



CITY OF PHILADELPHIA

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ROB DUBOW
Director of Finance

July 14, 2010

Jim Eisenhower, Chairman
Pennsylvania Intergovernmental Cooperation Authority
1500 Walnut Street, Suite 1600
Philadelphia, PA 19102

Dear Mr. Eisenhower:

In accordance with the PICA Act, please find the FY2011-2015 Five Year Financial Plan. This year, we are providing PICA with the original Council adopted budget for FY2011-2015 and a revision that adjusts spending levels to reflect cuts we are making to ensure the City maintains positive fund balances and cash balances through FY15.

The Mayor's FY11 Proposed Budget stated that the "global recession is still wreaking havoc on Philadelphia's economy and affecting the City's fund balances"¹. Unfortunately the Plan we are submitting to PICA for its review contains far less in revenue than the Plan as originally proposed. Those revenues are lower for two reasons – the continuing weakness in the economy as a result of the global recession and changes City Council made to revenue legislation proposed by the Administration. The combined impact of the economy and the Council changes is over \$50 million and means that the Administration is forced to make additional expenditure reductions, some of which will lead to painful service cuts, to ensure that the Plan remains balanced.

Without the additional reductions that the Administration is proposing, the Plan would not be balanced, the City would have run deficits, and would have run out of the cash it needs to pay its bills.

Some of the cuts that the Administration has had to make to keep the Plan balanced were outlined in a May 20th letter from Chief of Staff Clarence Armbrister to the President of City Council. These included eliminating two planned police classes (saving \$4,500,000), reducing the Fire budget by \$3,560,000, through targeted, planned service reductions involving four or five companies per day, saving overtime without laying off any firefighters, eliminating new funding for trees in the Department of Parks and Recreation (saving \$2,500,000), eliminating funding associated with the Clean Philly Fee in the Streets Department (saving \$1,500,000) and the Community Life Improvement Program (\$950,000), as well as some smaller reductions.

¹ The Mayor's Operating Budget in Brief for Fiscal Year 2011, March 2010, page i

However, these reductions, which were in addition to \$44 million in cuts in the budget approved by City Council, are not sufficient to keep the Plan in balance. For the last six weeks of FY10, the City "froze" all Class 300 and 400 expenditures (supplies and equipment), with exceptions made only to those with critical need. At the same time, and continuing into the beginning of this fiscal year, no promotions or new hires can be made without the approval of Clarence Armbrister, Stephen Agostini and me.

Target budgets have been sent out to departments, with a reduction for most departments that ranges up to 4% of the Council adopted level. These reductions include reducing the Police Department's expenditures by an additional \$6.3 million, reducing the Division of Technology's budget by an additional \$2.6 million, reducing the payment to the Community College by \$1 million, reducing expenditures in the Prisons System by \$1 million, reducing the General Fund's net contribution to the Department of Human Services by \$1.8 million, reducing the Office of Fleet Management by another \$1.5 million, reducing the Recreation Activities Fund by \$770,000, reducing the General Fund's contribution to the Office of Housing and Community Development by \$980,000, and reducing support for the Cultural Fund by \$1.1 million. These are not cuts that we would have proposed unless we felt that we had no choice, but, again, without these cuts, the City would not have a balanced five-year plan. After 18 months of making expenditure reductions, any further reductions we made would have been painful, but implementing cuts other than the ones we are pursuing would have meant even more significant reductions in critical services to our citizens. Including the cuts announced in May, \$47 million will be cut from departments in addition to the \$44 million in cuts including in the budget adopted in May.

Details for the Five Year Plan that the Administration will use to manage the City's resources are provided in the attachments. The attachments also provide a revised monthly cash flow for FY11 based on these expenditure levels.

There are a number of remaining substantial risks to the Plan including labor contracts, continued weakness in the economy and the possibility that the federal government will create an \$850 million hole in the state budget by not extending FMAP.

A significant positive change since the Council Adopted Budget has been the success of the tax amnesty. The administration had budgeted for \$30 million as a result of amnesty, and preliminary estimates provide \$42 million in general fund revenues. We have agreed with the Philadelphia Gas Works that they will provide a \$16.3 million payment to the General Fund. The City will also receive \$1.7 million in interest earnings.

We look forward to working with PICA's Board and Staff as you continue your review of the Plan. Please let me know if you have any questions about the Plan as you and the staff conduct that review.

Sincerely,



Rob Dubow
Finance Director

cc: Mayor Michael A. Nutter
Anna Verna, President, City Council
Alan Butkovitz, City Controller
Clarence Armbrister, Chief of Staff to Mayor Nutter
Stephen J. Agostini, Budget Director
Uri Monson, Executive Director, PICA

CITY OF PHILADELPHIA



FY 2011 - FY 2015 FIVE YEAR FINANCIAL PLAN

PER COUNCIL APPROVED BUDGET

**MICHAEL A. NUTTER
MAYOR**

CITY OF PHILADELPHIA FY2011-2015 Five Year Financial Plan		SUMMARY OF OPERATIONS FISCAL YEARS 2009 TO 2015 (Amounts in Thousands)						
FUND General								
NO.	ITEM	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	OPERATIONS OF FISCAL YEAR REVENUES							
1	Taxes	2,252,818	2,334,647	2,471,918	2,499,009	2,551,403	2,581,195	2,484,995
2	Locally Generated Non-Tax Revenues	256,289	247,290	268,276	297,100	313,189	318,515	320,631
3	Revenue from Other Governments	993,436	1,168,941	1,115,628	1,147,718	1,173,344	1,189,280	1,196,183
4	Sub-Total (1) + (2) + (3)	3,502,543	3,750,878	3,855,822	3,943,827	4,037,937	4,088,990	4,001,809
5	Revenue from Other Funds of City	135,338	33,003	53,321	52,505	50,773	51,244	43,453
6	Total - Revenue (4) + (5)	3,637,881	3,783,881	3,909,143	3,996,332	4,088,710	4,140,234	4,045,262
7	Other	0	0	0	0	0	0	0
8	Total Revenue and Other Sources (6)+(7)	3,637,881	3,783,881	3,909,143	3,996,332	4,088,710	4,140,234	4,045,262
	OBLIGATIONS/APPROPRIATIONS							
9	Personal Services	1,406,267	1,381,320	1,369,164	1,384,547	1,384,336	1,384,336	1,384,336
10	Personal Services-Pensions	458,989	350,081	479,978	562,083	686,855	683,078	602,194
11	Personal Services-Other Employee Benefits	514,234	485,100	484,909	493,102	501,380	505,618	508,005
12	Sub-Total Employee Compensation	2,379,490	2,216,501	2,334,051	2,439,732	2,572,571	2,573,032	2,494,535
13	Purchase of Services	1,174,246	1,127,675	1,153,831	1,169,399	1,186,451	1,197,915	1,200,096
14	Materials, Supplies and Equipment	82,707	75,406	80,098	81,220	82,720	84,150	84,150
15	Contributions, Indemnities, and Taxes	130,009	128,105	135,765	128,330	128,397	128,397	128,397
16	Debt Service	100,877	107,888	121,395	130,926	139,946	147,482	153,569
17	Capital Budget Financing	0	0	0	0	0	0	0
18	Advances and Miscellaneous Payments	22,653	25,000	0	0	0	0	0
19	Sub-Total (12 thru 18)	3,889,982	3,680,575	3,825,140	3,949,607	4,110,085	4,130,976	4,060,747
20	Payments to Other Funds	25,306	28,512	27,956	27,066	31,138	32,219	33,291
21	Total - Obligations (19+20)	3,915,288	3,709,087	3,853,096	3,976,673	4,141,223	4,163,195	4,094,038
22	Oper.Surplus (Deficit) for Fiscal Year (8-21)	(277,407)	74,794	56,047	19,659	(52,513)	(22,961)	(48,776)
23	Prior Year Adjustments:							
24	Revenue Adjustments	0	0	0	0	0	0	0
25	Other Adjustments	20,695	24,500	24,500	24,500	24,500	24,500	24,500
27	Total Prior Year Adjustments	20,695	24,500	24,500	24,500	24,500	24,500	24,500
28	Adjusted Oper. Surplus/ (Deficit) (22+27)	(256,712)	99,294	80,547	44,159	(28,013)	1,539	(24,276)
	OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS							
	Fund Balance Available for Appropriation							
29	June 30 of Prior Fiscal Year	119,524	(137,188)	(37,894)	42,653	86,812	58,799	60,338
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30 (28)+(29) + (30)	(137,188)	(37,894)	42,653	86,812	58,799	60,338	36,062

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Tax								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)		(3)	(5)	(6)	(7)	(8)	(9)	(9)
	A. Real Property							
1	1. Current	365,637	371,420	457,534	452,033	444,700	452,507	462,615
2	2. Prior	34,420	42,000	40,000	37,500	37,500	37,000	37,000
3	Subtotal	400,057	413,420	497,534	489,533	482,200	489,507	499,615
	B. Wage and Earnings							
4	1. Current	1,105,871	1,092,993	1,112,772	1,135,366	1,180,847	1,192,812	1,199,233
5	2. Prior	11,169	24,000	12,000	12,000	12,000	12,000	12,000
6	Subtotal	1,117,040	1,116,993	1,124,772	1,147,366	1,192,847	1,204,812	1,211,233
	C. Business Taxes							
	1. Business Privilege							
7	a. Current	367,074	349,638	350,162	355,415	360,746	362,284	356,388
8	b. Prior	18,916	27,000	19,000	20,000	20,000	20,000	20,000
9	Subtotal	385,990	376,638	369,162	375,415	380,746	382,284	376,388
	2. Net Profits							
10	a. Current	9,472	8,381	8,667	8,685	8,861	8,797	8,960
11	b. Prior	2,728	6,000	4,000	4,000	4,000	4,000	4,000
12	Subtotal	12,200	14,381	12,667	12,685	12,861	12,797	12,960
13	Total,Business Taxes	398,190	391,019	381,829	388,100	393,607	395,081	389,348
	D. Other Taxes							
14	1. Sales	128,232	199,801	241,892	242,571	245,626	248,841	135,922
15	2. Amusement	21,379	20,894	21,103	21,631	22,171	22,726	23,294
16	3. Real Property Transfer	115,133	118,745	125,220	128,351	131,559	134,848	138,219
17	4. Parking	70,380	70,725	72,493	74,305	76,163	78,067	80,019
18	5. Smokeless Tobacco	0	0	4,000	4,000	4,000	4,000	4,000
19	6. Other	2,407	3,050	3,075	3,153	3,230	3,313	3,345
20	Subtotal	337,531	413,215	467,783	474,010	482,750	491,795	384,799
21	Total Taxes	2,252,818	2,334,647	2,471,918	2,499,009	2,551,403	2,581,195	2,484,995

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>D. O. T.</u>							
1	Cable Franchise Fees	16,972	16,856	17,550	17,600	18,500	20,396	20,800
2	Other	2,040	1,110	1,110	1,110	1,110	1,110	1,110
3	Subtotal	19,012	17,966	18,660	18,710	19,610	21,506	21,910
	<u>Mayor</u>							
4	Other	13	3	3	3	3	3	3
	<u>Managing Director</u>							
5	Strategic Marketing Fees	0	0	0	3,000	3,000	3,000	3,000
6	Other	109	100	100	100	100	100	100
7	Subtotal	109	100	100	3,100	3,100	3,100	3,100
	<u>Police</u>							
8	Prior Year Reimb.- Special Services	3,698	4,000	4,000	4,000	4,000	4,000	4,000
9	Carry Arms Fees	133	120	120	120	120	120	120
10	Towing of Recovered Stolen Vehicles	79	0	0	0	0	0	0
11	Other	543	650	650	650	650	650	650
12	Subtotal	4,453	4,770	4,770	4,770	4,770	4,770	4,770
	<u>Streets</u>							
13	Survey Charges	834	1,250	1,250	1,250	1,250	1,250	1,250
14	Streets Issued Permits	679	1,500	1,500	1,500	1,500	1,500	1,500
15	Prior Year Reimbursements	20	50	50	50	50	50	50
16	Collection Fee - Housing Authority	1,843	1,500	1,500	1,500	1,500	1,500	1,500
17	Disposal of Salvage (Recyclables)	1,075	500	1,000	3,000	3,000	3,000	3,000
18	Right of Way Fees	311	700	700	700	700	700	700
19	Commercial Property Collection Fee	0	7,000	14,015	14,015	14,015	14,015	14,015
20	Other	995	995	995	995	995	995	995
21	Subtotal	5,757	13,495	21,010	23,010	23,010	23,010	23,010
	<u>Fire</u>							
22	Emergency Medical Services	28,848	36,900	36,900	36,900	36,900	36,900	36,900
23	Other	762	300	300	300	300	300	300
24	Subtotal	29,610	37,200	37,200	37,200	37,200	37,200	37,200
	<u>Public Health</u>							
25	Payments for Patient Care (D.H.C.)	6,955	7,205	7,455	7,455	7,455	7,455	7,455
26	Pharmacy Fees	1,759	2,000	2,000	2,000	2,000	2,000	2,000
27	Environment User Fees	2,099	2,200	2,200	2,200	2,200	2,200	2,200
28	Other	668	677	677	677	677	677	677
29	Subtotal	11,481	12,082	12,332	12,332	12,332	12,332	12,332

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Recreation</u>							
30	Luxury Box Rental	3,000	0	0	0	0	0	0
31	Other	438	194	194	194	194	194	194
32	Subtotal	3,438	194	194	194	194	194	194
	<u>Fairmount Park Commission</u>							
33	Other Leases	323	300	300	300	300	300	300
34	Rent from Real Estate	15	15	15	15	15	15	15
35	Other	196	200	200	200	200	200	200
36	Subtotal	534	515	515	515	515	515	515
	<u>Public Property</u>							
37	Rent from Real Estate	580	600	600	600	600	600	600
38	PATCO Lease Payment	2,983	3,158	3,285	3,418	3,555	3,697	3,697
39	Sale/Lease of Capital Assets	7,132	2,500	2,500	2,500	7,500	7,500	7,500
40	Prior Year Reimbursements	1,209	1,100	1,100	1,100	1,100	1,100	1,100
41	Other	638	1,000	1,000	1,000	1,000	1,000	1,000
42	Subtotal	12,542	8,358	8,485	8,618	13,755	13,897	13,897
	<u>Human Services</u>							
43	Payments for Child Care - S.S.I.	5,096	4,500	4,500	4,500	4,500	4,500	4,500
44	Other	228	500	500	500	500	500	500
45	Subtotal	5,324	5,000	5,000	5,000	5,000	5,000	5,000
	<u>Philadelphia Prisons</u>							
46	Work Release	215	200	200	200	200	200	200
47	Inmate Account Fees	64	308	308	308	308	308	308
48	Other	112	42	42	42	42	42	42
49	Subtotal	391	550	550	550	550	550	550
	<u>Office of the Homeless</u>							
50	Payments for Patient Care	1,521	1,300	1,300	1,300	1,300	1,300	1,300
51	Other	0	38	38	38	38	38	38
52	Subtotal	1,521	1,338	1,338	1,338	1,338	1,338	1,338
	<u>Fleet Management</u>							
53	Sale of Vehicles	629	700	700	700	700	700	700
54	Fuel and Warranty Reimbursements	2,985	2,000	2,000	2,000	2,000	2,000	2,000
55	Other	340	100	100	100	100	100	100
56	Subtotal	3,954	2,800	2,800	2,800	2,800	2,800	2,800

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
(Amounts in Thousands)								
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Licenses and Inspections</u>							
57	Amusement	19	50	50	50	50	50	50
58	Health and Sanitation	11,889	12,000	12,200	12,500	13,000	13,000	13,000
59	Police and Fire Protection	687	650	650	680	700	700	700
60	Street Use	1,774	1,800	3,800	3,850	4,000	4,000	4,000
61	Professional & Occupational	1,427	1,450	1,450	1,500	1,500	1,500	1,500
62	Building Structure & Equipment	14,851	15,000	15,250	16,500	18,000	19,500	21,000
63	Business	3,221	3,250	3,250	3,500	3,750	3,750	3,750
64	Other Licenses & Permits	661	750	750	900	1,000	1,000	1,000
65	Code Violation Fines	638	800	800	1,000	1,100	1,100	1,100
66	Other	5,544	5,019	5,019	5,019	5,019	5,019	5,019
67	Subtotal	40,711	40,769	43,219	45,499	48,119	49,619	51,119
	<u>Zoning Board of Adjustment</u>							
68	Accelerated Review Fees	278	300	300	300	300	300	300
69	Zoning Permits	273	375	375	375	375	375	375
70	Subtotal	551	675	675	675	675	675	675
	<u>Records</u>							
71	Recording of Legal Instrument Fees	7,218	10,000	11,400	12,400	12,400	12,400	12,400
72	Preparation of Records	378	350	350	350	350	350	350
73	Commission on Tax Stamps	408	620	620	620	620	620	620
74	Accident Investigation Reports	1,445	1,700	1,700	1,700	1,700	1,700	1,700
75	Document Technology Fee	2,379	3,000	3,000	3,000	3,000	3,000	3,000
76	Other	687	900	900	900	900	900	900
77	Subtotal	12,515	16,570	17,970	18,970	18,970	18,970	18,970
	<u>Director of Finance</u>							
78	Prior Year Refunds	0	200	200	200	200	200	200
79	SWEEP	2,914	2,870	2,870	2,870	2,870	2,870	2,870
80	Burglar Alarm Licenses	2,806	2,800	2,800	2,800	2,800	2,800	2,800
81	False Alarm Fees	1,407	1,777	1,777	1,777	1,777	1,777	1,777
82	Reimbursements	2,855	2,780	2,780	2,780	2,780	2,780	2,780
83	PGW Loan Repayment	22,500	0	0	0	0	0	0
84	Health Benefit Charges	2,789	2,090	2,090	2,090	2,090	2,090	2,090
85	Subtotal	35,271	12,517	12,517	12,517	12,517	12,517	12,517
	<u>Revenue</u>							
86	Miscellaneous Fines	69	100	100	100	100	100	100
87	Search Costs	29	45	45	45	45	45	45
88	P.I.L.O.T.s	2,046	2,610	2,950	4,920	5,140	5,140	5,140
89	Gaming Fees	0	0	4,000	19,600	23,600	23,600	23,600
90	Other	1,373	305	305	305	305	305	305
91	Subtotal	3,517	3,060	7,400	24,970	29,190	29,190	29,190

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
(Amounts in Thousands)								
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Procurement</u>							
92	Performance Bonds	136	265	265	265	265	265	265
93	Master Performance Bonds	34	88	298	88	300	88	300
94	Bid Application Fees etc.	181	165	165	165	165	165	165
95	Other	554	350	350	350	350	350	350
96	Subtotal	905	868	1,078	868	1,080	868	1,080
	<u>City Treasurer</u>							
97	Interest Earnings	11,145	9,226	12,226	15,226	18,226	20,226	20,226
98	Other	370	600	600	600	600	600	600
99	Subtotal	11,515	9,826	12,826	15,826	18,826	20,826	20,826
	<u>City Representative</u>							
100	Other	486	250	250	250	250	250	250
	<u>Law</u>							
101	Legal Fees & Charges	171	250	250	250	250	250	250
102	Court Awarded damages	2,632	950	950	950	950	950	950
103	Other	69	50	50	50	50	50	50
104	Subtotal	2,872	1,250	1,250	1,250	1,250	1,250	1,250
	<u>Board of Ethics</u>							
105	Other Fines	47	50	50	50	50	50	50
	<u>City Planning Commission</u>							
106	Other	1	1	1	1	1	1	1
	<u>Free Library</u>							
107	Library Fees & Fines	253	277	277	277	277	277	277
108	Other	1,021	925	925	925	925	925	925
109	Subtotal	1,274	1,202	1,202	1,202	1,202	1,202	1,202
	<u>Personnel</u>							
110	Employment Application Fee	202	0	0	0	0	0	0
	<u>Auditing</u>							
111	Other	3	3	3	4	4	4	4
	<u>Board of Revision of Taxes</u>							
112	Other	5	4	4	4	4	4	4

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Clerk of Quarter Sessions</u>							
113	Other Fines	574	600	600	600	600	600	600
114	Court Costs, Fees & Charges	1,344	1,500	1,500	1,500	1,500	1,500	1,500
115	Bail Forfeited	99	1,300	1,300	1,300	1,300	1,300	1,300
116	Cash Bail Fees	3,447	3,500	4,500	4,500	4,500	4,500	4,500
117	Other	1,307	125	125	125	125	125	125
118	Subtotal	6,771	7,025	8,025	8,025	8,025	8,025	8,025
	<u>Register of Wills</u>							
119	Court Costs, Fees & Charges	630	1,544	1,544	1,544	1,544	1,544	1,544
120	Recording Fees	2,240	2,000	2,000	2,000	2,000	2,000	2,000
121	Other	793	650	650	650	650	650	650
122	Subtotal	3,663	4,194	4,194	4,194	4,194	4,194	4,194
	<u>District Attorney</u>							
123	Other	6	25	25	25	25	25	25
	<u>Sheriff</u>							
124	Sheriff Fees	1,962	3,000	3,000	3,000	3,000	3,000	3,000
125	Commission Fees	3,205	4,300	4,300	4,300	4,300	4,300	4,300
126	Sheriff Mileage Fees	265	200	200	200	200	200	200
127	Interest Earnings	2,433	2,000	2,000	2,000	2,000	2,000	2,000
128	Other	65	50	50	50	50	50	50
129	Subtotal	7,930	9,550	9,550	9,550	9,550	9,550	9,550
	<u>City Commissioners</u>							
130	Other	1	30	30	30	30	30	30
	<u>1st Judicial District - Traffic Crt.</u>							
131	Traffic Court Fines	9,388	10,250	10,250	10,250	10,250	10,250	10,250
	<u>1st Judicial District - CP & MC</u>							
132	Court Costs, Fees & Charges	17,010	20,500	20,500	20,500	20,500	20,500	20,500
133	Other	596	1,050	1,050	1,050	1,050	1,050	1,050
134	Other Fines	2,488	3,250	3,250	3,250	3,250	3,250	3,250
135	Subtotal	20,094	24,800	24,800	24,800	24,800	24,800	24,800
136	Other Adjustments	422	0	0	0	0	0	0
137	Provision for Fee Increases	0	0	0	0	0	0	0
138	Total Locally Generated Non-Tax	256,289	247,290	268,276	297,100	313,189	318,515	320,631

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management/Disaster Asst.	531	100	100	100	100	100	100
2	Subtotal	531	100	100	100	100	100	100
	<u>Police</u>							
	State:							
3	Police on Patrol	3,750	4,500	0	0	0	0	0
4	State Highway Reimbursement	0	0	0	0	0	0	0
5	Police Training-Partial Reimbursement	2,045	3,158	2,350	2,350	2,350	2,350	2,350
	Subtotal	5,795	7,658	2,350	2,350	2,350	2,350	2,350
	<u>Streets</u>							
	Federal:							
6	Highways	750	650	650	650	650	650	650
7	Bridge Design	1,343	500	500	500	500	500	500
8	Delaware Valley Regional Planning Comm	67	140	140	140	140	140	140
	State:							
9	Snow Removal	2,500	2,500	2,700	2,700	2,700	2,700	2,700
10	PennDot Bridge Design	250	200	200	200	200	200	200
11	PennDot Highways	0	10	10	10	10	10	10
12	Subtotal	4,910	4,000	4,200	4,200	4,200	4,200	4,200
	<u>Public Health</u>							
	Federal:							
13	Medicare-Outpatient	2,454	2,422	2,422	2,422	2,422	2,422	2,422
14	Medicare-Home Care (PNH)	1,408	1,700	1,700	1,700	1,700	1,700	1,700
15	Medical Assistance-Outpatient	2,739	5,420	5,420	5,420	5,420	5,420	5,420
16	Medical Assistance-PNH	17,715	18,649	18,649	18,649	18,649	18,649	18,649
17	Summer Food Inspection	60	49	49	49	49	49	49
	State:							
18	County Health	11,964	10,866	10,866	10,866	10,866	10,866	10,866
19	Medical Assistance-Outpatient	2,242	4,436	4,436	4,436	4,436	4,436	4,436
20	Medical Assistance-PNH	14,559	15,258	15,258	15,258	15,258	15,258	15,258
21	Subtotal	53,141	58,800	58,800	58,800	58,800	58,800	58,800
	<u>Public Property</u>							
	Other Governments:							
22	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
		(3)	(5)	(6)	(7)	(8)	(9)	(9)
	Human Services							
	Federal:							
23	T.A.N.F.	41,257	30,205	30,205	30,205	30,205	30,205	30,205
24	Title IV-B Reimbursement	2,735	0	0	0	0	0	0
25	Title IV-E Reimbursement	56,211	131,257	105,588	105,588	105,588	105,588	105,588
	State:							
26	Reimbursement-Act 148	398,671	401,868	390,111	390,111	390,111	390,111	390,111
27	T.A.N.F. Transition	2,309	0	0	0	0	0	0
28	State Support for Prevention	0	0	0	0	0	0	0
29	Subtotal	501,183	563,330	525,904	525,904	525,904	525,904	525,904
	Philadelphia Prisons							
	Federal:							
30	Reimb. for Prisoner Hospitalization	7	0	0	0	0	0	0
31	SSA Prisoner Incentive Payments	451	325	325	325	325	325	325
32	Subtotal	458	325	325	325	325	325	325
	Director of Finance							
	Federal:							
33	Medicare Part D-Retirees	134	200	200	200	200	200	200
	State:							
34	Pension Aid- State Act 205	59,559	59,194	60,000	60,000	60,000	60,000	60,000
35	Juror Fee Reimbursement	271	650	650	650	650	650	650
36	State Police Fines (Phila. County)	1,000	1,000	1,000	1,000	1,000	1,000	1,000
37	Wage Tax Relief Funding	0	86,271	87,307	112,253	123,352	135,555	135,555
	Other Governments:							
38	PATCO Community Impact Fund	75	84	94	94	94	94	94
39	Parking-Community College	201	120	120	120	120	120	120
40	Subtotal	61,240	147,519	149,371	174,317	185,416	197,619	197,619
	Revenue							
	Federal:							
41	Reim.-PILOT	1	0	0	0	0	0	0
42	Tinicum Wildlife Preserve	2	3	3	3	3	3	3
	Other Governments:							
43	Parking Authority(Violation Fines)	29,065	30,000	32,000	32,000	32,000	32,000	32,000
44	Burlington County Bridge Comm.	7	7	7	7	7	7	7
45	Subtotal	29,075	30,010	32,010	32,010	32,010	32,010	32,010

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
(1)	(2)	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	City Treasurer							
	State:							
46	Retail Liquor License	1,070	1,200	1,200	1,200	1,200	1,200	1,200
47	Utility Tax Refund	3,741	3,909	4,275	4,275	4,275	4,275	4,275
48	Subtotal	4,811	5,109	5,475	5,475	5,475	5,475	5,475
	City Representative/Commerce							
	Other Governments:							
49	Convention Center Service Fee Offset	24,171	1,272	0	0	0	0	0
	Commission on Human Relations							
	Federal:							
50	Deferred Cases (EEOC Partial Reim.)	2	250	250	250	250	250	250
	1st Judicial District							
	Federal:							
51	Title IV-E	793	300	300	300	300	300	300
	State:							
52	Intensive Probation-Adult	4,509	4,750	4,750	4,750	4,750	4,750	4,750
53	Intensive Probation-Juvenile	912	1,425	1,425	1,425	1,425	1,425	1,425
54	Reimbursement-Court Costs	9,945	8,900	8,900	8,900	8,900	8,900	8,900
55	Reimbursement-Other	0	15	15	15	15	15	15
56	Subtotal	16,159	15,390	15,390	15,390	15,390	15,390	15,390
57	PICA City Account	277,738	288,178	299,453	306,597	321,124	324,857	331,760
58	PICA - Excess Interest Earnings	0	25,000	0	0	0	0	0
	Totals							
59	Federal	128,660	192,170	166,501	166,501	166,501	166,501	166,501
60	State	519,297	610,110	595,453	620,399	631,498	643,701	643,701
61	Other Governments	71,519	74,483	50,221	50,221	50,221	50,221	50,221
62	PICA Funding	277,738	288,178	299,453	306,597	321,124	324,857	331,760
63	Other Authorized Adjustments	(3,778)	4,000	4,000	4,000	4,000	4,000	4,000
64	Total, Revenue From Other Govts.	993,436	1,168,941	1,115,628	1,147,718	1,173,344	1,189,280	1,196,183

CITY OF PHILADELPHIA				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Funds								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	<u>Water Fund</u>							
1	Services performed & costs borne by General Fund	10,397	9,750	10,045	10,245	10,450	10,659	10,872
2	Excess interest on Sinking Fund reserve	4,185	2,553	3,004	3,788	3,788	3,979	4,322
3	Sub-total	14,582	12,303	13,049	14,033	14,238	14,638	15,194
	<u>Aviation Fund</u>							
4	Services performed & costs borne by General Fund	3,770	3,200	3,300	3,500	3,570	3,641	3,714
	<u>Grants Revenue Fund</u>							
5	Services performed & costs borne by General Fund	605	750	2,757	2,757	750	750	750
6	Productivity Bank Distribution	11,752	0	0	0	0	0	0
7	HAVA Grant reimbursement	10,066	1,000	2,000	0	0	0	0
8	911 Surcharge	4,771	12,500	28,965	28,965	28,965	28,965	20,545
9	Sub-total	27,194	14,250	33,722	31,722	29,715	29,715	21,295
	<u>Wage Tax Reduction Fund</u>							
10	State gaming wage tax relief	86,545	0	0	0	0	0	0
	<u>Other Funds</u>							
11	Services performed & costs borne by General Fund	3,247	3,250	3,250	3,250	3,250	3,250	3,250
12	Total Revenue from Other Funds	135,338	33,003	53,321	52,505	50,773	51,244	43,453

**City of Philadelphia
General Fund
FY 2011 - 2015 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 09</u>	<u>Budgeted FY 10</u>	<u>Projected FY 10</u>	<u>Projected FY 11</u>	<u>Projected FY 12</u>	<u>Projected FY 13</u>	<u>Projected FY 14</u>	<u>Projected FY 15</u>
Class 100 - Wages	1,406,266,636	1,358,422,613	1,381,320,091	1,369,164,221	1,384,547,321	1,384,336,418	1,384,336,418	1,384,336,418
Class 100 - Benefits	973,222,933	812,775,344	835,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785
Class 200 - Contracts / Leases	1,174,245,584	1,149,554,929	1,127,675,162	1,153,830,801	1,169,398,584	1,186,451,100	1,197,914,736	1,200,095,858
Class 300/400 - Supplies, Equipment	82,707,951	78,322,221	75,405,819	80,098,146	81,219,964	82,719,964	84,149,964	84,149,964
Class 500 - Indemnities / Contributions	130,008,899	117,874,358	128,105,046	135,765,046	128,330,046	128,397,046	128,397,046	128,397,046
Class 700 - Debt Service	100,877,281	121,867,172	107,887,578	121,394,847	130,926,231	139,945,929	147,481,704	153,568,580
Class 800 - Payments to Other Funds	25,305,768	30,012,362	28,512,362	27,955,623	27,065,846	31,137,716	32,219,176	33,291,341
Class 900 - Advances / Misc. Payments	22,652,522	25,000,000	25,000,000	0	0	0	0	0
Total	<u>3,915,287,574</u>	<u>3,693,829,000</u>	<u>3,709,087,402</u>	<u>3,853,096,000</u>	<u>3,976,673,267</u>	<u>4,141,222,509</u>	<u>4,163,195,035</u>	<u>4,094,037,992</u>

City of Philadelphia
FY 2011 - 2015 Five Year Financial Plan
General Fund
Summary by Department

	Actual	Budgeted	Projected	Projected	Projected	Projected	Projected	Projected
Department	FY 09	FY 10	FY 10	FY 11	FY 12	FY 13	FY 14	FY 15
Art Museum Subsidy	3,000,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
Atwater Kent Museum Subsidy	275,971	248,630	248,630	248,630	248,630	248,630	248,630	248,630
Auditing Department (City Controller's Office)	7,882,426	7,424,923	7,291,566	7,291,566	7,291,566	7,291,566	7,291,566	7,291,566
Board of Building Standards	91,372	71,601	71,601	71,601	71,601	71,601	71,601	71,601
Board of Ethics	763,116	810,000	810,000	810,000	810,000	810,000	810,000	810,000
Board of L & I Review	206,741	155,721	155,721	155,721	155,721	155,721	155,721	155,721
Board of Revision of Taxes	8,788,727	7,816,024	7,816,024	6,502,559	6,502,559	6,502,559	6,502,559	6,502,559
Capital Program Office	2,931,111	0	0	0	0	0	0	0
City Commissioners	9,717,011	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177
City Council	14,546,172	16,048,973	16,048,973	15,048,973	15,048,973	15,048,973	15,048,973	15,048,973
City Planning Commission	3,053,618	2,727,649	2,847,649	2,551,249	2,551,249	2,551,249	2,551,249	2,551,249
City Representative	4,647,852	1,137,491	837,491	945,591	945,591	945,591	945,591	945,591
Commerce Department	1,634,157	2,101,276	1,838,276	2,190,276	2,190,276	2,190,276	2,190,276	2,190,276
Commerce Department-Economic Stimulus	1,777,500	1,452,386	1,452,386	1,452,386	1,452,386	1,452,386	1,452,386	1,452,386
City Treasurer	631,930	751,113	751,113	904,699	904,699	904,699	904,699	904,699
Civil Service Commission	164,946	170,309	170,309	170,309	170,309	170,309	170,309	170,309
Clerk of Quarter Sessions	4,960,211	4,915,313	4,915,313	4,549,313	4,549,313	4,549,313	4,549,313	4,549,313
Community College Subsidy	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924	26,467,924
Convention Center Subsidy	22,652,522	25,000,000	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service (Sinking Fund)	186,962,665	215,530,786	201,551,192	211,035,690	222,469,056	236,922,939	245,582,553	251,528,342
District Attorney	30,744,093	28,943,050	28,943,050	29,062,121	29,154,996	29,154,996	29,154,996	29,154,996
Division of Technology	36,396,968	21,744,368	41,626,159	67,432,032	67,432,032	67,432,032	67,432,032	59,011,168
Finance Department	19,828,197	14,739,352	12,624,047	12,171,642	12,171,424	11,991,424	11,991,424	11,991,424
Finance - Reserve for Unanticipated Expenditures	0	0	0	0	0	0	0	0
Finance - Contib. School Dist./Tax Cuts	38,490,000	38,540,000	38,540,000	38,600,000	38,665,000	38,732,000	38,732,000	38,732,000
Finance - Employee Benefits	973,222,933	812,775,344	835,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
Fire Department	189,064,395	188,656,391	190,534,391	188,762,090	189,055,918	189,556,770	190,057,648	190,558,552
First Judicial District	116,308,873	99,096,983	106,695,272	99,096,983	99,096,983	99,096,983	99,096,983	99,096,983
Fleet Management Office	48,140,057	47,703,299	45,383,299	47,437,489	47,437,489	47,437,489	47,437,489	47,437,489
Fleet Mgmt. - Vehicle Purchase	6,395,095	4,550,926	2,750,926	4,000,000	8,500,000	9,500,000	11,500,000	11,500,000
Free Library	37,370,480	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362
Hero Scholarship Awards	35,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Historical Commission	376,759	413,120	413,120	403,942	403,942	403,942	403,942	403,942
Human Relations Commission	2,075,802	2,083,868	2,151,991	2,066,937	2,066,937	2,066,937	2,066,937	2,066,937
Human Services Department	599,818,672	590,878,063	563,505,473	576,365,473	576,365,473	576,365,473	576,365,473	576,365,473
Indemnities	34,536,970	24,500,000	34,500,000	42,000,000	34,500,000	34,500,000	34,500,000	34,500,000
Labor Relations, Mayor's Office of	534,790	485,415	539,350	523,350	523,350	523,350	523,350	523,350
Law Department	19,256,401	20,768,318	19,548,318	18,665,480	18,665,480	18,665,480	18,665,480	18,665,480
Legal Services (incl. Defenders Assoc.)	37,338,541	35,941,187	35,941,187	35,941,187	35,941,187	35,941,187	35,941,187	35,941,187

City of Philadelphia
FY 2011 - 2015 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 09	Budgeted FY 10	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14	Projected FY 15
Licenses and Inspections Department	26,667,003	24,102,601	24,173,461	23,068,925	23,068,925	23,068,925	23,068,925	23,068,925
Managing Director's Office	20,129,699	18,786,569	17,743,569	17,983,836	17,483,836	17,483,836	17,483,836	17,483,836
Mayor's Office	5,948,974	4,359,384	3,984,384	3,838,884	3,838,884	3,838,884	3,838,884	3,838,884
Mayor - Mural Arts Program	763,065	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Mayor's Office of Community Services	0	0	0	0	0	0	0	0
Mayor's Office of Transportation	410,517	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Mayor - Scholarships	199,982	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Off. of Arts and Culture and the Creative Economy	0	3,935,113	3,947,113	3,905,113	3,905,113	3,905,113	3,905,113	3,905,113
Off. of Behavioral Health/Mental Retardation Svcs.	14,260,395	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572
Office of Housing & Community Development	4,000,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000	2,800,000
Office of Human Resources	4,197,540	4,568,301	4,379,301	5,185,757	5,185,757	5,185,757	5,185,757	5,185,757
Office of the Inspector General	0	1,309,677	1,309,677	1,379,677	1,379,677	1,309,677	1,309,677	1,309,677
Office of Supportive Housing	39,436,609	38,473,558	38,473,558	38,473,558	38,473,558	38,473,558	38,473,558	38,473,558
Parks and Recreation	50,063,435	46,309,756	46,559,756	49,828,904	50,328,904	51,328,904	51,328,904	51,328,904
Police Department	534,322,120	522,478,250	527,496,250	538,403,280	555,645,322	555,645,322	555,075,322	555,075,322
Prisons System	241,304,325	248,835,310	239,835,310	234,139,870	239,640,389	245,415,933	251,480,255	257,847,793
Procurement Department	4,865,550	3,775,000	4,275,000	4,238,574	4,238,574	4,238,574	4,238,574	4,238,574
Public Health Department	116,239,900	116,936,576	116,936,576	113,962,348	113,962,348	112,668,709	112,668,709	112,668,709
Public Property Department	52,640,536	56,359,878	51,880,727	51,027,711	49,684,106	53,255,124	53,835,706	54,406,967
Public Property - SEPTA Subsidy	62,937,000	64,164,000	64,164,000	65,878,000	67,485,000	69,244,000	71,064,000	72,909,000
Public Property - Space Rentals	15,058,094	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108
Public Property - Utilities	33,134,587	32,520,000	32,520,000	32,890,000	35,010,000	38,670,000	39,830,000	41,024,900
Public Property - Telecommunications	4,303,017	9,584,598	0	0	0	0	0	0
Records	6,872,795	5,334,815	5,334,815	4,009,212	4,009,212	4,009,212	4,009,212	4,009,212
Refunds	895	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Register of Wills	3,598,404	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278
Revenue Department	16,996,753	16,414,209	18,768,209	15,049,812	15,049,812	15,049,812	15,049,812	15,049,812
Sheriff's Office	15,581,140	13,066,657	15,288,657	13,088,657	13,088,657	13,088,657	13,088,657	13,088,657
Streets Department	31,671,296	26,803,207	46,759,385	25,051,137	25,051,137	25,051,137	25,051,137	25,051,137
Streets - Sanitation Division	99,685,521	90,320,851	87,364,673	88,139,331	87,907,831	89,164,354	90,459,829	91,795,464
Witness Fees	116,574	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Youth Commission	51,114	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Zoning Board of Adjustment	358,714	377,871	377,871	377,871	377,871	377,871	377,871	377,871
Zoning Code Commission	382,022	500,000	500,000	500,000	0	0	0	0
Total	3,915,287,574	3,693,829,000	3,709,087,402	3,853,096,000	3,976,673,267	4,141,222,509	4,163,195,035	4,094,037,992

City of Philadelphia
FY 2011 - 2015 Five Year Financial Plan
General Fund
Estimated Fringe Benefit Allocation

	Actual FY 09	Budgeted FY 10	Projected FY10	Budgeted FY 11	Budgeted FY 12	Budgeted FY 13	Budgeted FY 14	Budgeted FY 15
Unemployment Compensation	3,720,680	2,547,968	7,047,968	2,547,968	3,547,968	3,547,968	3,547,968	3,547,968
Employee Disability	49,013,731	51,931,806	51,931,806	54,031,478	58,215,137	62,486,000	64,407,380	65,407,380
Pension	374,586,425	237,858,000	255,764,000	381,363,000	459,165,000	579,639,000	575,078,000	490,117,000
Pension Obligation Bonds	84,402,109	94,317,000	94,317,000	98,615,000	102,918,000	107,216,000	108,000,000	112,077,000
FICA	68,768,267	69,217,716	69,217,716	70,227,016	73,236,316	77,242,514	79,559,789	80,946,583
Health / Medical	376,995,055	343,777,854	368,777,854	369,977,854	369,977,854	369,977,854	369,977,854	369,977,854
Group Life	8,071,600	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000
Group Legal	6,817,785	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000
Tool Allowance	104,900	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Flex Cash Payments	742,381	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserve for Wage/Health Benefits Increases	0	0	0	0	0	0	0	0
Anticipated Workforce Savings	0	0	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)
TOTAL	973,222,933	812,775,344	835,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785

CASH FLOW PROJECTIONS
GENERAL FUND FY2011

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Budgeted Revenues
REVENUES															
Real Estate Tax	7.3	9.1	8.1	8.0	6.0	16.7	38.9	240.8	116.7	27.0	9.4	9.7	497.5		497.5
Total Wage, Earnings, Net Profits	90.6	101.0	82.3	92.1	100.3	82.6	108.6	87.4	96.4	97.4	108.9	89.6	1137.4		1143.5
Realty Transfer Tax	11.8	12.0	10.3	10.2	9.1	10.7	10.8	7.2	9.9	10.6	11.2	11.4	125.2		125.2
Sales Tax	19.7	20.4	20.6	18.0	21.7	19.5	19.4	23.4	19.0	19.1	21.0	20.1	241.9		241.9
Business Privilege Tax	2.5	2.7	11.2	7.3	(1.7)	6.4	7.9	5.7	18.2	140.1	135.0	33.9	369.2		369.2
Other Taxes	7.7	10.9	7.7	7.8	7.6	7.1	7.0	9.6	5.9	12.3	8.2	8.8	100.6		100.6
Locally Generated Non-tax	18.8	26.2	20.6	18.1	20.6	26.0	23.4	20.3	25.0	19.3	22.3	27.7	268.3		268.3
Total Other Governments	18.7	67.7	51.9	114.9	29.4	16.0	62.9	55.4	62.6	89.4	37.1	70.1	676.1	140.0	816.1
Total PICA Other Governments	20.2	29.4	15.0	23.6	27.2	14.0	30.9	27.6	29.6	24.2	28.9	22.8	293.5		293.5
Interfund Transfers	0.1	0.3	0.4	0.2	0.4	0.4	0.2	0.5	0.4	0.4	0.2	0.2	13.7	39.6	53.3
Total Current Revenue	197.4	279.6	228.1	300.2	220.6	199.2	309.9	478.0	383.7	439.8	382.4	304.4	3723.4	179.6	3909.1
Collection of prior year(s) revenue	78.2	40.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	118.8		
Other fund balance adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
TOTAL CASH RECEIPTS	275.6	320.2	228.1	300.2	220.6	199.2	309.9	478.0	383.7	439.8	382.4	304.4	3842.2		

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Budgeted Obligations
EXPENSES AND OBLIGATIONS																
Payroll	86.0	104.9	116.2	104.9	104.9	156.2	104.9	104.9	116.2	104.9	104.9	131.2	1339.8	29.4	0.0	1369.2
Employee Benefits	40.9	40.3	38.5	42.6	37.8	45.0	39.5	37.9	39.6	35.7	36.9	35.3	469.9	15.0	0.0	484.9
Pension	3.7	0.0	0.0	73.6	0.0	0.0	3.7	0.0	305.1	93.9	0.0	0.0	480.0	0.0	0.0	480.0
Purchase of Services	26.5	59.1	93.2	93.4	98.8	91.6	84.6	82.6	94.0	82.4	100.3	87.3	993.8	30.0	130.0	1153.8
Materials, Equipment	4.9	4.4	6.6	5.8	6.5	6.2	6.0	6.3	5.3	6.8	7.0	5.4	71.3	4.8	4.0	80.1
Contributions, Indemnities	13.9	5.2	6.4	3.1	4.2	8.4	3.2	6.6	7.2	12.0	30.6	32.9	131.8	4.0	0.0	135.8
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.5	5.5	0.0	0.0	5.5
Debt Service-Long Term	8.3	27.9	7.8	0.6	2.8	5.1	6.1	25.2	1.2	0.6	15.0	15.3	115.9	0.0	0.0	115.9
Interfund Charges	0.3	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6	27.4	0.0	28.0
Advances, Subsidies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Current Year Appropriation	184.3	242.2	268.6	324.0	255.0	310.5	248.0	263.4	568.7	336.2	294.7	312.9	3608.6	110.6	134.0	3853.2
Prior Year Encumbrances	41.7	33.9	10.4	7.8	5.2	11.3	6.8	2.7	4.9	4.2	2.7	2.4	134.0			134.0
Prior Year Vouchers Payable	69.9	45.9	6.7	1.9	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	124.7			124.7
TOTAL DISBURSEMENTS	296.0	321.9	285.7	333.7	260.6	321.8	254.8	266.1	573.5	340.4	297.4	315.3	3867.3			
Excess (Def) of Receipts over Disbursements	(20.3)	(1.7)	(57.6)	(33.5)	(40.0)	(122.6)	55.1	211.8	(189.9)	99.4	85.0	(10.9)				
Opening Balance	(29.8)	274.9	273.1	215.6	182.1	142.1	19.5	74.6	286.5	96.6	196.0	(44.0)				
TRANS	325.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(325.0)	0.0				
CLOSING BALANCE	274.9	273.1	215.6	182.1	142.1	19.5	74.6	286.5	96.6	196.0	(44.0)	(54.9)				

CASH FLOW PROJECTIONS OFFICE OF THE DIRECTOR OF FINANCE
CONSOLIDATED CASH--ALL FUNDS--FY2011

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	274.9	273.1	215.6	182.1	142.1	19.5	74.6	286.5	96.6	196.0	(44.0)	(54.9)
Grants Revenue	50.0	70.0	44.0	44.2	50.0	50.0	50.0	50.0	50.0	40.0	40.0	40.0
Community Development	(3.0)	(3.0)	(3.0)	(3.0)	(3.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)
Vehicle Rental Tax	5.2	5.6	6.0	6.4	6.8	7.2	7.6	8.0	5.9	6.4	6.9	7.4
Hospital Assessment Fund	2.0	4.0	4.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Housing Trust Fund	12.0	14.0	14.0	12.0	12.0	12.0	12.0	14.0	14.0	14.0	12.0	12.0
Other Funds	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
TOTAL OPERATING FUNDS	350.1	372.7	289.6	252.7	218.9	97.7	153.2	367.5	175.5	265.4	23.9	13.5
Capital Improvement	96.4	90.4	83.4	76.4	69.4	62.4	55.4	192.4	185.4	178.4	171.4	184.4
Industrial & Commercial Dev.	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5
TOTAL CAPITAL FUNDS	100.9	94.9	87.9	80.9	73.9	66.9	59.9	196.9	189.9	182.9	175.9	188.9
TOTAL FUND EQUITY	451.0	467.6	377.5	333.6	292.8	164.6	213.1	564.4	365.4	448.3	199.8	182.4

City of Philadelphia
Fiscal Year 2010 Operating Budget
FY 2011-2015 Five Year Plan
General Fund Full-Time Positions

Department	Filled Positions 6/30/09	FY 2010 Current Budget	FY 2011 Budget	FY 2012 Proposed	FY 2013 Proposed	FY 2014 Proposed	FY 2015 Proposed
Atwater Kent Museum	4	3	4	4	4	4	4
Auditing	124	123	123	123	123	123	123
Board of Building Standards	1	1	1	1	1	1	1
Board of L & I Review	2	2	2	2	2	2	2
Board of Ethics	9	9	9	9	9	9	9
Bd. of Revision of Taxes	133	125	110	110	110	110	110
Capital Program Office	24	0	0	0	0	0	0
City Commissioners	100	88	88	88	88	88	88
City Council	185	195	195	195	195	195	195
City Planning Commission	42	39	38	38	38	38	38
City Representative	6	7	7	7	7	7	7
City Treasurer	11	13	14	14	14	14	14
Civil Service Commission	2	2	2	2	2	2	2
Commerce	23	20	26	26	26	26	26
Clerk of Quarter Sessions	110	115	112	112	112	112	112
District Attorney - Total	441	449	421	421	421	421	421
<i>Civilian</i>	429	435	407	407	407	407	407
<i>Uniformed</i>	12	14	14	14	14	14	14
Division of Technology	146	157	283	283	283	283	283
Finance	143	139	143	143	141	141	141
Fire	2,259	2,328	2,327	2,327	2,327	2,327	2,327
<i>Civilian</i>	102	111	110	110	110	110	110
<i>Uniformed</i>	2,157	2,217	2,217	2,217	2,217	2,217	2,217
First Judicial District	1,898	1,965	1,776	1,776	1,776	1,776	1,776
Fleet Management	302	296	283	283	283	283	309
Free Library	629	608	636	636	636	636	636
Historical Commission	6	6	6	6	6	6	6
Human Relations Commission	34	33	33	33	33	33	33
Human Services	1,741	1,802	1,828	1,828	1,828	1,828	1,828
Labor Relations	7	7	7	7	7	7	7
Law	182	203	190	190	190	190	190
Licenses & Inspections	309	323	320	320	320	320	320
Managing Director	128	123	122	122	122	122	122
Mayor	71	45	39	39	39	39	39
Mayor's Office of Transportation	8	7	8	8	8	8	8
Mural Arts Program	12	12	12	12	12	12	12
Office of Arts and Culture	0	2	2	2	2	2	2
Office of Behavioral Health	26	24	24	24	24	24	24
Office of Supportive Housing	126	132	132	132	132	132	132
Office of Inspector General	0	19	19	19	18	18	18
Office of Human Resources	64	61	79	79	79	79	79
Parks and Recreation	603	645	689	689	699	699	699
Police	7,443	7,494	7,470	7,470	7,470	7,470	7,470
<i>Civilian</i>	832	870	846	846	846	846	846
<i>Uniformed</i>	6,611	6,624	6,624	6,624	6,624	6,624	6,624
Prisons	2,067	2,360	2,360	2,360	2,360	2,360	2,360
Procurement	50	50	50	50	50	50	50
Public Health	675	739	742	742	729	729	729
Public Property	135	134	136	136	136	136	136
Records	64	63	63	63	63	63	63
Register of Wills	65	66	64	64	64	64	64
Revenue	256	268	262	262	262	262	262
Sheriff	238	237	245	245	245	245	245
Streets	1,719	1,797	1,826	2,011	2,011	2,011	2,011
Youth Commission	1	1	1	1	1	1	1
Zoning Code Commission	1	2	2	2	2	2	2
Zoning Board of Adjustment	5	5	5	5	5	5	5
TOTAL GENERAL FUND	22,630	23,344	23,336	23,521	23,515	23,515	23,541

CITY OF PHILADELPHIA



FY 2011 - FY 2015 FIVE YEAR FINANCIAL PLAN

WITH BUDGET REVISIONS

MICHAEL A. NUTTER

MAYOR

CITY OF PHILADELPHIA		SUMMARY OF OPERATIONS						
FY2011-2015 Five Year Financial Plan		FISCAL YEARS 2009 TO 2015						
		(Amounts in Thousands)						
FUND								
General								
NO.	ITEM	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	OPERATIONS OF FISCAL YEAR REVENUES							
1	Taxes	2,252,818	2,335,084	2,446,269	2,490,372	2,546,957	2,577,339	2,474,538
2	Locally Generated Non-Tax Revenues	256,289	247,290	269,294	287,316	313,205	318,531	320,647
3	Revenue from Other Governments	993,436	1,169,741	1,080,311	1,113,574	1,139,355	1,155,456	1,158,959
4	Sub-Total (1) + (2) + (3)	3,502,543	3,752,115	3,795,874	3,891,262	3,999,517	4,051,326	3,954,144
5	Revenue from Other Funds of City	135,338	36,503	53,321	52,505	50,773	51,244	43,453
6	Total - Revenue (4) + (5)	3,637,881	3,788,618	3,849,195	3,943,767	4,050,290	4,102,570	3,997,597
7	Other	0	0	0	0	0	0	0
8	Total Revenue and Other Sources (6)+(7)	3,637,881	3,788,618	3,849,195	3,943,767	4,050,290	4,102,570	3,997,597
	OBLIGATIONS/APPROPRIATIONS							
9	Personal Services	1,406,267	1,381,320	1,344,442	1,361,627	1,361,416	1,361,416	1,361,416
10	Personal Services-Pensions	458,989	350,081	479,978	562,083	686,855	683,078	1,186,465
11	Personal Services-Other Employee Benefits	514,234	498,100	484,909	493,102	501,379	505,618	(76,266)
12	Sub-Total Employee Compensation	2,379,490	2,229,501	2,309,329	2,416,812	2,549,650	2,550,112	2,471,615
13	Purchase of Services	1,174,246	1,133,175	1,140,179	1,155,767	1,172,820	1,184,283	1,186,464
14	Materials, Supplies and Equipment	82,707	75,406	76,028	77,348	78,848	80,278	80,278
15	Contributions, Indemnities, and Taxes	130,009	128,105	113,194	123,759	123,826	123,826	123,826
16	Debt Service	100,877	107,888	121,395	130,926	139,946	147,482	153,569
17	Capital Budget Financing	0	0	0	0	0	0	0
18	Advances and Miscellaneous Payments	22,653	25,000	0	0	0	0	0
19	Sub-Total (12 thru 18)	3,889,982	3,699,075	3,760,125	3,904,612	4,065,090	4,085,981	4,015,752
20	Payments to Other Funds	25,306	28,512	27,956	27,066	31,138	32,219	33,291
21	Total - Obligations (19+20)	3,915,288	3,727,587	3,788,081	3,931,678	4,096,228	4,118,200	4,049,043
22	Oper.Surplus (Deficit) for Fiscal Year (8-21)	(277,407)	61,031	61,114	12,089	(45,938)	(15,630)	(51,446)
23	Prior Year Adjustments:							
24	Revenue Adjustments	0	0	0	0	0	0	0
25	Other Adjustments	20,695	24,500	24,500	24,500	24,500	24,500	24,500
27	Total Prior Year Adjustments	20,695	24,500	24,500	24,500	24,500	24,500	24,500
28	Adjusted Oper. Surplus/ (Deficit) (22+27)	(256,712)	85,531	85,614	36,589	(21,438)	8,870	(26,946)
	OPERATIONS IN RESPECT TO PRIOR FISCAL YEARS							
	Fund Balance Available for Appropriation							
29	June 30 of Prior Fiscal Year	119,524	(137,188)	(51,657)	33,957	70,546	49,108	57,978
30	Residual Equity Transfer	0	0	0	0	0	0	0
31	Fund Balance Available for Appropriation June 30 (28)+(29) + (30)	(137,188)	(51,657)	33,957	70,546	49,108	57,978	31,032

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Tax								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)		(3)	(5)	(6)	(7)	(8)	(9)	(9)
	A. Real Property							
1	1. Current	365,637	356,932	451,359	446,824	443,075	450,897	461,014
2	2. Prior	34,420	42,000	40,000	37,500	37,500	37,000	37,000
3	Subtotal	400,057	398,932	491,359	484,324	480,575	487,897	498,014
	B. Wage and Earnings							
4	1. Current	1,105,871	1,098,565	1,119,635	1,142,574	1,188,344	1,200,384	1,210,512
5	2. Prior	11,169	24,000	12,000	12,000	12,000	12,000	12,000
6	Subtotal	1,117,040	1,122,565	1,131,635	1,154,574	1,200,344	1,212,384	1,222,512
	C. Business Taxes							
	1. Business Privilege							
7	a. Current	367,074	331,211	331,708	349,892	355,141	356,655	350,851
8	b. Prior	18,916	27,000	19,000	20,000	20,000	20,000	20,000
9	Subtotal	385,990	358,211	350,708	369,892	375,141	376,655	370,851
	2. Net Profits							
10	a. Current	9,472	7,658	7,913	7,956	8,006	7,962	8,109
11	b. Prior	2,728	6,000	4,000	4,000	4,000	4,000	4,000
12	Subtotal	12,200	13,658	11,913	11,956	12,006	11,962	12,109
13	Total,Business Taxes	398,190	371,869	362,621	381,848	387,147	388,617	382,960
	D. Other Taxes							
14	1. Sales	128,232	205,304	241,763	244,687	247,767	250,988	127,126
15	2. Amusement	21,379	20,894	21,103	21,631	22,171	22,726	23,294
16	3. Real Property Transfer	115,133	114,745	121,220	124,851	128,559	132,348	136,219
17	4. Parking	70,380	70,725	72,493	74,305	76,163	78,067	80,019
18	5. Smokeless Tobacco Tax	0	0	1,000	1,000	1,000	1,000	1,000
19	6. Other	2,407	3,050	3,075	3,152	3,231	3,312	3,394
20	Subtotal	337,531	414,718	460,654	469,626	478,891	488,441	371,052
22	Additional Tax Amnesty Collections *	0	27,000	0	0	0	0	0
23	Total Taxes	2,252,818	2,335,084	2,446,269	2,490,372	2,546,957	2,577,339	2,474,538
	* Tax category is currently unavailable							

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>D. O. T.</u>							
1	Cable Franchise Fees	16,972	16,856	17,550	17,600	18,500	20,396	20,800
2	Other	2,040	1,110	1,110	1,110	1,110	1,110	1,110
3	Subtotal	19,012	17,966	18,660	18,710	19,610	21,506	21,910
	<u>Mayor</u>							
4	Other	13	3	3	3	3	3	3
	<u>Managing Director</u>							
5	Strategic Marketing Fees	0	0	0	3,000	3,000	3,000	3,000
6	Other	109	100	100	100	100	100	100
7	Subtotal	109	100	100	3,100	3,100	3,100	3,100
	<u>Police</u>							
8	Prior Year Reimb.- Special Services	3,698	4,000	4,000	4,000	4,000	4,000	4,000
9	Carry Arms Fees	133	120	120	120	120	120	120
10	Towing of Recovered Stolen Vehicles	79	0	0	0	0	0	0
11	Other	543	650	650	650	650	650	650
12	Subtotal	4,453	4,770	4,770	4,770	4,770	4,770	4,770
	<u>Streets</u>							
13	Survey Charges	834	1,250	1,250	1,250	1,250	1,250	1,250
14	Streets Issued Permits	679	1,500	1,500	1,500	1,500	1,500	1,500
15	Prior Year Reimbursements	20	50	50	50	50	50	50
16	Collection Fee - Housing Authority	1,843	1,500	1,500	1,500	1,500	1,500	1,500
17	Disposal of Salvage (Recyclables)	1,075	500	1,000	3,000	3,000	3,000	3,000
18	Right of Way Fees	311	700	700	700	700	700	700
19	Commercial Property Collection Fee	0	7,000	14,031	14,031	14,031	14,031	14,031
20	Other	995	995	995	995	995	995	995
21	Subtotal	5,757	13,495	21,026	23,026	23,026	23,026	23,026
	<u>Fire</u>							
22	Emergency Medical Services	28,848	36,900	36,900	36,900	36,900	36,900	36,900
23	Other	762	300	300	300	300	300	300
24	Subtotal	29,610	37,200	37,200	37,200	37,200	37,200	37,200
	<u>Public Health</u>							
25	Payments for Patient Care (D.H.C.)	6,955	7,205	7,455	7,455	7,455	7,455	7,455
26	Pharmacy Fees	1,759	2,000	2,000	2,000	2,000	2,000	2,000
27	Environment User Fees	2,099	2,200	2,200	2,200	2,200	2,200	2,200
28	Other	668	677	677	677	677	677	677
29	Subtotal	11,481	12,082	12,332	12,332	12,332	12,332	12,332

City of Philadelphia					SUPPORTING REVENUE SCHEDULES			
Five Year Financial Plan FY2011-2015					FISCAL YEARS 2009 TO 2015			
					(Amounts in Thousands)			
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Recreation</u>							
30	Luxury Box Rental	3,000	0	0	0	0	0	0
31	Other	438	194	194	194	194	194	194
32	Subtotal	3,438	194	194	194	194	194	194
	<u>Fairmount Park Commission</u>							
33	Other Leases	323	300	300	300	300	300	300
34	Rent from Real Estate	15	15	15	15	15	15	15
35	Other	196	200	200	200	200	200	200
36	Subtotal	534	515	515	515	515	515	515
	<u>Public Property</u>							
37	Rent from Real Estate	580	600	600	600	600	600	600
38	PATCO Lease Payment	2,983	3,158	3,285	3,418	3,555	3,697	3,697
39	Sale/Lease of Capital Assets	7,132	2,500	2,500	2,500	7,500	7,500	7,500
40	Prior Year Reimbursements	1,209	1,100	1,100	1,100	1,100	1,100	1,100
41	Other	638	1,000	1,000	1,000	1,000	1,000	1,000
42	Subtotal	12,542	8,358	8,485	8,618	13,755	13,897	13,897
	<u>Human Services</u>							
43	Payments for Child Care - S.S.I.	5,096	4,500	4,500	4,500	4,500	4,500	4,500
44	Other	228	500	500	500	500	500	500
45	Subtotal	5,324	5,000	5,000	5,000	5,000	5,000	5,000
	<u>Philadelphia Prisons</u>							
46	Work Release	215	200	200	200	200	200	200
47	Inmate Account Fees	64	308	308	308	308	308	308
48	Other	112	42	42	42	42	42	42
49	Subtotal	391	550	550	550	550	550	550
	<u>Office of the Homeless</u>							
50	Payments for Patient Care	1,521	1,300	1,300	1,300	1,300	1,300	1,300
51	Other	0	38	38	38	38	38	38
52	Subtotal	1,521	1,338	1,338	1,338	1,338	1,338	1,338
	<u>Fleet Management</u>							
53	Sale of Vehicles	629	700	700	700	700	700	700
54	Fuel and Warranty Reimbursements	2,985	2,000	2,000	2,000	2,000	2,000	2,000
55	Other	340	100	100	100	100	100	100
56	Subtotal	3,954	2,800	2,800	2,800	2,800	2,800	2,800

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Licenses and Inspections</u>							
57	Amusement	19	50	50	50	50	50	50
58	Health and Sanitation	11,889	12,000	12,200	12,500	13,000	13,000	13,000
59	Police and Fire Protection	687	650	650	680	700	700	700
60	Street Use	1,774	1,800	3,800	3,850	4,000	4,000	4,000
61	Professional & Occupational	1,427	1,450	1,450	1,500	1,500	1,500	1,500
62	Building Structure & Equipment	14,851	15,000	15,250	16,500	18,000	19,500	21,000
63	Business	3,221	3,250	3,250	3,500	3,750	3,750	3,750
64	Other Licenses & Permits	661	750	750	900	1,000	1,000	1,000
65	Code Violation Fines	638	800	800	1,000	1,100	1,100	1,100
66	Other	5,544	5,019	5,019	5,019	5,019	5,019	5,019
67	Subtotal	40,711	40,769	43,219	45,499	48,119	49,619	51,119
	<u>Zoning Board of Adjustment</u>							
68	Accelerated Review Fees	278	300	300	300	300	300	300
69	Zoning Permits	273	375	375	375	375	375	375
70	Subtotal	551	675	675	675	675	675	675
	<u>Records</u>							
71	Recording of Legal Instrument Fees	7,218	10,000	11,400	12,400	12,400	12,400	12,400
72	Preparation of Records	378	350	350	350	350	350	350
73	Commission on Tax Stamps	408	620	620	620	620	620	620
74	Accident Investigation Reports	1,445	1,700	1,700	1,700	1,700	1,700	1,700
75	Document Technology Fee	2,379	3,000	3,000	3,000	3,000	3,000	3,000
76	Other	687	900	900	900	900	900	900
77	Subtotal	12,515	16,570	17,970	18,970	18,970	18,970	18,970
	<u>Director of Finance</u>							
78	Prior Year Refunds	0	200	200	200	200	200	200
79	SWEEP	2,914	2,870	2,870	2,870	2,870	2,870	2,870
80	Burglar Alarm Licenses	2,806	2,800	2,800	2,800	2,800	2,800	2,800
81	False Alarm Fees	1,407	1,777	1,777	1,777	1,777	1,777	1,777
82	Reimbursements	2,855	2,780	2,780	2,780	2,780	2,780	2,780
83	PGW Loan Repayment	22,500	0	0	0	0	0	0
84	Health Benefit Charges	2,789	2,090	2,090	2,090	2,090	2,090	2,090
85	Subtotal	35,271	12,517	12,517	12,517	12,517	12,517	12,517
	<u>Revenue</u>							
86	Miscellaneous Fines	69	100	100	100	100	100	100
87	Search Costs	29	45	45	45	45	45	45
88	P.I.L.O.T.s	2,046	2,610	2,950	4,920	5,140	5,140	5,140
89	Gaming Fees	0	0	4,000	9,800	23,600	23,600	23,600
90	Other	1,373	305	305	305	305	305	305
91	Subtotal	3,517	3,060	7,400	15,170	29,190	29,190	29,190

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Procurement</u>							
92	Performance Bonds	136	265	265	265	265	265	265
93	Master Performance Bonds	34	88	298	88	300	88	300
94	Bid Application Fees etc.	181	165	165	165	165	165	165
95	Other	554	350	350	350	350	350	350
96	Subtotal	905	868	1,078	868	1,080	868	1,080
	<u>City Treasurer</u>							
97	Interest Earnings	11,145	9,226	12,226	15,226	18,226	20,226	20,226
98	Other	370	600	600	600	600	600	600
99	Subtotal	11,515	9,826	12,826	15,826	18,826	20,826	20,826
	<u>City Representative</u>							
100	Other	486	250	250	250	250	250	250
	<u>Law</u>							
101	Legal Fees & Charges	171	250	250	250	250	250	250
102	Court Awarded damages	2,632	950	950	950	950	950	950
103	Other	69	50	50	50	50	50	50
104	Subtotal	2,872	1,250	1,250	1,250	1,250	1,250	1,250
	<u>Board of Ethics</u>							
105	Other Fines	47	50	50	50	50	50	50
	<u>City Planning Commission</u>							
106	Other	1	1	1	1	1	1	1
	<u>Free Library</u>							
107	Library Fees & Fines	253	277	277	277	277	277	277
108	Other	1,021	925	925	925	925	925	925
109	Subtotal	1,274	1,202	1,202	1,202	1,202	1,202	1,202
	<u>Personnel</u>							
110	Employment Application Fee	202	0	0	0	0	0	0
	<u>Auditing</u>							
111	Other	3	3	3	4	4	4	4
	<u>Board of Revision of Taxes</u>							
112	Other	5	4	4	4	4	4	4

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Locally Generated Non - Tax								
No.	Agency and Revenue Source	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
	<u>Clerk of Quarter Sessions</u>							
113	Other Fines	574	600	600	600	600	600	600
114	Court Costs, Fees & Charges	1,344	1,500	1,500	1,500	1,500	1,500	1,500
115	Bail Forfeited	99	1,300	1,300	1,300	1,300	1,300	1,300
116	Cash Bail Fees	3,447	3,500	4,500	4,500	4,500	4,500	4,500
117	Other	1,307	125	125	125	125	125	125
118	Subtotal	6,771	7,025	8,025	8,025	8,025	8,025	8,025
	<u>Register of Wills</u>							
119	Court Costs, Fees & Charges	630	1,544	1,544	1,544	1,544	1,544	1,544
120	Recording Fees	2,240	2,000	2,000	2,000	2,000	2,000	2,000
121	Other	793	650	650	650	650	650	650
122	Subtotal	3,663	4,194	4,194	4,194	4,194	4,194	4,194
	<u>District Attorney</u>							
123	Other	6	25	25	25	25	25	25
	<u>Sheriff</u>							
124	Sheriff Fees	1,962	3,000	3,000	3,000	3,000	3,000	3,000
125	Commission Fees	3,205	4,300	4,300	4,300	4,300	4,300	4,300
126	Sheriff Mileage Fees	265	200	200	200	200	200	200
127	Interest Earnings	2,433	2,000	2,000	2,000	2,000	2,000	2,000
128	Other	65	50	50	50	50	50	50
129	Subtotal	7,930	9,550	9,550	9,550	9,550	9,550	9,550
	<u>City Commissioners</u>							
130	Other	1	30	30	30	30	30	30
	<u>1st Judicial District - Traffic Crt.</u>							
131	Traffic Court Fines	9,388	10,250	10,250	10,250	10,250	10,250	10,250
	<u>1st Judicial District - CP & MC</u>							
132	Court Costs, Fees & Charges	17,010	20,500	20,500	20,500	20,500	20,500	20,500
133	Other	596	1,050	1,050	1,050	1,050	1,050	1,050
134	Other Fines	2,488	3,250	3,250	3,250	3,250	3,250	3,250
135	Subtotal	20,094	24,800	24,800	24,800	24,800	24,800	24,800
136	Other Adjustments	422	0	0	0	0	0	0
137	Provision for Fee Increases	0	0	0	0	0	0	0
138	Total Locally Generated Non-Tax	256,289	247,290	268,292	287,316	313,205	318,531	320,647

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	<u>Managing Director</u>							
	Federal:							
1	Emergency Management/Disaster Asst.	531	100	100	100	100	100	100
2	Subtotal	531	100	100	100	100	100	100
	<u>Police</u>							
	State:							
3	Police on Patrol	3,750	4,500	0	0	0	0	0
4	State Highway Reimbursement	0	0	0	0	0	0	0
5	Police Training-Partial Reimbursement	2,045	3,158	2,350	2,350	2,350	2,350	2,350
	Subtotal	5,795	7,658	2,350	2,350	2,350	2,350	2,350
	<u>Streets</u>							
	Federal:							
6	Highways	750	650	650	650	650	650	650
7	Bridge Design	1,343	500	500	500	500	500	500
8	Delaware Valley Regional Planning Comm.	67	140	140	140	140	140	140
	State:							
9	Snow Removal	2,500	2,500	2,700	2,700	2,700	2,700	2,700
10	PennDot Bridge Design	250	200	200	200	200	200	200
11	PennDot Highways	0	10	10	10	10	10	10
12	Subtotal	4,910	4,000	4,200	4,200	4,200	4,200	4,200
	<u>Public Health</u>							
	Federal:							
13	Medicare-Outpatient	2,454	2,422	2,422	2,422	2,422	2,422	2,422
14	Medicare-Home Care (PNH)	1,408	1,700	1,700	1,700	1,700	1,700	1,700
15	Medical Assistance-Outpatient	2,739	5,420	5,420	5,420	5,420	5,420	5,420
16	Medical Assistance-PNH	17,715	18,649	18,649	18,649	18,649	18,649	18,649
17	Summer Food Inspection	60	49	49	49	49	49	49
	State:							
18	County Health	11,964	10,866	10,866	10,866	10,866	10,866	10,866
19	Medical Assistance-Outpatient	2,242	4,436	4,436	4,436	4,436	4,436	4,436
20	Medical Assistance-PNH	14,559	15,258	15,258	15,258	15,258	15,258	15,258
21	Subtotal	53,141	58,800	58,800	58,800	58,800	58,800	58,800
	<u>Public Property</u>							
	Other Governments:							
22	PGW Rental	18,000	18,000	18,000	18,000	18,000	18,000	18,000

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
		Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	<u>Human Services</u>							
	Federal:							
23	T.A.N.F.	41,257	30,205	30,205	30,205	30,205	30,205	30,205
24	Title IV-B Reimbursement	2,735	2,735	2,735	2,735	2,735	2,735	2,735
25	Title IV-E Reimbursement	56,211	128,522	91,588	91,588	91,588	91,588	91,588
	State:							
26	Reimbursement-Act 148	398,671	388,368	370,928	370,928	370,928	370,928	370,928
27	T.A.N.F. Transition	2,309	0	0	0	0	0	0
28	Overmatch-Act 148 (FY08)	0	13,500	0	0	0	0	0
29	Subtotal	501,183	563,330	495,456	495,456	495,456	495,456	495,456
	<u>Philadelphia Prisons</u>							
	Federal:							
30	Reimb. for Prisoner Hospitalization	7	0	0	0	0	0	0
31	SSA Prisoner Incentive Payments	451	325	325	325	325	325	325
32	Subtotal	458	325	325	325	325	325	325
	<u>Director of Finance</u>							
	Federal:							
33	Medicare Part D-Retirees	134	200	200	200	200	200	200
	State:							
34	Pension Aid- State Act 205	59,559	59,194	60,000	60,000	60,000	60,000	60,000
35	Juror Fee Reimbursement	271	650	650	650	650	650	650
36	State Police Fines (Phila. County)	1,000	1,000	1,000	1,000	1,000	1,000	1,000
37	Wage Tax Relief Funding	0	86,271	86,277	112,253	123,352	135,555	135,555
	Other Governments:							
38	PATCO Community Impact Fund	75	84	94	94	94	94	94
39	Parking-Community College	201	120	120	120	120	120	120
40	Subtotal	61,240	147,519	148,341	174,317	185,416	197,619	197,619
	<u>Revenue</u>							
	Federal:							
41	Reim.-PILOT	1	0	0	0	0	0	0
42	Tinicum Wildlife Preserve	2	3	3	3	3	3	3
	Other Governments:							
43	Parking Authority(Violation Fines)	29,065	30,000	32,000	32,000	32,000	32,000	32,000
44	Burlington County Bridge Comm.	7	7	7	7	7	7	7
45	Subtotal	29,075	30,010	32,010	32,010	32,010	32,010	32,010

City of Philadelphia				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Governments								
		F.Y. 2009	F.Y. 2010	F.Y. 2011	F.Y. 2012	F.Y. 2013	F.Y. 2014	F.Y. 2015
NO.	AGENCY AND REVENUE SOURCE	Actual	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
	<u>City Treasurer</u>							
	State:							
46	Retail Liquor License	1,070	1,200	1,200	1,200	1,200	1,200	1,200
47	Utility Tax Refund	3,741	3,909	4,275	4,275	4,275	4,275	4,275
48	Subtotal	4,811	5,109	5,475	5,475	5,475	5,475	5,475
	<u>City Representative/Commerce</u>							
	Other Governments:							
49	Convention Center Service Fee Offset	24,171	1,272	0	0	0	0	0
	<u>Commission on Human Relations</u>							
	Federal:							
50	Deferred Cases (EEOC Partial Reim.)	2	250	250	250	250	250	250
	<u>1st Judicial District</u>							
	Federal:							
51	Title IV-E	793	300	300	300	300	300	300
	State:							
52	Intensive Probation-Adult	4,509	4,750	4,750	4,750	4,750	4,750	4,750
53	Intensive Probation-Juvenile	912	1,425	1,425	1,425	1,425	1,425	1,425
54	Reimbursement-Court Costs	9,945	8,900	8,900	8,900	8,900	8,900	8,900
55	Reimbursement-Other	0	15	15	15	15	15	15
56	Subtotal	16,159	15,390	15,390	15,390	15,390	15,390	15,390
57	PICA City Account	277,738	288,978	295,614	302,901	317,583	321,481	324,984
58	PICA - Excess Interest Earnings	0	25,000	0	0	0	0	0
	<u>Totals</u>							
59	Federal	128,660	192,170	155,236	155,236	155,236	155,236	155,236
60	State	519,297	610,110	575,240	601,216	612,315	624,518	624,518
61	Other Governments	71,519	74,483	50,221	50,221	50,221	50,221	50,221
62	PICA Funding	277,738	288,978	295,614	302,901	317,583	321,481	324,984
63	Other Authorized Adjustments	(3,778)	4,000	4,000	4,000	4,000	4,000	4,000
64	Total, Revenue From Other Govts.	993,436	1,169,741	1,080,311	1,113,574	1,139,355	1,155,456	1,158,959

CITY OF PHILADELPHIA				SUPPORTING REVENUE SCHEDULES				
Five Year Financial Plan FY2011-2015				FISCAL YEARS 2009 TO 2015				
				(Amounts in Thousands)				
FUND								
General								
REVENUE								
Revenue from Other Funds								
NO.	AGENCY AND REVENUE SOURCE	F.Y. 2009 Actual	F.Y. 2010 Estimate	F.Y. 2011 Estimate	F.Y. 2012 Estimate	F.Y. 2013 Estimate	F.Y. 2014 Estimate	F.Y. 2015 Estimate
(1)	(2)	(3)	(5)	(6)	(7)	(8)	(9)	(9)
<u>Water Fund</u>								
1	Services performed & costs borne by General Fund	10,397	9,750	10,045	10,245	10,450	10,659	10,872
2	Excess interest on Sinking Fund reserve	4,185	2,553	3,004	3,788	3,788	3,979	4,322
3	Sub-total	14,582	12,303	13,049	14,033	14,238	14,638	15,194
<u>Aviation Fund</u>								
4	Services performed & costs borne by General Fund	3,770	3,200	3,300	3,500	3,570	3,641	3,714
<u>Grants Revenue Fund</u>								
5	Services performed & costs borne by General Fund	605	750	2,757	2,757	750	750	750
6	Productivity Bank Distribution	11,752	1,000	0	0	0	0	0
7	HAVA Grant reimbursement	10,066	1,000	2,000	0	0	0	0
8	911 Surcharge	4,771	12,500	28,965	28,965	28,965	28,965	20,545
9	Sub-total	27,194	15,250	33,722	31,722	29,715	29,715	21,295
<u>Wage Tax Reduction Fund</u>								
10	State gaming wage tax relief	86,545	0	0	0	0	0	0
<u>Other Funds</u>								
11	Services performed & costs borne by General Fund	3,247	5,750	3,250	3,250	3,250	3,250	3,250
12	Total Revenue from Other Funds	135,338	36,503	53,321	52,505	50,773	51,244	43,453

**City of Philadelphia
General Fund
FY 2011 - 2015 Five Year Financial Plan
Summary by Class**

<u>Expenditure Class</u>	<u>Actual FY 09</u>	<u>Budgeted FY 10</u>	<u>Projected FY 10</u>	<u>Projected FY 11</u>	<u>Projected FY 12</u>	<u>Projected FY 13</u>	<u>Projected FY 14</u>	<u>Projected FY 15</u>
Class 100 - Wages	1,406,266,636	1,358,422,613	1,381,320,091	1,344,441,897	1,361,626,814	1,361,415,911	1,361,415,911	1,361,415,911
Class 100 - Benefits	973,222,933	812,775,344	848,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785
Class 200 - Contracts / Leases	1,174,245,584	1,149,554,929	1,133,175,162	1,140,179,494	1,155,767,277	1,172,819,793	1,184,283,429	1,186,464,551
Class 300/400 - Supplies, Equipment	82,707,951	78,322,221	75,405,819	76,028,236	77,348,236	78,848,236	80,278,236	80,278,236
Class 500 - Indemnities / Contributions	130,008,899	117,874,358	128,105,046	113,193,700	123,758,700	123,825,700	123,825,700	123,825,700
Class 700 - Debt Service	100,877,281	121,867,172	107,887,578	121,394,847	130,926,231	139,945,929	147,481,704	153,568,580
Class 800 - Payments to Other Funds	25,305,768	30,012,362	28,512,362	27,955,623	27,065,846	31,137,716	32,219,176	33,291,341
Class 900 - Advances / Misc. Payments	22,652,522	25,000,000	25,000,000	0	0	0	0	0
Total	<u>3,915,287,574</u>	<u>3,693,829,000</u>	<u>3,727,587,402</u>	<u>3,788,081,112</u>	<u>3,931,678,379</u>	<u>4,096,227,621</u>	<u>4,118,200,147</u>	<u>4,049,043,104</u>

Department	Actual FY 09	Budgeted FY 10	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14	Projected FY 15
Art Museum Subsidy	3,000,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000	2,300,000
Atwater Kent Museum Subsidy	275,971	248,630	248,630	248,630	248,630	248,630	248,630	248,630
Auditing Department (City Controller's Office)	7,882,426	7,424,923	7,291,566	7,236,052	7,236,052	7,236,052	7,236,052	7,236,052
Board of Building Standards	91,372	71,601	71,601	71,601	71,601	71,601	71,601	71,601
Board of Ethics	763,116	810,000	810,000	810,000	810,000	810,000	810,000	810,000
Board of L & I Review	206,741	155,721	155,721	155,721	155,721	155,721	155,721	155,721
Board of Revision of Taxes	8,788,727	7,816,024	7,816,024	6,502,559	6,502,559	6,502,559	6,502,559	6,502,559
Capital Program Office	2,931,111	0	0	0	0	0	0	0
City Commissioners	9,717,011	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177	8,794,177
City Council	14,546,172	16,048,973	16,048,973	15,048,973	15,048,973	15,048,973	15,048,973	15,048,973
City Planning Commission	3,053,618	2,727,649	2,847,649	2,257,200	2,257,200	2,257,200	2,257,200	2,257,200
City Representative	4,647,852	1,137,491	837,491	907,767	907,767	907,767	907,767	907,767
Commerce Department	1,634,157	2,101,276	1,838,276	2,102,665	2,102,665	2,102,665	2,102,665	2,102,665
Commerce Department-Economic Stimulus	1,777,500	1,452,386	1,452,386	1,394,291	1,394,291	1,394,291	1,394,291	1,394,291
City Treasurer	631,930	751,113	751,113	904,699	904,699	904,699	904,699	904,699
Civil Service Commission	164,946	170,309	170,309	170,309	170,309	170,309	170,309	170,309
Clerk of Quarter Sessions	4,960,211	4,915,313	4,915,313	4,367,340	4,367,340	4,367,340	4,367,340	4,367,340
Community College Subsidy	26,467,924	26,467,924	26,467,924	25,409,207	25,409,207	25,409,207	25,409,207	25,409,207
Convention Center Subsidy	22,652,522	25,000,000	25,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Debt Service (Sinking Fund)	186,962,665	215,530,786	201,551,192	211,035,690	222,469,056	236,922,939	245,582,553	251,528,342
District Attorney	30,744,093	28,943,050	28,943,050	29,062,121	29,154,996	29,154,996	29,154,996	29,154,996
Division of Technology	36,396,968	21,744,368	41,626,159	63,582,751	63,582,751	63,582,751	63,582,751	55,161,887
Finance Department	19,828,197	14,739,352	12,624,047	11,703,760	11,703,542	11,523,542	11,523,542	11,523,542
Finance - Reserve for Unanticipated Expenditures	0	0	0	0	0	0	0	0
Finance - Contib. School Dist./Tax Cuts	38,490,000	38,540,000	38,540,000	38,600,000	38,665,000	38,732,000	38,732,000	38,732,000
Finance - Employee Benefits	973,222,933	812,775,344	848,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785
Finance - PGW Rental Reimbursement	18,000,000	18,000,000	18,000,000	0	18,000,000	18,000,000	18,000,000	18,000,000
Fire Department	189,064,395	188,656,391	190,534,391	184,986,849	185,280,677	185,781,529	186,282,407	186,783,311
First Judicial District	116,308,873	99,096,983	106,695,272	99,096,983	99,096,983	99,096,983	99,096,983	99,096,983
Fleet Management Office	48,140,057	47,703,299	45,383,299	45,539,989	45,539,989	45,539,989	45,539,989	45,539,989
Fleet Mgmt. - Vehicle Purchase	6,395,095	4,550,926	2,750,926	4,000,000	8,500,000	9,500,000	11,500,000	11,500,000
Free Library	37,370,480	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362	32,968,362
Hero Scholarship Awards	35,000							

City of Philadelphia
FY 2011 - 2015 Five Year Financial Plan
General Fund
Summary by Department

Department	Actual FY 09	Budgeted FY 10	Projected FY 10	Projected FY 11	Projected FY 12	Projected FY 13	Projected FY 14	Projected FY 15
Licenses and Inspections Department	26,667,003	24,102,601	24,173,461	22,146,168	22,146,168	22,146,168	22,146,168	22,146,168
Managing Director's Office	20,129,699	18,786,569	17,743,569	16,287,057	16,287,057	16,287,057	16,287,057	16,287,057
Mayor's Office	5,948,974	4,359,384	3,984,384	3,639,665	3,639,665	3,639,665	3,639,665	3,639,665
Mayor - Mural Arts Program	763,065	1,000,000	1,000,000	960,000	960,000	960,000	960,000	960,000
Mayor's Office of Community Services	0	0	0	0	0	0	0	0
Mayor's Office of Transportation	410,517	500,000	500,000	480,000	480,000	480,000	480,000	480,000
Mayor - Scholarships	199,982	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Off. of Arts and Culture and the Creative Economy	0	3,935,113	3,947,113	2,545,113	2,545,113	2,545,113	2,545,113	2,545,113
Off. of Behavioral Health/Mental Retardation Svcs.	14,260,395	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572	14,271,572
Office of Housing & Community Development	4,000,000	2,800,000	2,800,000	1,820,000	1,820,000	1,820,000	1,820,000	1,820,000
Office of Human Resources	4,197,540	4,568,301	4,379,301	4,978,327	4,978,327	4,978,327	4,978,327	4,978,327
Office of the Inspector General	0	1,309,677	1,309,677	1,281,451	1,281,451	1,211,451	1,211,451	1,211,451
Office of Supportive Housing	39,436,609	38,473,558	38,473,558	36,466,253	36,466,253	36,466,253	36,466,253	36,466,253
Parks and Recreation	50,063,435	46,309,756	46,559,756	44,787,748	45,287,748	46,287,748	46,287,748	46,287,748
Police Department	534,322,120	522,478,250	527,496,250	527,635,214	544,877,256	544,877,256	544,307,256	544,307,256
Prisons System	241,304,325	248,835,310	239,835,310	233,139,870	238,640,389	244,415,933	250,480,255	256,847,793
Procurement Department	4,865,550	3,775,000	4,275,000	4,151,574	4,151,574	4,151,574	4,151,574	4,151,574
Public Health Department	116,239,900	116,936,576	116,936,576	113,724,556	113,724,556	112,430,917	112,430,917	112,430,917
Public Property Department	52,640,536	56,359,878	54,380,727	53,227,711	51,884,106	55,455,124	56,035,706	56,606,967
Public Property - SEPTA Subsidy	62,937,000	64,164,000	64,164,000	65,878,000	67,485,000	69,244,000	71,064,000	72,909,000
Public Property - Space Rentals	15,058,094	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108	15,083,108
Public Property - Utilities	33,134,587	32,520,000	32,520,000	32,860,000	35,010,000	38,670,000	39,830,000	41,024,900
Public Property - Telecommunications	4,303,017	9,584,598	0	0	0	0	0	0
Records	6,872,795	5,334,815	5,334,815	4,009,212	4,009,212	4,009,212	4,009,212	4,009,212
Refunds	895	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Register of Wills	3,598,404	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278	3,399,278
Revenue Department	16,996,753	16,414,209	18,768,209	15,049,812	15,049,812	15,049,812	15,049,812	15,049,812
Sheriff's Office	15,581,140	13,066,657	15,288,657	13,088,657	13,088,657	13,088,657	13,088,657	13,088,657
Streets Department	31,671,296	26,803,207	46,759,385	25,051,137	25,051,137	25,051,137	25,051,137	25,051,137
Streets - Sanitation Division	99,685,521	90,320,851	90,364,673	89,639,331	90,907,831	92,164,354	93,459,829	94,795,464
Witness Fees	116,574	171,518	171,518	171,518	171,518	171,518	171,518	171,518
Youth Commission	51,114	100,000	100,000	96,000	96,000	96,000	96,000	96,000
Zoning Board of Adjustment	358,714	377,871	377,871	362,756	362,756	362,756	362,756	362,756
Zoning Code Commission	382,022	500,000	500,000	480,000	0	0	0	0
Total	3,915,287,574	3,693,829,000	3,727,587,402	3,788,081,112	3,931,678,379	4,096,227,621	4,118,200,147	4,049,043,104

City of Philadelphia
FY 2011 - 2015 Five Year Financial Plan
General Fund
Estimated Fringe Benefit Allocation

	Actual FY 09	Budgeted FY 10	Projected FY10	Budgeted FY 11	Budgeted FY 12	Budgeted FY 13	Budgeted FY 14	Budgeted FY 15
Unemployment Compensation	3,720,680	2,547,968	7,047,968	2,547,968	3,547,968	3,547,968	3,547,968	3,547,968
Employee Disability	49,013,731	51,931,806	51,931,806	54,031,478	58,215,137	62,486,000	64,407,380	65,407,380
Pension	374,586,425	237,858,000	255,764,000	381,363,000	459,165,000	579,639,000	575,078,000	490,117,000
Pension Obligation Bonds	84,402,109	94,317,000	94,317,000	98,815,000	102,918,000	107,216,000	108,000,000	112,077,000
FICA	68,768,267	69,217,716	69,217,716	70,227,016	73,236,316	77,242,514	79,559,789	80,946,583
Health / Medical	376,995,055	343,777,854	368,777,854	369,977,854	369,977,854	369,977,854	369,977,854	369,977,854
Group Life	8,071,600	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000	7,600,000
Group Legal	6,817,785	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000	4,425,000
Tool Allowance	104,900	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Flex Cash Payments	742,381	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reserve for Wage/Health Benefits Increases	0	0	0	0	0	0	0	0
Anticipated Workforce Savings	0	0	(12,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)	(25,000,000)
TOTAL	973,222,933	812,775,344	848,181,344	964,887,316	1,055,185,275	1,188,234,336	1,188,695,991	1,110,198,785

CASH FLOW PROJECTIONS
GENERAL FUND FY2011

OFFICE OF THE DIRECTOR OF FINANCE

Amounts in Millions

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Accrued	Budgeted Revenues
REVENUES															
Real Estate Tax	7.3	9.0	8.0	7.9	5.9	16.5	38.4	237.8	115.3	26.7	9.2	9.5	491.4		491.4
Total Wage, Earnings, Net Profits	92.1	100.6	82.7	92.6	100.8	83.1	109.2	87.9	96.9	98.0	109.5	90.1	1143.5		1143.5
Realty Transfer Tax	10.0	11.6	10.0	9.8	10.2	10.3	10.5	7.0	9.6	10.3	10.9	11.0	121.2		121.2
Sales Tax	19.7	20.4	20.6	18.0	21.7	19.5	19.4	23.4	19.0	19.1	21.0	20.1	241.8		241.8
Business Privilege Tax	2.4	2.5	10.7	7.0	(1.7)	6.0	7.5	5.4	17.3	133.1	128.3	32.2	350.7		350.7
Other Taxes	7.5	10.6	7.5	7.6	7.4	6.9	6.8	9.4	5.7	11.9	8.0	8.5	97.7		97.7
Locally Generated Non-tax	18.9	26.3	20.7	18.2	20.7	26.1	23.5	20.4	25.0	19.4	22.4	27.8	269.3		269.3
Total Other Governments	5.8	104.4	58.0	54.4	136.7	11.2	17.9	115.1	20.5	8.5	119.9	37.2	689.4	95.3	784.7
Total PICA Other Governments	19.7	29.3	14.7	23.4	27.0	13.1	30.9	27.4	29.5	-23.6	34.7	22.3	295.6		295.6
Interfund Transfers	0.1	0.3	0.4	0.2	0.4	0.4	0.2	0.5	0.4	0.4	0.2	10.2	13.7	39.6	53.3
Total Current Revenue	183.3	315.0	233.2	239.0	328.1	193.1	264.2	534.2	339.2	350.9	464.1	289.1	3714.3	134.9	3849.2
Collection of prior year(s) revenue	144.8	24.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	169.0		
Other fund balance adjustments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
TOTAL CASH RECEIPTS	328.1	339.2	233.2	239.0	328.1	193.1	264.2	534.2	339.2	350.9	464.1	289.1	3883.3		

	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30	Total	Vouchers Payable	Encumbrances	Budgeted Obligations
EXPENSES AND OBLIGATIONS																
Payroll	115.2	97.1	97.1	105.0	97.1	138.3	103.7	97.1	105.0	97.1	97.1	146.1	1295.9	48.5	0.0	1344.4
Employee Benefits	39.6	39.1	37.3	41.3	36.6	45.5	43.2	36.7	40.3	36.5	37.7	36.1	469.9	15.0	0.0	484.9
Pension	3.7	0.0	0.0	73.6	0.0	0.0	3.7	0.0	305.1	93.9	0.0	0.0	480.0	0.0	0.0	480.0
Purchase of Services	22.5	50.2	96.2	96.3	101.0	77.8	88.8	87.2	105.4	87.0	93.7	74.2	980.2	30.0	130.0	1140.2
Materials, Equipment	5.8	3.7	7.2	5.7	5.5	6.1	5.1	5.3	6.1	5.7	5.9	5.2	67.2	4.8	4.0	76.0
Contributions, Indemnities	13.0	4.9	6.0	2.9	4.0	7.9	3.0	6.2	8.6	11.3	28.7	12.8	109.2	4.0	0.0	113.2
Debt Service-Short Term	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	11.0	11.0	0.0	0.0	11.0
Debt Service-Long Term	8.3	27.9	7.8	0.6	2.8	5.1	6.1	25.2	1.2	0.6	15.0	9.8	110.4	0.0	0.0	110.4
Interfund Charges	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6	0.6	27.4	0.0	28.0
Advances, Subsidies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Current Year Appropriation	208.1	222.9	251.5	325.5	246.9	280.7	253.5	257.6	571.8	332.0	278.1	295.8	3524.4	129.7	134.0	3788.1
Prior Year Encumbrances	41.7	33.9	10.4	7.8	5.2	11.3	6.8	2.7	4.9	4.2	2.7	2.4	134.0			134.0
Prior Year Vouchers Payable	69.9	45.9	6.7	1.9	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	124.7			124.7
TOTAL DISBURSEMENTS	319.7	302.6	268.6	335.1	252.5	292.0	260.3	260.3	576.6	336.2	280.8	298.3	3783.1			
Excess (Def) of Receipts over Disbursements	8.4	36.6	(35.4)	(96.2)	76.6	(99.0)	3.9	273.9	(237.4)	14.7	183.3	(29.2)				
Opening Balance	(30.6)	262.8	299.4	264.0	167.8	244.4	145.4	149.3	423.2	185.7	200.5	98.8				
TRANS	285.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(285.0)	0.0				
CLOSING BALANCE	262.8	299.4	264.0	167.8	244.4	145.4	149.3	423.2	185.7	200.5	98.8	98.8	59.6			

CASH FLOW PROJECTIONS OFFICE OF THE DIRECTOR OF FINANCE
CONSOLIDATED CASH-ALL FUNDS-FY2011

	Amounts in Millions											
	July 31	Aug 31	Sept 30	Oct 31	Nov 30	Dec 31	Jan 31	Feb 28	March 31	April 30	May 31	June 30
General	262.8	299.4	264.0	167.8	244.4	145.4	149.3	423.2	185.7	200.5	98.8	69.6
Grants Revenue	50.0	70.0	44.0	44.2	50.0	50.0	50.0	50.0	50.0	40.0	40.0	40.0
Community Development	(3.0)	(3.0)	(3.0)	(3.0)	(3.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)
Vehicle Rental Tax	5.2	5.6	6.0	6.4	6.8	7.2	7.6	8.0	5.9	6.4	6.9	7.4
Hospital Assessment Fund	2.0	4.0	4.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Housing Trust Fund	12.0	14.0	14.0	12.0	12.0	12.0	12.0	14.0	14.0	14.0	12.0	12.0
Other Funds	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0
TOTAL OPERATING FUNDS	338.0	399.0	338.0	238.4	321.2	223.6	227.9	504.2	264.6	269.9	166.7	138.0
Capital Improvement	96.4	90.4	83.4	76.4	69.4	62.4	55.4	192.4	185.4	178.4	171.4	164.4
Industrial & Commercial Dev.	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5
TOTAL CAPITAL FUNDS	100.9	94.9	87.9	80.9	73.9	66.9	59.9	196.9	189.9	182.9	175.9	168.9
TOTAL FUND EQUITY	438.9	493.9	425.9	319.3	395.1	290.5	287.8	701.1	454.5	452.8	342.6	306.9