts and Culture | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Office of Behavioral Health | 22 | 24 | 21 | 21 | 20 | 19 | 19 | 19 |
| Office of Human Resources | 53 | 79 | 69 | 80 | 80 | 80 | 80 | 80 |
| Office of Inspector General | 15 | 19 | 14 | 18 | 18 | 18 | 18 | 18 |
| Office of Property Assessment | 0 | 0 | 136 | 228 | 228 | 228 | 228 | 228 |
| Office of Supportive Housing | 124 | 132 | 117 | 118 | 118 | 118 | 118 | 118 |
| Parks & Recreation | 591 | 689 | 592 | 627 | 627 | 627 | 627 | 627 |
| Police | 7,378 | 7,470 | 7,248 | 7,371 | 7,371 | 7,371 | 7,371 | 7,371 |
| <i>Civilian</i> | 782 | 846 | 779 | 846 | 846 | 846 | 846 | 846 |
| <i>Uniformed</i> | 6,596 | 6,624 | 6,469 | 6,525 | 6,525 | 6,525 | 6,525 | 6,525 |
| Prisons | 2,254 | 2,360 | 2,218 | 2,310 | 2,310 | 2,310 | 2,310 | 2,310 |
| Procurement | 46 | 50 | 42 | 49 | 49 | 49 | 49 | 49 |
| Public Health | 662 | 742 | 659 | 731 | 744 | 744 | 744 | 744 |
| Public Property | 123 | 136 | 125 | 129 | 129 | 129 | 129 | 129 |
| Records | 59 | 63 | 55 | 63 | 63 | 63 | 63 | 63 |
| Register of Wills | 63 | 64 | 62 | 65 | 65 | 65 | 65 | 65 |
| Revenue | 250 | 262 | 248 | 298 | 298 | 298 | 298 | 298 |
| Sheriff | 230 | 245 | 221 | 245 | 245 | 245 | 245 | 245 |
| Streets | 1,693 | 1,783 | 1,659 | 1,785 | 1,785 | 1,785 | 1,785 | 1,785 |
| Youth Commission | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Zoning Code Commission | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 |
| Zoning Board of Adjustment | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| TOTAL GENERAL FUND | 22,297 | 23,296 | 22,023 | 22,171 | 22,279 | 22,277 | 22,277 | 22,277 |

- The Adopted Budget position counts represent the maximum level of positions during the year. Attrition lowers the position count throughout the year.